

# **MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**



**REGULAR MEETING OF  
Septmeber 24<sup>th</sup>, 2023**

**Mountain View County  
Fallen Timber Boardroom  
(Please sign-in with MV County reception)**

**9:00 am Start Time**



## **Regular Meeting**

**9:00 am – Monday, September 25<sup>th</sup>, 2023**

**Mountain View County – Fallen Timber Boardroom**  
(Please sign-in at the front desk before going to the Boardroom)

---

### **1.0 Call to Order - Chair**

### **2.0 Agenda**

- Additions or deletions of the agenda.
- Adoption of Agenda.

### **3.0 Minutes**

- Confirmation of July 24<sup>th</sup>, 2023 Regular Meeting Minutes (Attached).

### **4.0 Business**

#### **4.1 Business Arising from Prior Meetings**

- Resolution# 37-23: Amend 2023 operating budget to account for deletion of recycling for Q4-2023.

#### **4.2 Landfill Operations Report**

- Landfill operations report to August 31<sup>st</sup>, 2023.

#### **4.3 Statement of Financial Results**

- (Unaudited) Financial performance to July 31<sup>st</sup>, 2023.

#### **4.4 Allocation of Unrestricted Reserves to Shredder Lease Capital**

- Review current lease early payout options and current principal
- Recommendation for early payout

**4.5 2024 Operating and Capital Budget – FINAL APPROVAL**

- Review updates to 2024 preliminary budget.
- Forecast of revenue, operating costs and proposed capital program.

**5.0 Reports**

5.1 CAO Report

**6.0 Confidential Items**

6.1 Board in-camera session

**7.0 Next Meetings, Events**

Meetings will be held at 9:00 am at the Mountain View County Offices (Unless specified otherwise).

- November 27<sup>th</sup>, 2023 – Organizational Meeting
- November 27<sup>th</sup>, 2023 – Regular Meeting (After Org. meeting)

**8.0 Adjournment**



## Mountain View Regional Waste Management Commission

Regular Meeting  
Mountain View County Office  
9:00 a.m.  
July 24, 2023

### MINUTES

In Attendance	Greg Harris Shannon Wilcox Terry Thompson James Cummings Richard Warnock Bill Windsor	Chair, Mountain View County Vice-Chair, Town of Carstairs Village of Cremona Town of Olds Town of Sundre Town of Didsbury
Staff	Michael Wuetherick Ryan Verbonac Lindsay Miller	CAO Operations Manager Office Manager
Regrets	Ron Cameron	CFO
<b><u>1. CALL TO ORDER</u></b>	Chair Greg Harris called the meeting to order at 9:00 a.m.	
<b><u>2. AGENDA</u></b>		
2.1 Addition or Deletions of the Agenda	None.	
2.2 Adoption of Agenda	<b><u>Resolution #29-23</u></b> Moved by Shannon Wilcox THAT the agenda for the July 24, 2023 Regular Meeting be adopted as presented.  CARRIED unanimous	
<b><u>3. ADOPTION OF MINUTES</u></b>		
3.1 Minutes of April 24, 2023 AGM Meeting	<b><u>Resolution #30-23</u></b> Moved by Bill Windsor THAT the MVRWMC Board approve the minutes of the April 24, 2023 Annual General Meeting as presented.  CARRIED unanimous	



**3.2 Minutes of  
April 24, 2023  
Regular Meeting**

**Resolution #31-23**

Moved by Bill Windsor  
THAT the MVRWMC Board approve the minutes of the  
April 24, 2023 Regular Meeting as presented.

CARRIED unanimous

**4. BUSINESS**

**4.1 Business  
Arising from  
Prior Meetings**

**Resolution #32-23**

Moved by Richard Warnock  
THAT the MVRWMC Board accept as information  
Administration's update on the progress of business arising from  
previous meetings.

CARRIED unanimous

**4.2 Landfill  
Operations Report**

**Resolution #33-23**

Moved by Shannon Wilcox  
THAT the MVRWMC Board accept as information  
Administration's landfill operations report of tonnage received at  
the landfill up to June 30, 2023.

CARRIED unanimous

**4.3 Statement  
Of Financial  
Results**

**Resolution #34-23**

Moved by Richard Warnock  
THAT the MVRWMC Board accept as information the financial  
report (Unaudited) for the Commission for the period ended May  
31, 2023.

CARRIED unanimous

**4.4 Changes to  
Recycling Contracts**

**Resolution #35-23**

Moved by Shannon Wilcox  
THAT the MVRWMC Board accept as information  
Administration's update on the status of the revised waste  
services agreement.

CARRIED unanimous

**4.5 Emergency  
Response Planning**

**Resolution #36-23**

Moved by James Cummings  
THAT the MVRWMC Board accept Administration's update on  
ERP plan and integration with regional emergency management  
services.

CARRIED unanimous

Break at 10:39 a.m. to 10:45 a.m.

**4.6 2023 Operating  
and Capital Budget -  
REVISION**

**Resolution #37-23**

Moved by James Cummings  
THAT the MVRWMC Board accept Administration's  
recommendation to amend the 2023 Operating budget to  
account for terminating the operations of the recycling centres.

CARRIED unanimous

**4.7 2024 Operating  
And Capital Budget -  
PRELIMINARY**

**Resolution #38-23**

Moved by Richard Warnock  
THAT the MVRWMC Board adopt the 2024 Operating and  
Capital budget as information.

CARRIED unanimous

**5. REPORTS**

**5.1 CAO  
Report**

**Resolution #39-23**

Moved by Terry Thompson  
THAT the MVRWMC Board accept as information the CAO  
report for the period from April 24, 2023 through July 18, 2023.

CARRIED unanimous

**6. CONFIDENTIAL ITEMS**

None.

**7. NEXT MEETINGS, EVENTS**

**7.1 September 25, 2023 Regular Meeting – 9:00 a.m. Mountain View County Office**

**7.2 November 27, 2023 Organizational Meeting – 9:00 a.m. Mountain View County Office**

**7.3 November 27, 2023 Regular Meeting – Following Organizational Meeting,  
Mountain View County Office**

**8. ADJOURNMENT**

Greg Harris adjourned the Regular Meeting of July 24, 2023 at  
11:47 a.m.

\_\_\_\_\_  
Chair

\_\_\_\_\_  
CAO



# Mountain View Regional Waste Management Commission

## Request for Decision

**Meeting Date:** September 25<sup>th</sup>, 2023

**Reference:** 100/2023.05

**TITLE:** 4.2 – Landfill Report on Operations to August 31<sup>st</sup>, 2023

**RECOMMENDATION:**

**THAT the MVRWMC Board accept as information Administration's landfill operations report of tonnage received at the landfill up to August 31<sup>st</sup>, 2023.**

### Background:

Operations up to the end of August have been strong across all product categories, except hydrocarbon soil receipts. As we enter the fall total tonnage tends to decline from the June/July peaks, and 2023 so far has followed the same pattern. Commercial sales are now 13.6% above budget, with 1,366 tonnes above budget YTD for a cash variance of \$132,498. Including all categories, surplus revenue compared to budget stands at \$121,553.

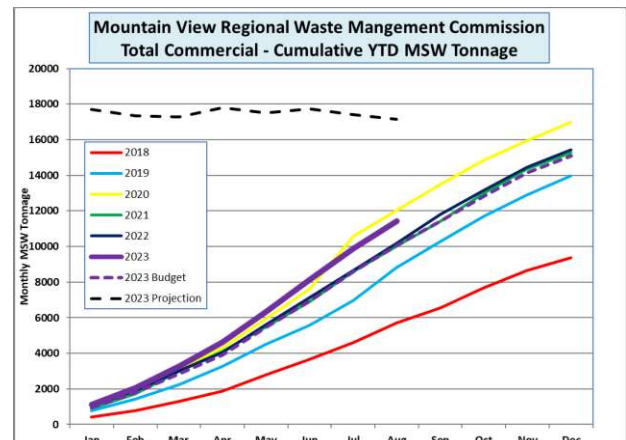
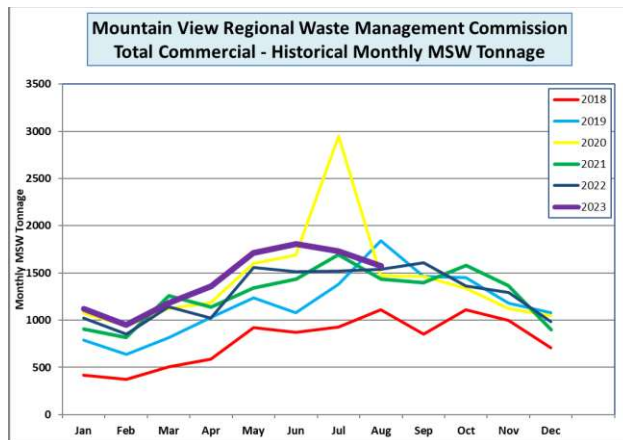
Reported Updated as at: August 31st, 2023	Budget Comparison (Tonnes) - Year to Date				Revenue Comparison (\$) - Year to Date		
	Sales	Budget	Variance	Variance(%)	Sales	Budget	Variance
<b>Commercial Tipping (Uncontracted @ \$97/tonne)</b>	<b>11,435.0</b>	<b>10,069.0</b>	<b>1,366.0</b>	<b>13.6%</b>	<b>\$1,109,191</b>	<b>\$976,693</b>	<b>\$132,498</b>
Municipal Tipping - Olds	962.0	818.6	143.4	17.5%	\$93,316	\$79,404	\$13,912
Municipal Tipping - Sundre	220.4	222.4	-2.0	-0.9%	\$21,379	\$21,571	-\$193
Municipal Tipping - Cremona	63.2	62.9	0.3	0.5%	\$6,134	\$6,103	\$31
Municipal Tipping - Didsbury	684.3	643.4	40.9	6.4%	\$66,376	\$62,411	\$3,966
Municipal Tipping - Carstairs	727.4	695.7	31.7	4.6%	\$70,560	\$67,481	\$3,079
<b>Sub-total Municipal Tipping (@ \$97/tonne)</b>	<b>2,657.4</b>	<b>2,443.0</b>	<b>214.4</b>	<b>8.8%</b>	<b>\$257,765</b>	<b>\$236,970</b>	<b>\$20,795</b>
Didsbury Transfer (@ \$97/tonne)	1,333.6	1,319.6	14.0	1.1%	\$129,362	\$128,005	\$1,358
Water Valley Transfer Site (@ \$230/tonne)	287.2	266.9	20.3	7.6%	\$66,054	\$61,394	\$4,659
Sundre Transfer Site (@ \$230/tonne)	332.1	306.1	26.0	8.5%	\$76,388	\$70,403	\$5,985
<b>Sub-total Transfer Station Tipping</b>	<b>1,952.9</b>	<b>1,892.7</b>	<b>60.3</b>	<b>3.2%</b>	<b>\$271,803</b>	<b>\$259,802</b>	<b>\$12,001</b>
Cement (@ \$23/tonne)	383.0	383.8	-0.8	-0.2%	\$8,808	\$8,828	-\$21
Metal (@ \$76/tonne)	148.9	142.0	7.0	4.9%	\$11,317	\$10,789	\$528
<b>Sub-total Recycle Sales (Including Metals)</b>	<b>531.9</b>	<b>525.8</b>	<b>6.1</b>	<b>1.2%</b>	<b>\$20,125</b>	<b>\$19,617</b>	<b>\$508</b>
Mattresses (@ \$10/unit)	1,975.0	1,592.4	382.6	24.0%	\$19,750	\$15,924	\$3,826
Couches & Chairs (@ \$5/unit)	1,403.0	833.3	569.7	68.4%	\$7,015	\$4,167	\$2,848
<b>Sub-total Mattress &amp; Chairs</b>	<b>3,378.0</b>	<b>2,425.8</b>	<b>952.2</b>	<b>39.3%</b>	<b>\$26,765</b>	<b>\$20,091</b>	<b>\$6,674</b>
HC Contaminated Soil (at \$50/tonne)	315	1,333	-1,018.5	100.0%	\$15,744	\$66,667	-\$50,923
<b>Total YTD Landfill Sales Summary</b>	<b>16,892.0</b>	<b>16,263.8</b>	<b>628.2</b>	<b>3.9%</b>	<b>\$ 1,701,393</b>	<b>\$ 1,579,840</b>	<b>\$ 121,553</b>

Based on the full-year projections, net revenue OVER budget projections has pulled back from \$227,000 at the last report to a forecasted \$176,593 at year-end.

Reported Updated as at: August 31st, 2023	Budget Comparison (Tonnes) - Projection (P8/12)				Revenue Comparison (\$) - Projection (P8/12)		
	Projection	Budget	Variance	Variance(%)	Projection	Budget	Variance
<b>Commercial Tipping (Uncontracted @ \$97/tonne)</b>	<b>17,154</b>	<b>15,105</b>	<b>2,049.1</b>	<b>13.6%</b>	<b>\$1,663,952</b>	<b>\$1,465,185</b>	<b>\$198,767</b>
Municipal Tipping - Olds	1,448	1,232	215.9	17.5%	\$140,442	\$119,504	\$20,938
Municipal Tipping - Sundre	328	331	-3.0	-0.9%	\$31,820	\$32,107	-\$287
Municipal Tipping - Cremona	93	93	0.5	0.5%	\$9,067	\$9,021	\$46
Municipal Tipping - Didsbury	1,025	964	61.3	6.4%	\$99,449	\$93,508	\$5,941
Municipal Tipping - Carstairs	1,091	1,043	47.6	4.6%	\$105,787	\$101,171	\$4,616
<b>Sub-total Municipal Tipping (@ \$97/tonne)</b>	<b>3,985</b>	<b>3,663</b>	<b>322.2</b>	<b>8.8%</b>	<b>\$386,565</b>	<b>\$355,311</b>	<b>\$31,254</b>
Didsbury Transfer (@ \$97/tonne)	1,914	1,891	23.4	1.2%	\$185,700	\$183,427	\$2,273
Water Valley Transfer Site (@ \$230/tonne)	414	385	29.2	7.6%	\$95,270	\$88,550	\$6,720
Sundre Transfer Site (@ \$230/tonne)	476	439	37.3	8.5%	\$109,553	\$100,970	\$8,583
<b>Sub-total Transfer Station Tipping</b>	<b>2,805</b>	<b>2,715</b>	<b>90</b>	<b>3.3%</b>	<b>\$390,523</b>	<b>\$372,947</b>	<b>\$17,576</b>
Cement (@ \$23/tonne)	584	585	-1.4	-0.2%	\$13,424	\$13,455	-\$31
Metal (@ \$76/tonne)	210	242	-32.4	-13.4%	\$15,932	\$18,392	-\$2,460
<b>Sub-total Recycle Sales (Including Metals)</b>	<b>793</b>	<b>827</b>	<b>-33.7</b>	<b>-4.1%</b>	<b>\$29,356</b>	<b>\$31,847</b>	<b>-\$2,491</b>
Mattresses (@ \$10/unit)	2,791	2,250	541	24.0%	\$27,906	\$22,500	\$5,406
Couches & Chairs (@ \$5/unit)	2,105	1,250	855	68.4%	\$10,523	\$6,250	\$4,273
<b>Sub-total Mattress &amp; Chairs</b>	<b>4,895</b>	<b>3,500</b>	<b>1,395</b>	<b>39.9%</b>	<b>\$38,428</b>	<b>\$28,750</b>	<b>\$9,678</b>
HC Contaminated Soil (at \$50/tonne)	630	2,000	-1,370.3	0.0%	\$31,487	\$100,000	-\$68,513
<b>Total Projected Landfill Sales Summary</b>	<b>25,367</b>	<b>24,310</b>	<b>1,057.3</b>	<b>4.3%</b>	<b>\$ 2,501,883</b>	<b>\$ 2,325,290</b>	<b>\$ 176,593</b>

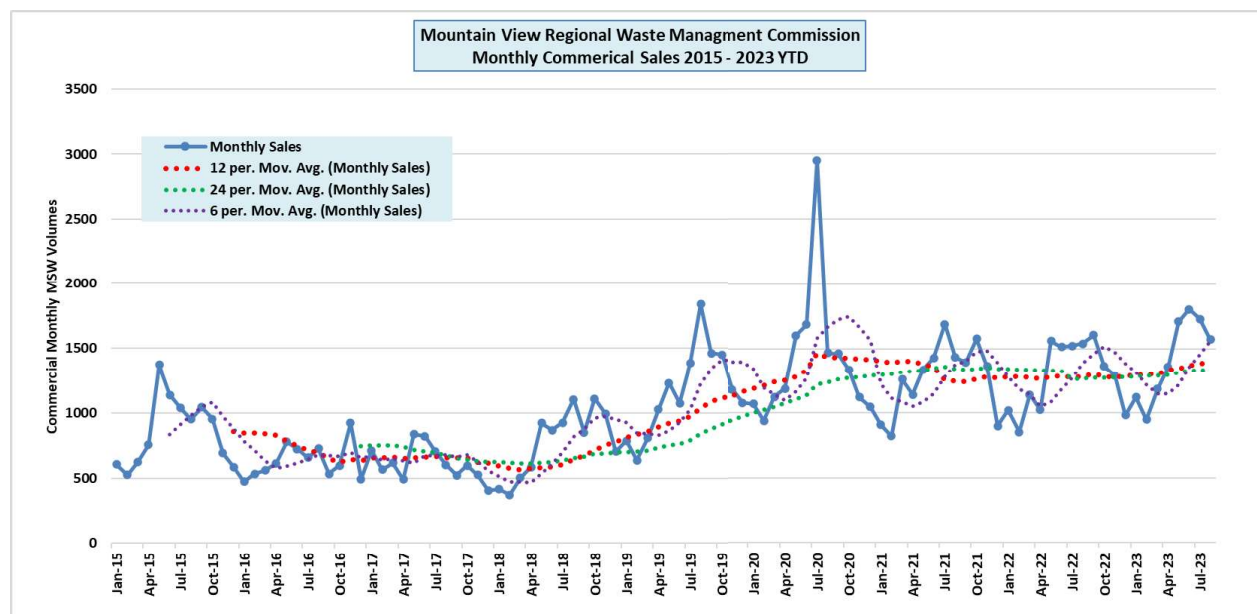
### Commercial Tonnage:

As at August 31<sup>st</sup>, 2023, total commercial sales were 10,069 tonnes or 13.6% above the budget target of 11,435 tonnes for this time of year representing 66.7% of the full year 2022 budget of 15,105 tonnes. Overall, commercial sales accounted for 65% of total landfill tonnage receipts.



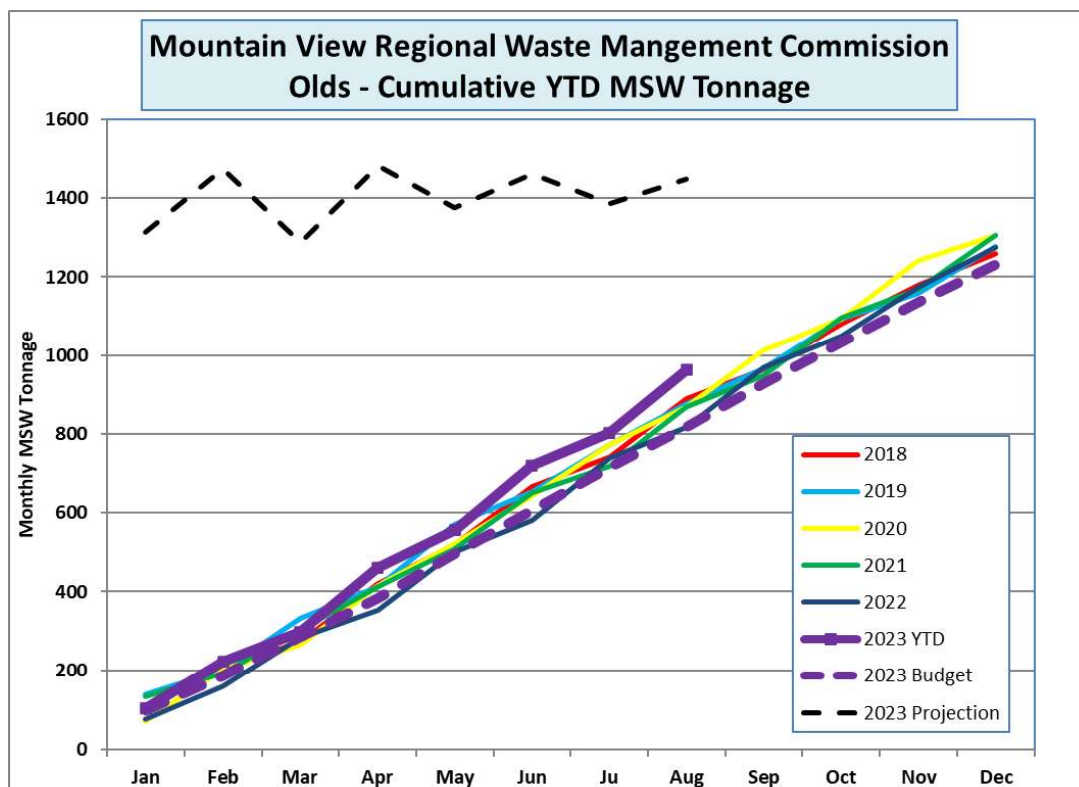
Commercial tonnage has slowed compared to the peaks of June/July in August which is consistent with prior periods. June tonnage was 94.4 % of the 4-year moving average for June, 99.1% for July, and 99.7% in August. So despite the small variance to prior periods, commercial tonnage is well within expected budget forecasts.

With the 12-month moving average crossing back above the longer-term 24-month average, the sales data suggests an increase in Commercial activity that may deliver strong results for 2023.



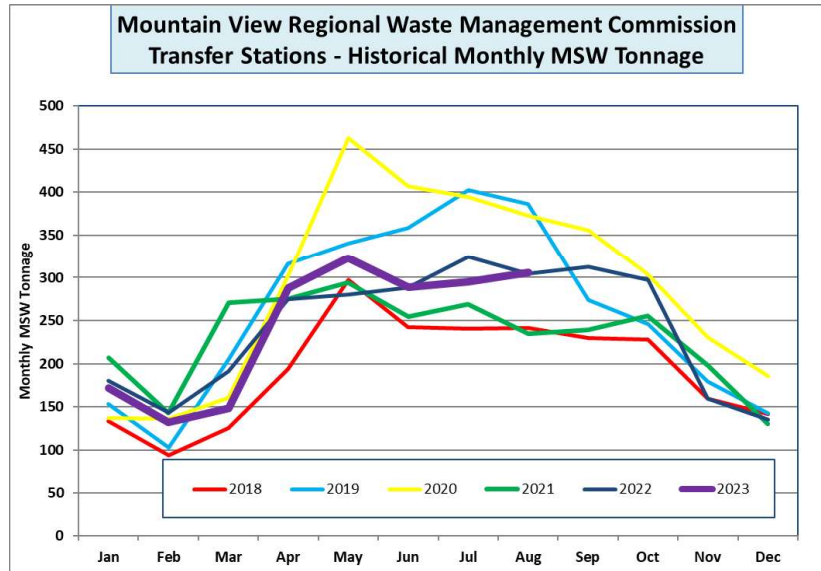
### Municipal Tonnage:

In aggregate, municipal MSW tonnage to date collectively are now 8.8% above budget. Except for Olds, all members are close to budget projections. Cumulative municipal receipts from Olds continue to exceed budget, with cumulative monthly sales setting new highs compared to the prior 6-years.

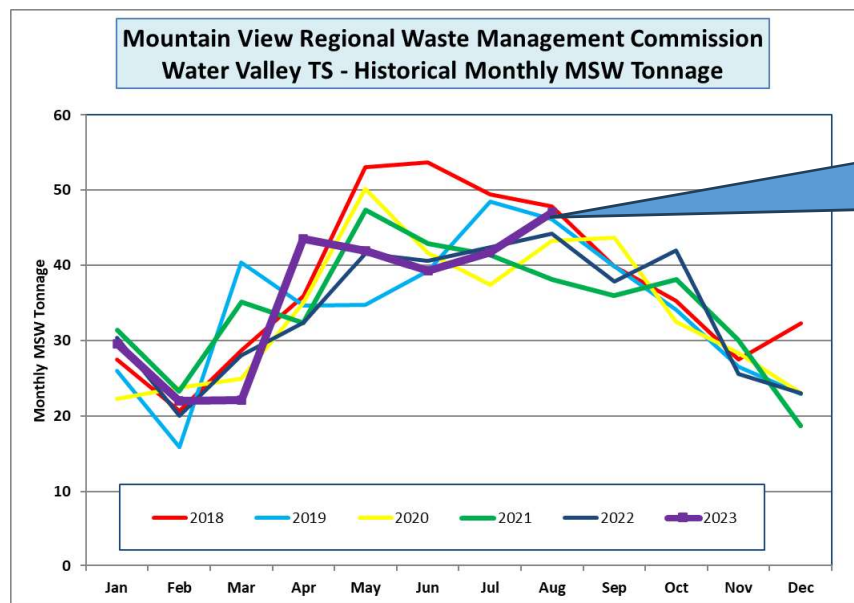


### Transfer Stations:

Combined transfer station receipts to the end of August of 1953 tonnes remain 3.2% above budget expectations of 1893 tonnes. It is too early to tell yet whether the closure of the recycle centers has significantly impacted tonnage.



However in Sundre in particular, we have experienced the MSW bins getting full before the weekend is over that may have some tie to recycling materials in the bins. We will continue to monitor the operations and adjust with more or bigger bins if warranted.



Spike in Sundre TS receipts may coincide with end of recycling.

### **Recycle Sales:**

For 2023, Recycle sales include revenue from cement and metal products, mattresses and couches/chairs added to the fee schedule in 2023. All four revenue categories have now caught up to budget projections, with couches/chairs and mattresses for exceeded budget. Combined revenue from these streams of \$26,765 YTD, and projected to generate \$38,400, offsets the operating and maintenance costs of the shredder which we use to reduce the volume of these items. .

Year-to-date HC Contaminated soils remain at 630 tonnes. We have had an increase of potential HC loads, and are waiting on some testing analysis on others, so we may yet attract some revenue this year. We recommended bringing in new HC Soil to avoid having to rebuild access roads to the south face. As we did not attract the tonnage this year, we will be proposing to extend this program in 2024. However even at \$50/tonne tipping fee, the Didsbury landfill is not the lowest cost option to oilfield service companies.

### **Attachments:**

#### **1. 2023 Monthly Landfill Tonnage Graphs**

- |               |                      |
|---------------|----------------------|
| a. Commercial | c. Transfer Stations |
| b. Municipal  | d. Recycling         |

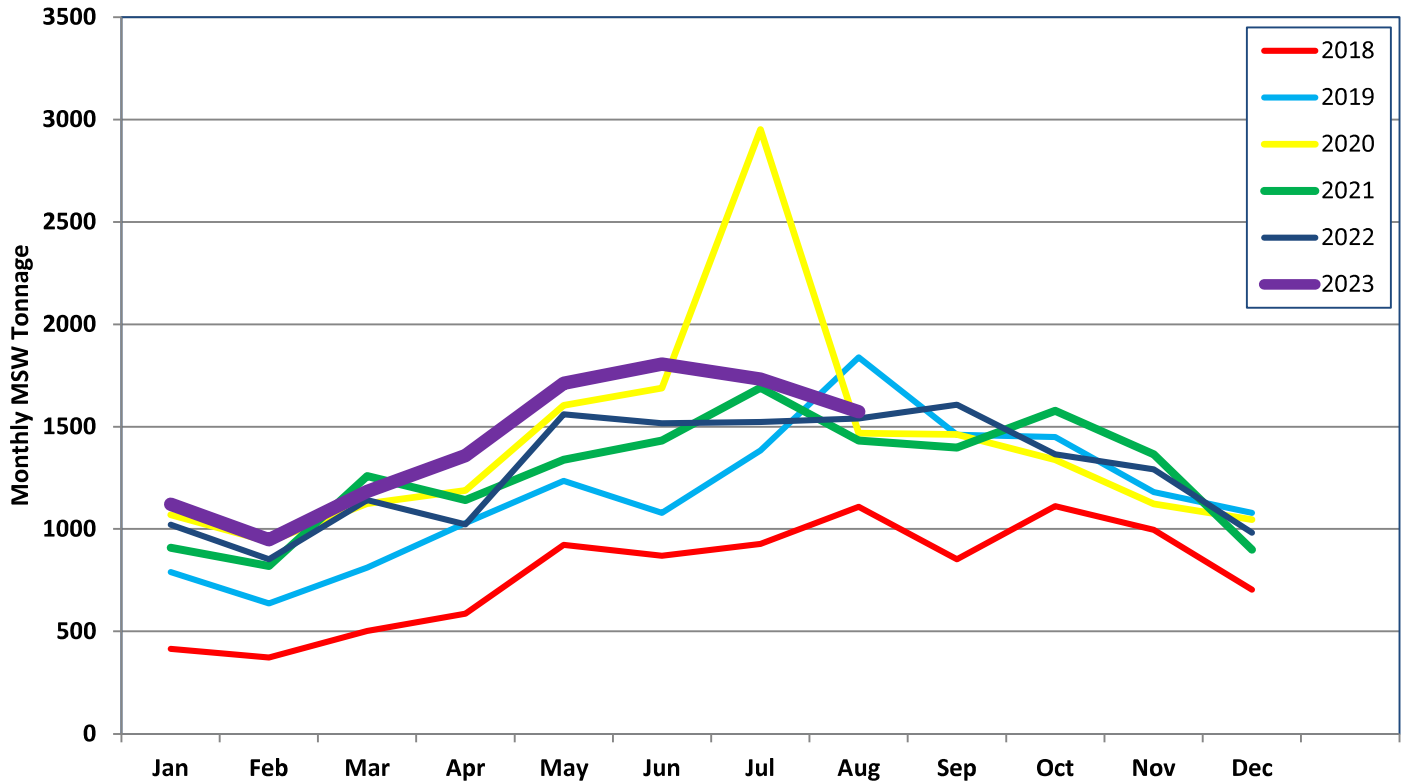
**Prepared:** Michael Wuetherick, P.Eng.,  
Chief Administrative Officer, MVRWMC

Reported Updated as at: August 31st, 2023	Budget Comparison (Tonnes) - Year to Date				Revenue Comparison (\$) - Year to Date		
	Sales	Budget	Variance	Variance(%)	Sales	Budget	Variance
<b>Commercial Tipping (Uncontracted @ \$97/tonne))</b>	<b>11,435.0</b>	<b>10,069.0</b>	<b>1,366.0</b>	<b>13.6%</b>	<b>\$1,109,191</b>	<b>\$976,693</b>	<b>\$132,498</b>
Municipal Tipping - Olds	962.0	818.6	143.4	17.5%	\$93,316	\$79,404	\$13,912
Municipal Tipping - Sundre	220.4	222.4	-2.0	-0.9%	\$21,379	\$21,571	-\$193
Municipal Tipping - Cremona	63.2	62.9	0.3	0.5%	\$6,134	\$6,103	\$31
Municipal Tipping - Didsbury	684.3	643.4	40.9	6.4%	\$66,376	\$62,411	\$3,966
Municipal Tipping - Carstairs	727.4	695.7	31.7	4.6%	\$70,560	\$67,481	\$3,079
<b>Sub-total Municipal Tipping (@ \$97/tonne)</b>	<b>2,657.4</b>	<b>2,443.0</b>	<b>214.4</b>	<b>8.8%</b>	<b>\$257,765</b>	<b>\$236,970</b>	<b>\$20,795</b>
Didsbury Transfer (@ \$97/tonne)	1,333.6	1,319.6	14.0	1.1%	\$129,362	\$128,005	\$1,358
Water Valley Transfer Site (@ \$230/tonne)	287.2	266.9	20.3	7.6%	\$66,054	\$61,394	\$4,659
Sundre Transfer Site (@ \$230/tonne)	332.1	306.1	26.0	8.5%	\$76,388	\$70,403	\$5,985
<b>Sub-total Transfer Station Tipping</b>	<b>1,952.9</b>	<b>1,892.7</b>	<b>60.3</b>	<b>3.2%</b>	<b>\$271,803</b>	<b>\$259,802</b>	<b>\$12,001</b>
Cement (@ \$23/tonne)	383.0	383.8	-0.9	-0.2%	\$8,808	\$8,828	-\$21
Metal (@ \$76/tonne)	148.9	142.0	7.0	4.9%	\$11,317	\$10,789	\$528
<b>Sub-total Recycle Sales (Including Metals)</b>	<b>531.9</b>	<b>525.8</b>	<b>6.1</b>	<b>1.2%</b>	<b>\$20,125</b>	<b>\$19,617</b>	<b>\$508</b>
Mattresses (@ \$10/unit)	1,975.0	1,592.4	382.6	24.0%	\$19,750	\$15,924	\$3,826
Couches & Chairs (@ \$5/unit)	1,403.0	833.3	569.7	68.4%	\$7,015	\$4,167	\$2,848
<b>Sub-total Mattress &amp; Chairs</b>	<b>3,378.0</b>	<b>2,425.8</b>	<b>952.2</b>	<b>39.3%</b>	<b>\$26,765</b>	<b>\$20,091</b>	<b>\$6,674</b>
HC Contaminated Soil (at \$50/tonne)	315	1,333	-1,018.5	100.0%	\$15,744	\$66,667	-\$50,923
<b>Total YTD Landfill Sales Summary</b>	<b>16,892.0</b>	<b>16,263.8</b>	<b>628.2</b>	<b>3.9%</b>	<b>\$ 1,701,393</b>	<b>\$ 1,579,840</b>	<b>\$ 121,553</b>

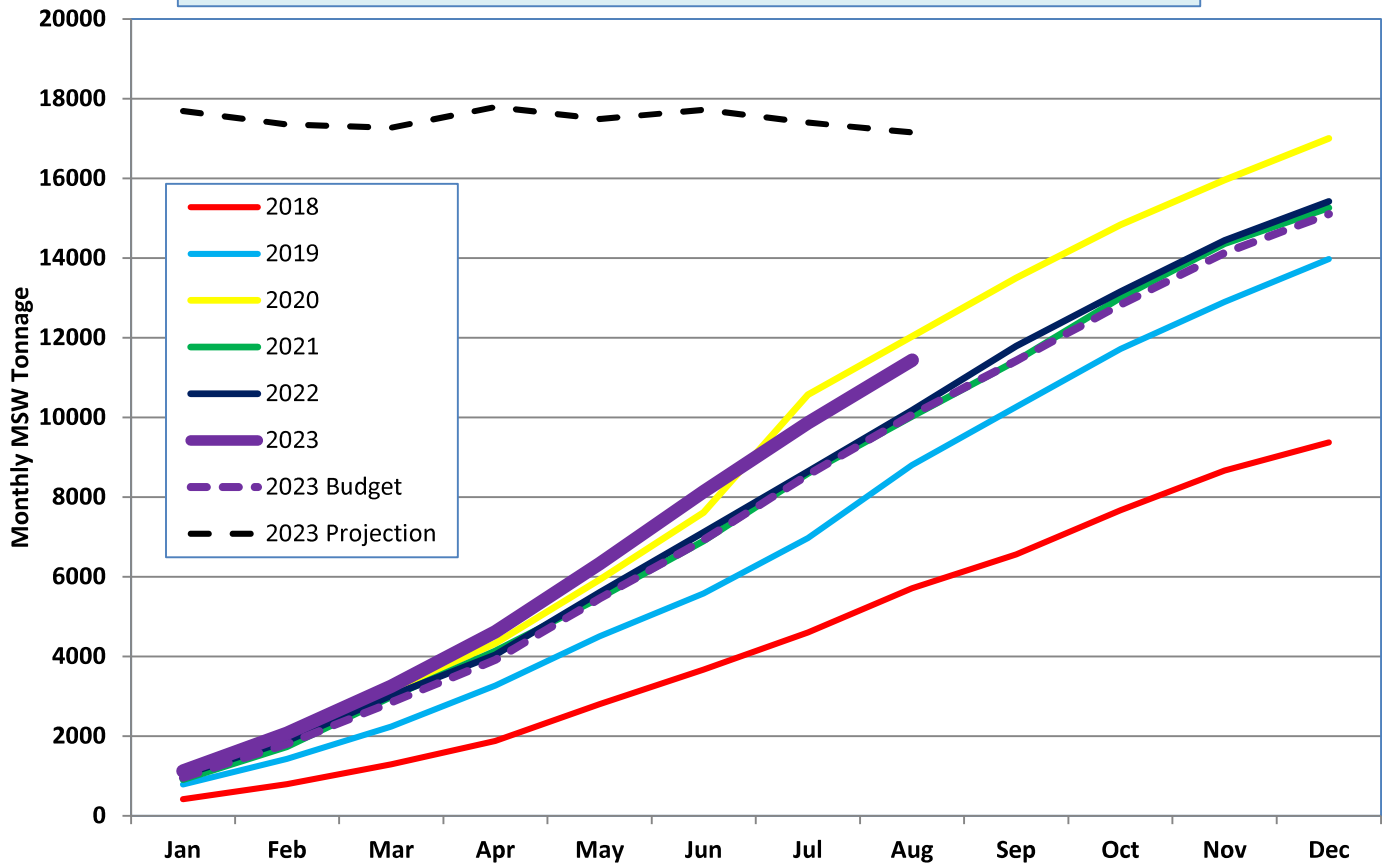
Reported Updated as at: August 31st, 2023	Budget Comparison (Tonnes) - Projection (P8/12)				Revenue Comparison (\$) - Projection (P8/12)		
	Projection	Budget	Variance	Variance(%)	Projection	Budget	Variance
<b>Commercial Tipping (Uncontracted @ \$97/tonne))</b>	<b>17,154</b>	<b>15,105</b>	<b>2,049.1</b>	<b>13.6%</b>	<b>\$1,663,952</b>	<b>\$1,465,185</b>	<b>\$198,767</b>
Municipal Tipping - Olds	1,448	1,232	215.9	17.5%	\$140,442	\$119,504	\$20,938
Municipal Tipping - Sundre	328	331	-3.0	-0.9%	\$31,820	\$32,107	-\$287
Municipal Tipping - Cremona	93	93	0.5	0.5%	\$9,067	\$9,021	\$46
Municipal Tipping - Didsbury	1,025	964	61.3	6.4%	\$99,449	\$93,508	\$5,941
Municipal Tipping - Carstairs	1,091	1,043	47.6	4.6%	\$105,787	\$101,171	\$4,616
<b>Sub-total Municipal Tipping (@ \$97/tonne)</b>	<b>3,985</b>	<b>3,663</b>	<b>322.2</b>	<b>8.8%</b>	<b>\$386,565</b>	<b>\$355,311</b>	<b>\$31,254</b>
Didsbury Transfer (@ \$97/tonne)	1,914	1,891	23.4	1.2%	\$185,700	\$183,427	\$2,273
Water Valley Transfer Site (@ \$230/tonne)	414	385	29.2	7.6%	\$95,270	\$88,550	\$6,720
Sundre Transfer Site (@ \$230/tonne)	476	439	37.3	8.5%	\$109,553	\$100,970	\$8,583
<b>Sub-total Transfer Station Tipping</b>	<b>2,805</b>	<b>2,715</b>	<b>90</b>	<b>3.3%</b>	<b>\$390,523</b>	<b>\$372,947</b>	<b>\$17,576</b>
Cement (@ \$23/tonne)	584	585	-1.4	-0.2%	\$13,424	\$13,455	-\$31
Metal (@ \$76/tonne)	210	242	-32.4	-13.4%	\$15,932	\$18,392	-\$2,460
<b>Sub-total Recycle Sales (Including Metals)</b>	<b>793</b>	<b>827</b>	<b>-33.7</b>	<b>-4.1%</b>	<b>\$29,356</b>	<b>\$31,847</b>	<b>-\$2,491</b>
Mattresses (@ \$10/unit)	2,791	2,250	541	24.0%	\$27,906	\$22,500	\$5,406
Couches & Chairs (@ \$5/unit)	2,105	1,250	855	68.4%	\$10,523	\$6,250	\$4,273
<b>Sub-total Mattress &amp; Chairs</b>	<b>4,895</b>	<b>3,500</b>	<b>1,395</b>	<b>39.9%</b>	<b>\$38,428</b>	<b>\$28,750</b>	<b>\$9,678</b>
HC Contaminated Soil (at \$50/tonne)	630	2,000	-1,370.3	0.0%	\$31,487	\$100,000	-\$68,513
<b>Total Projected Landfill Sales Summary</b>	<b>25,367</b>	<b>24,310</b>	<b>1,057.3</b>	<b>4.3%</b>	<b>\$ 2,501,883</b>	<b>\$ 2,325,290</b>	<b>\$ 176,593</b>



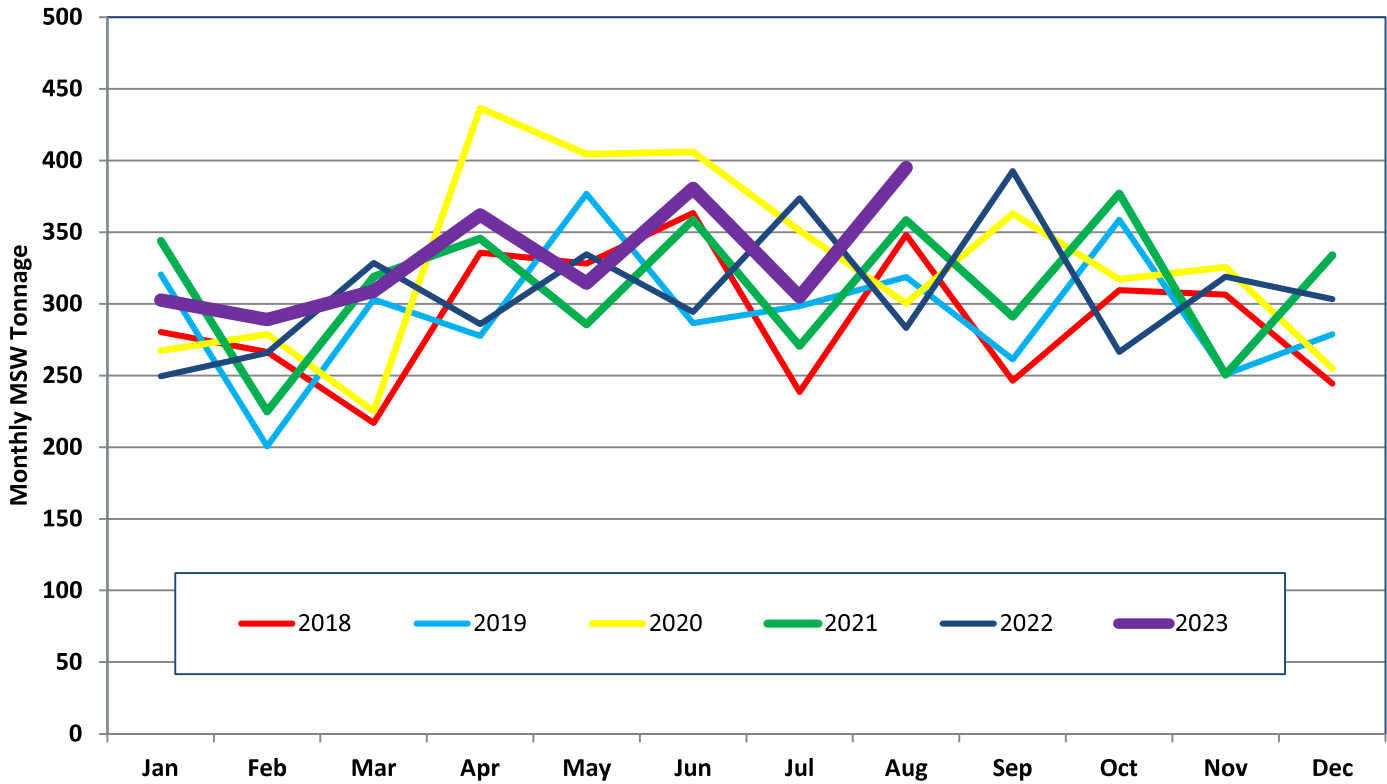
# Mountain View Regional Waste Management Commission Total Commercial - Historical Monthly MSW Tonnage



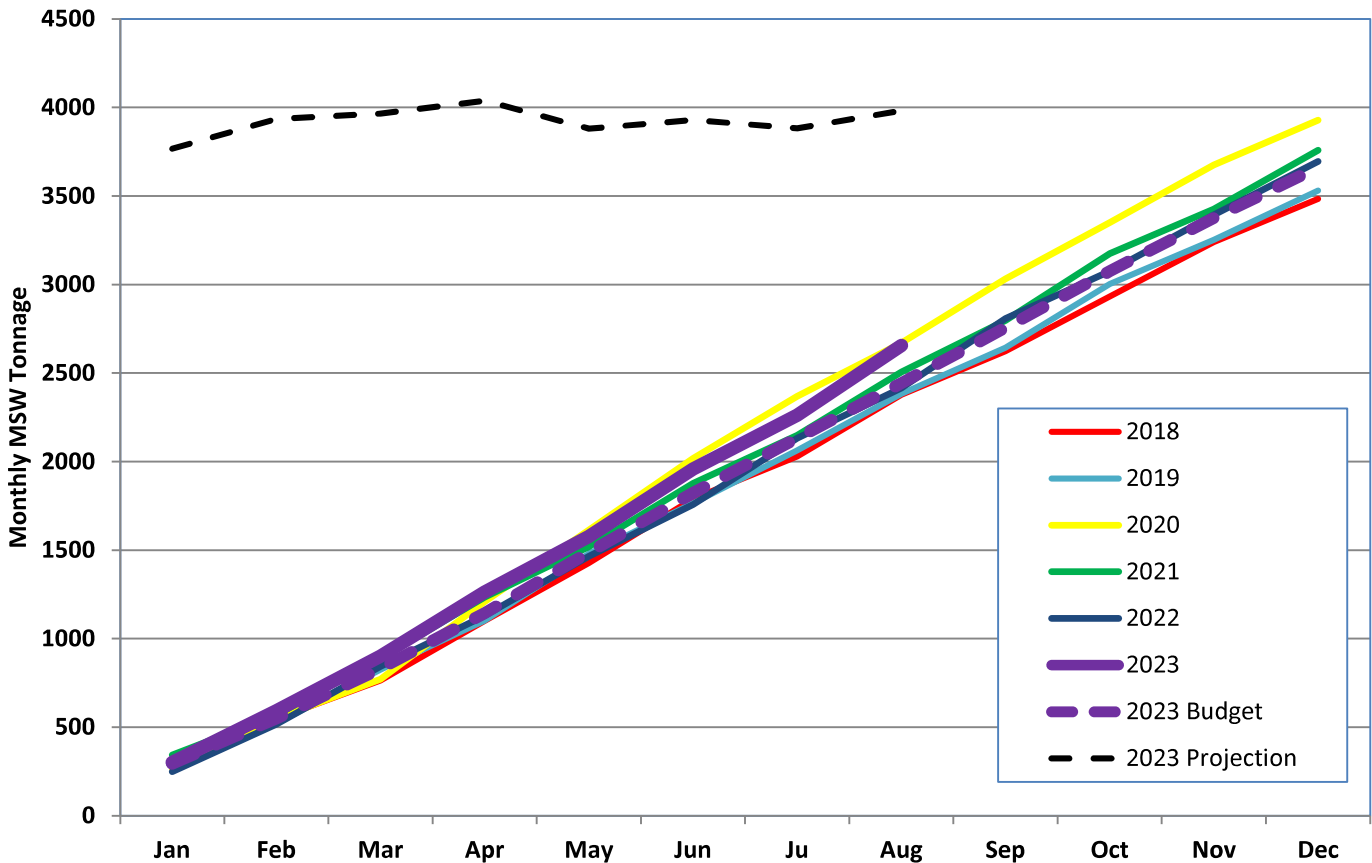
# Mountain View Regional Waste Mangement Commission Total Commercial - Cumulative YTD MSW Tonnage



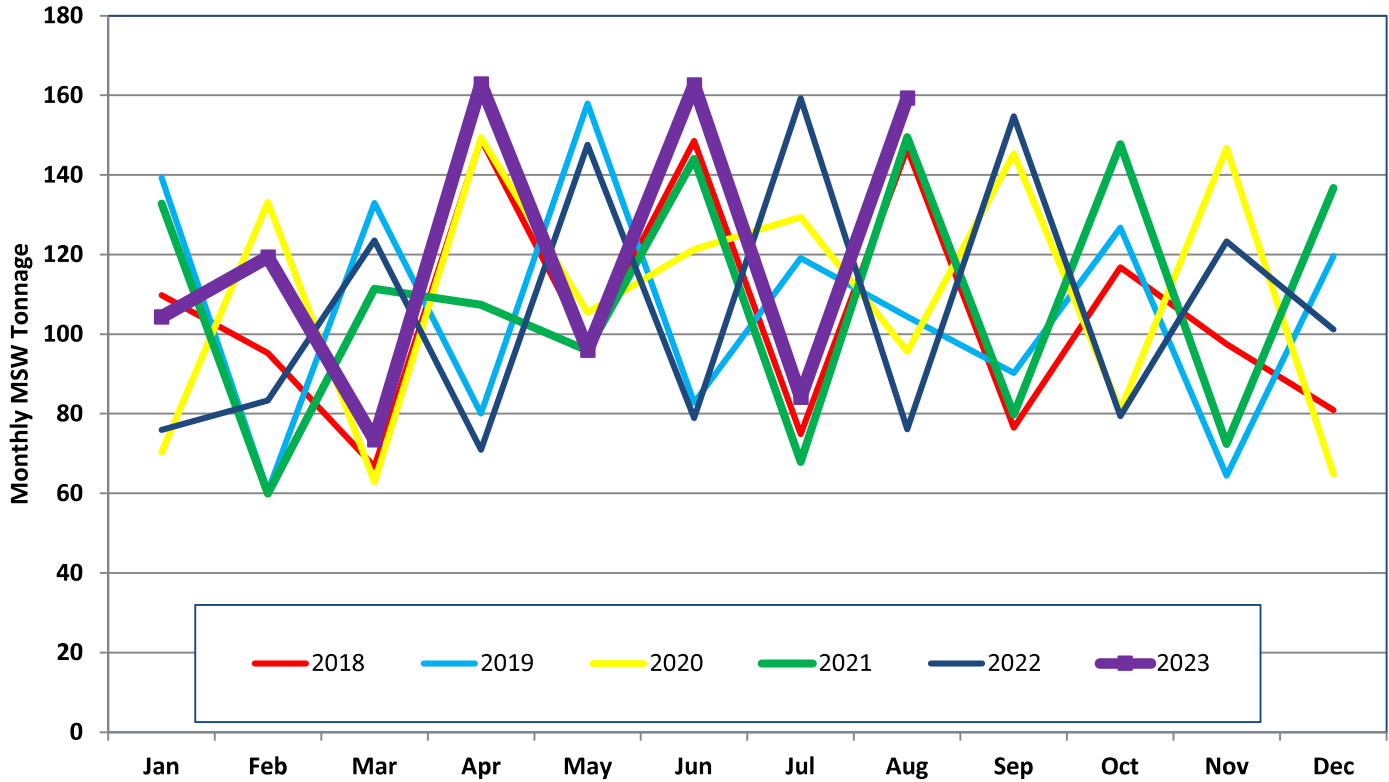
### Mountain View Regional Waste Management Commission Total Class 2 Municipal Waste - Historical Monthly MSW Tonnage



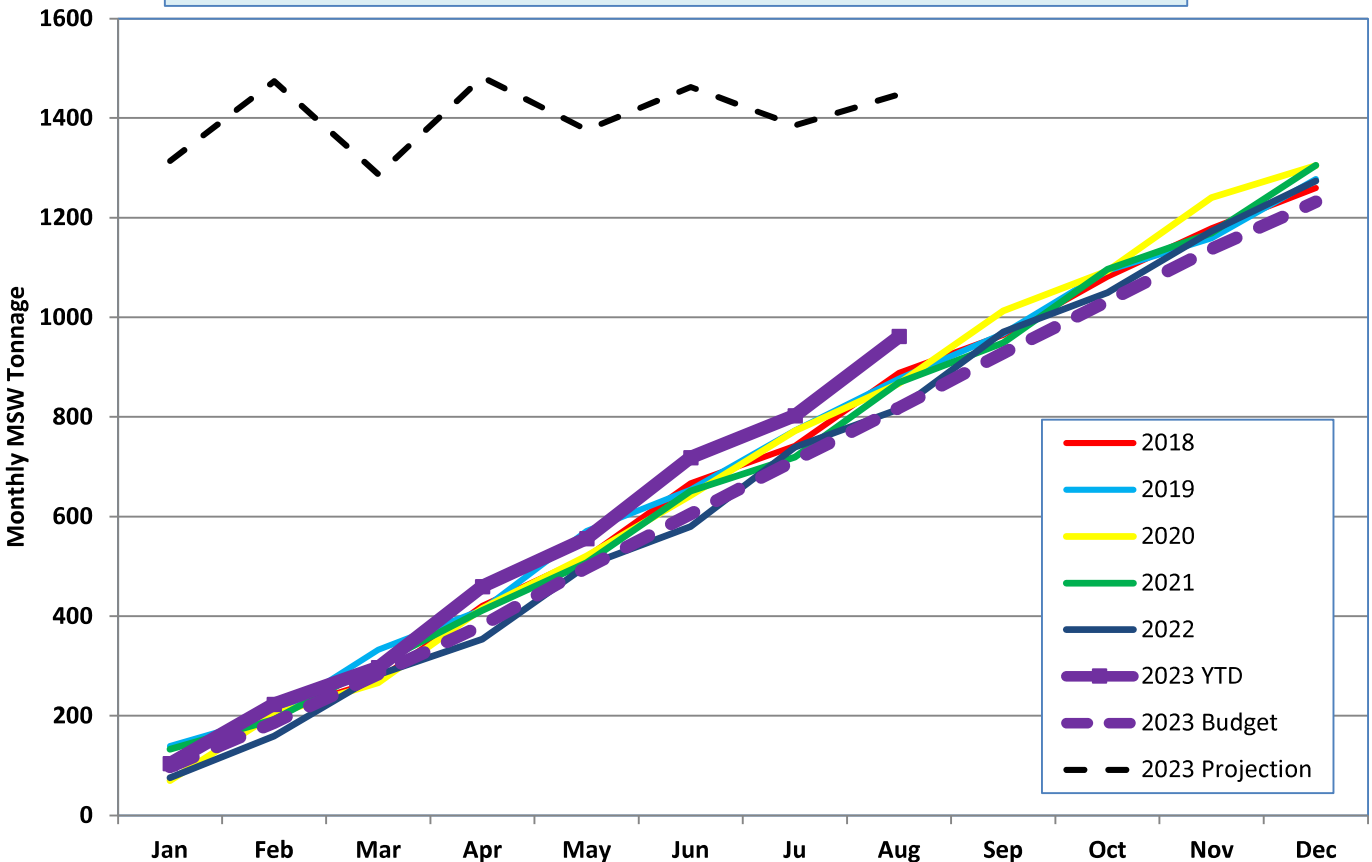
### Mountain View Regional Waste Management Commission Total Class 2 Municipal Waste - Cumulative YTD MSW Tonnage



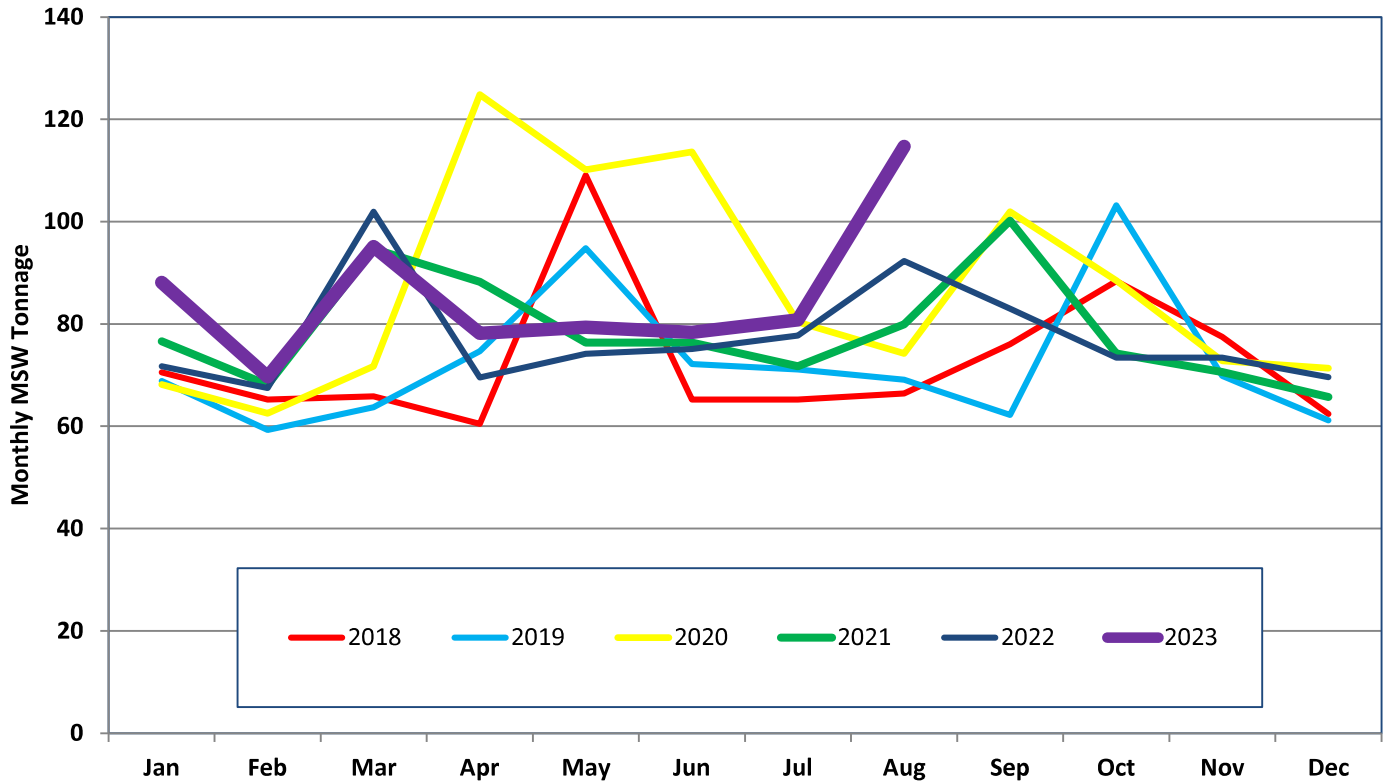
## Mountain View Regional Waste Management Commission Olds - Historical Monthly MSW Tonnage



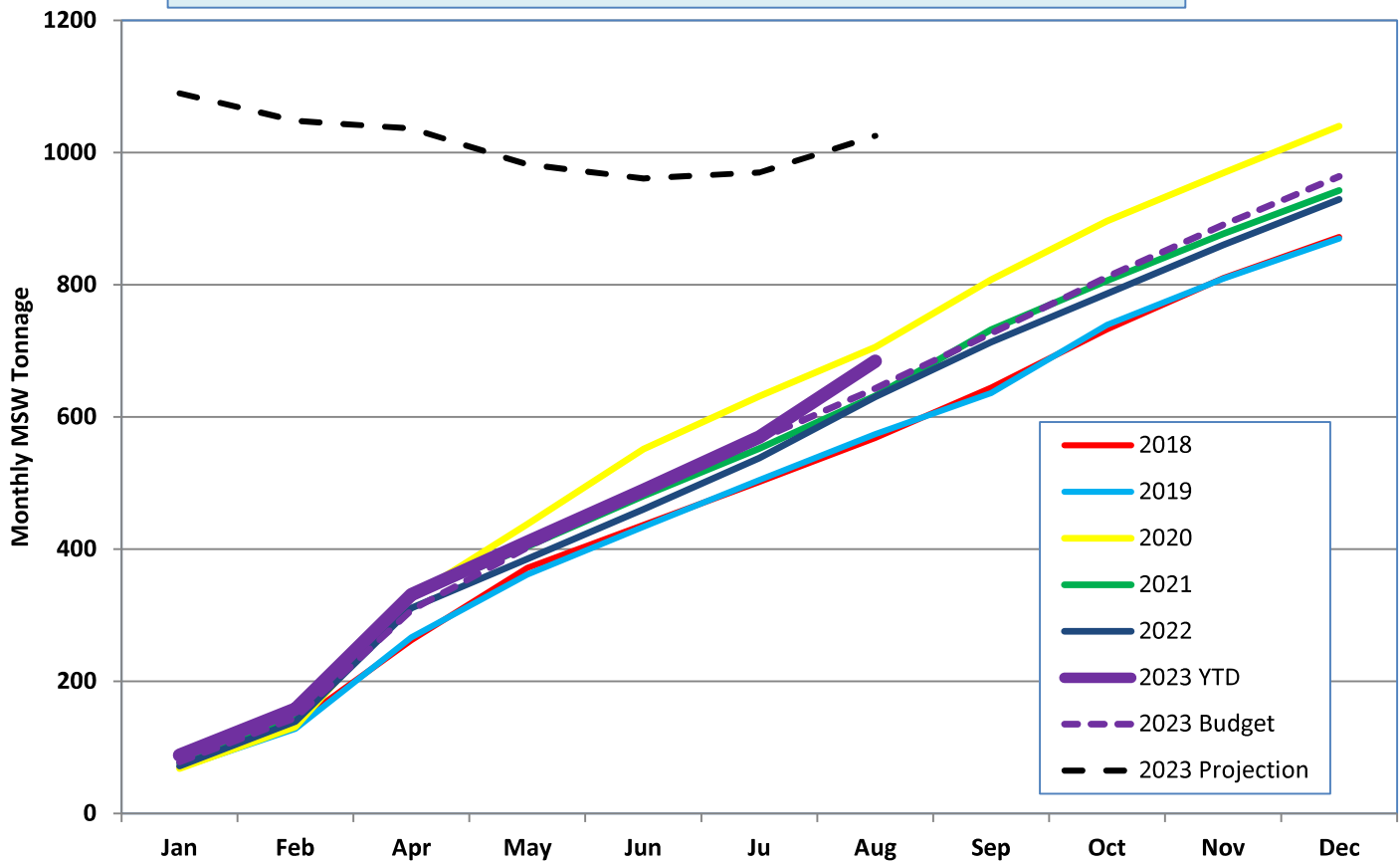
## Mountain View Regional Waste Management Commission Olds - Cumulative YTD MSW Tonnage



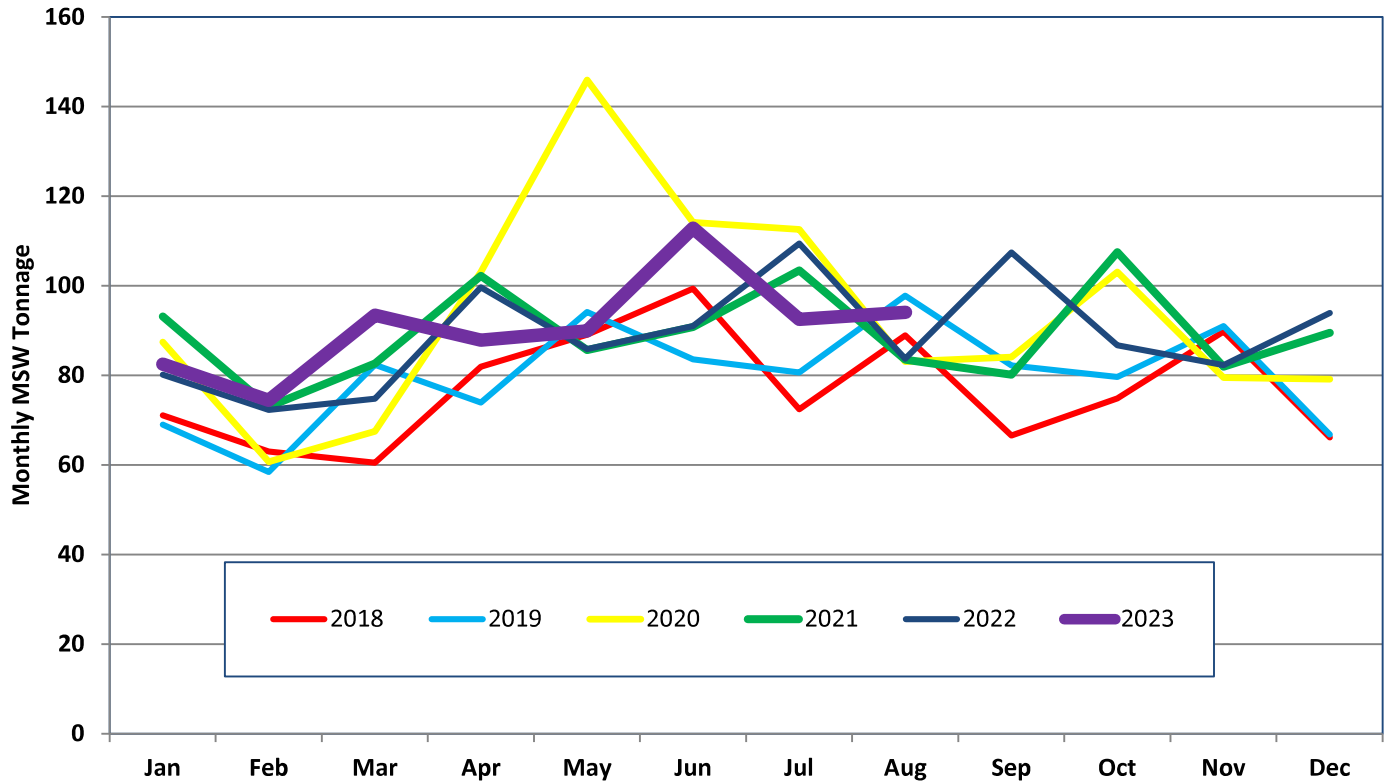
# Mountain View Regional Waste Management Commission Didsbury - Historical Monthly MWS Tonnage



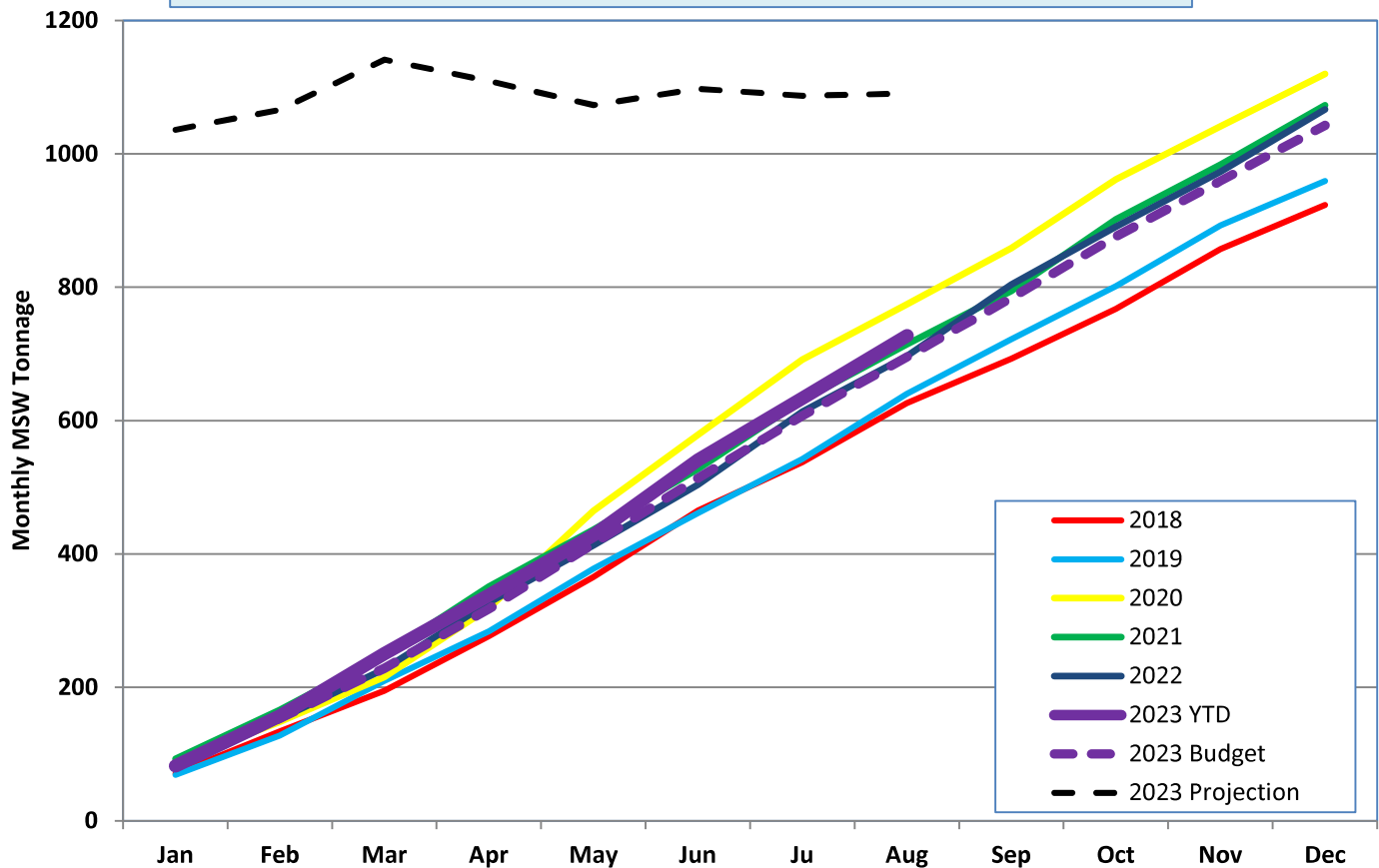
# Mountain View Regional Waste Management Commission Didsbury - Cumulative YTD MSW Tonnage



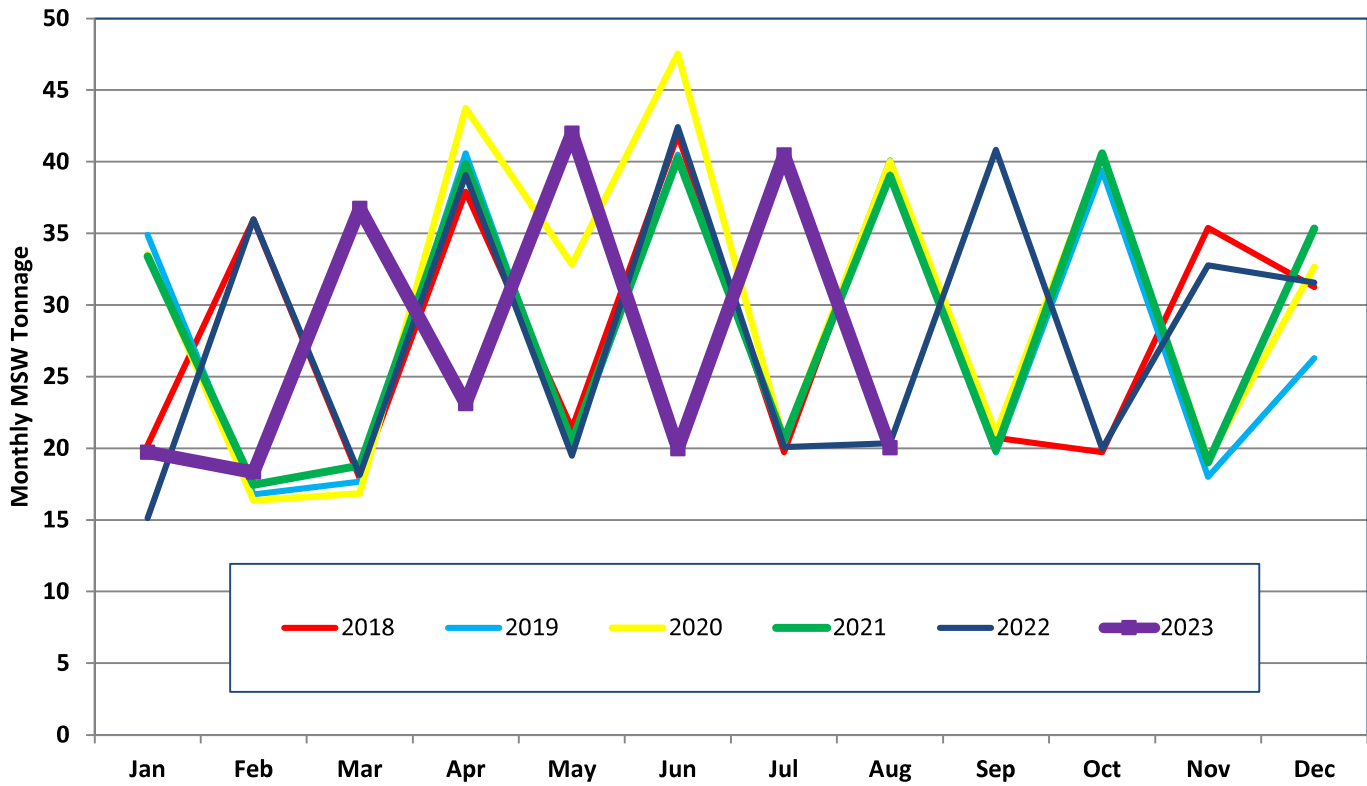
## Mountain View Regional Waste Management Commission Carstairs - Historical Monthly MSW Tonnage



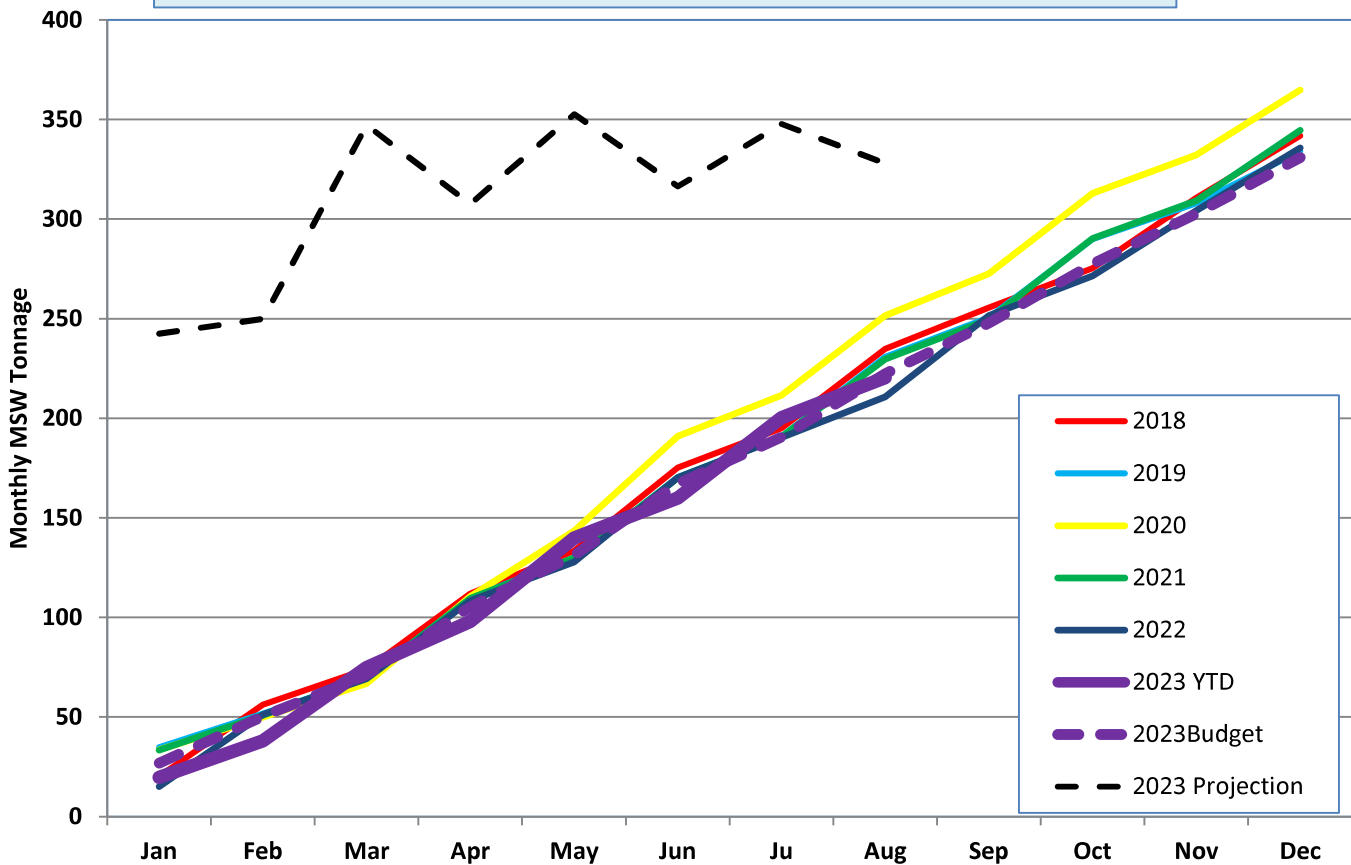
## Mountain View Regional Waste Management Commission Carstairs - Cumulative YTD MSW Tonnage



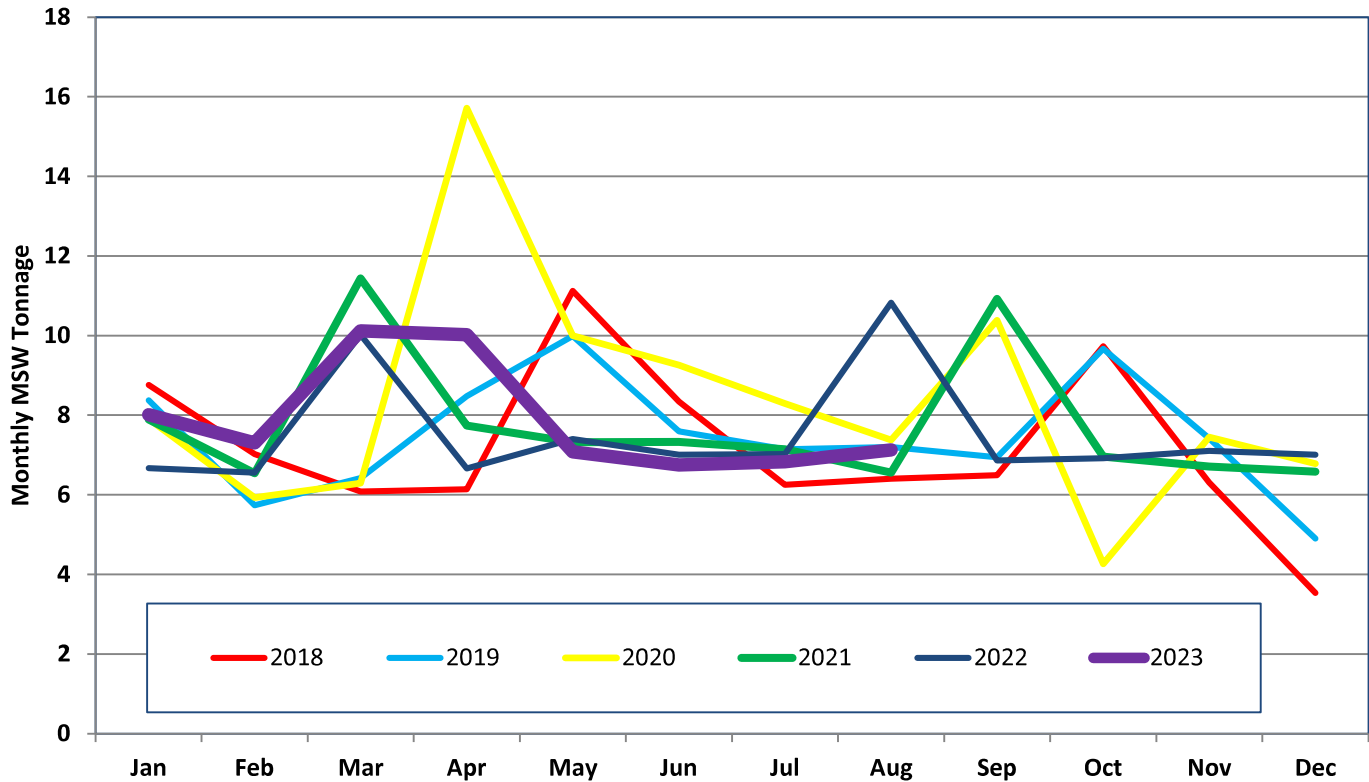
## Mountain View Regional Waste Management Commission Sundre - Historical Monthly MSW Tonnage



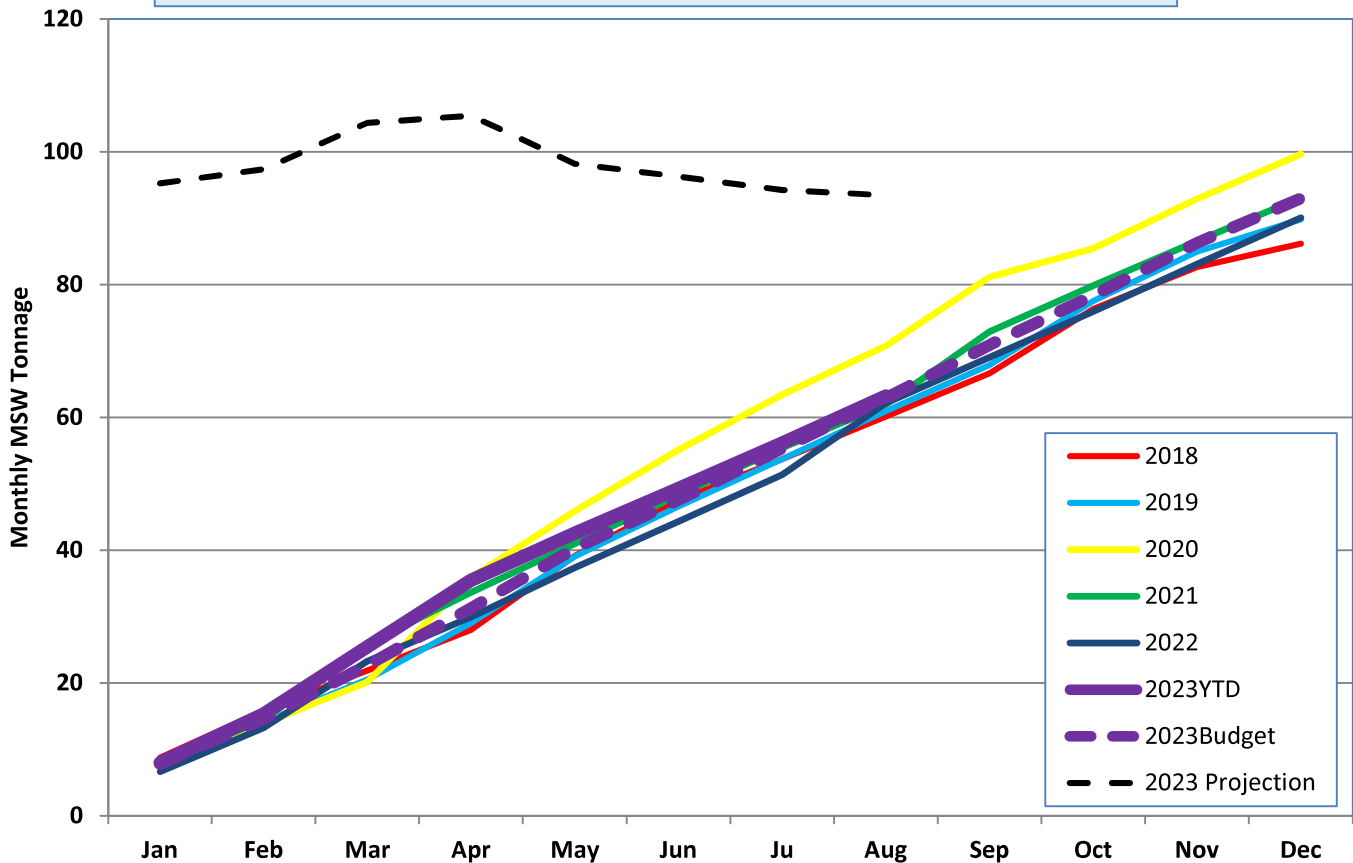
## Mountain View Regional Waste Management Commission Sundre - Cumulative YTD MSW Tonnage



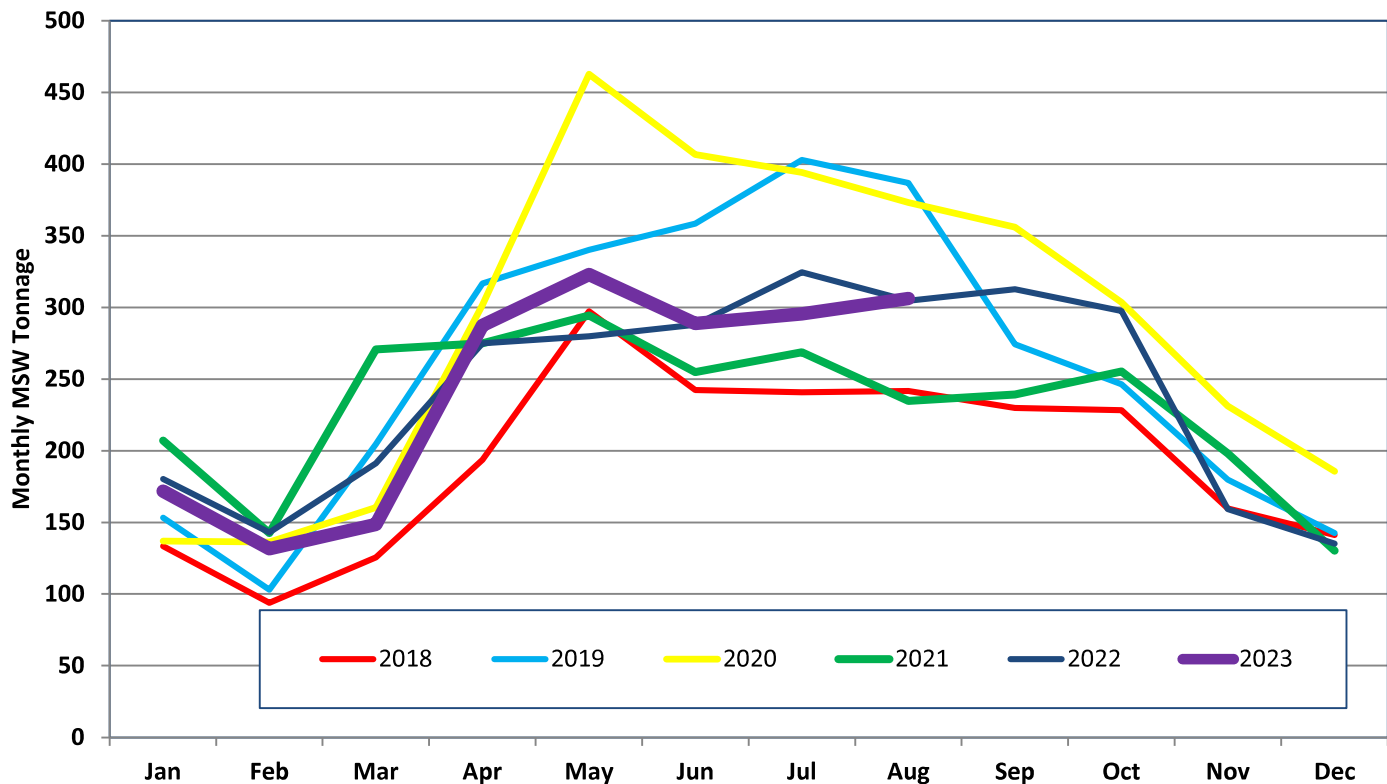
## Mountain View Regional Waste Management Commission Cremona - Historical Monthly MSW Tonnage



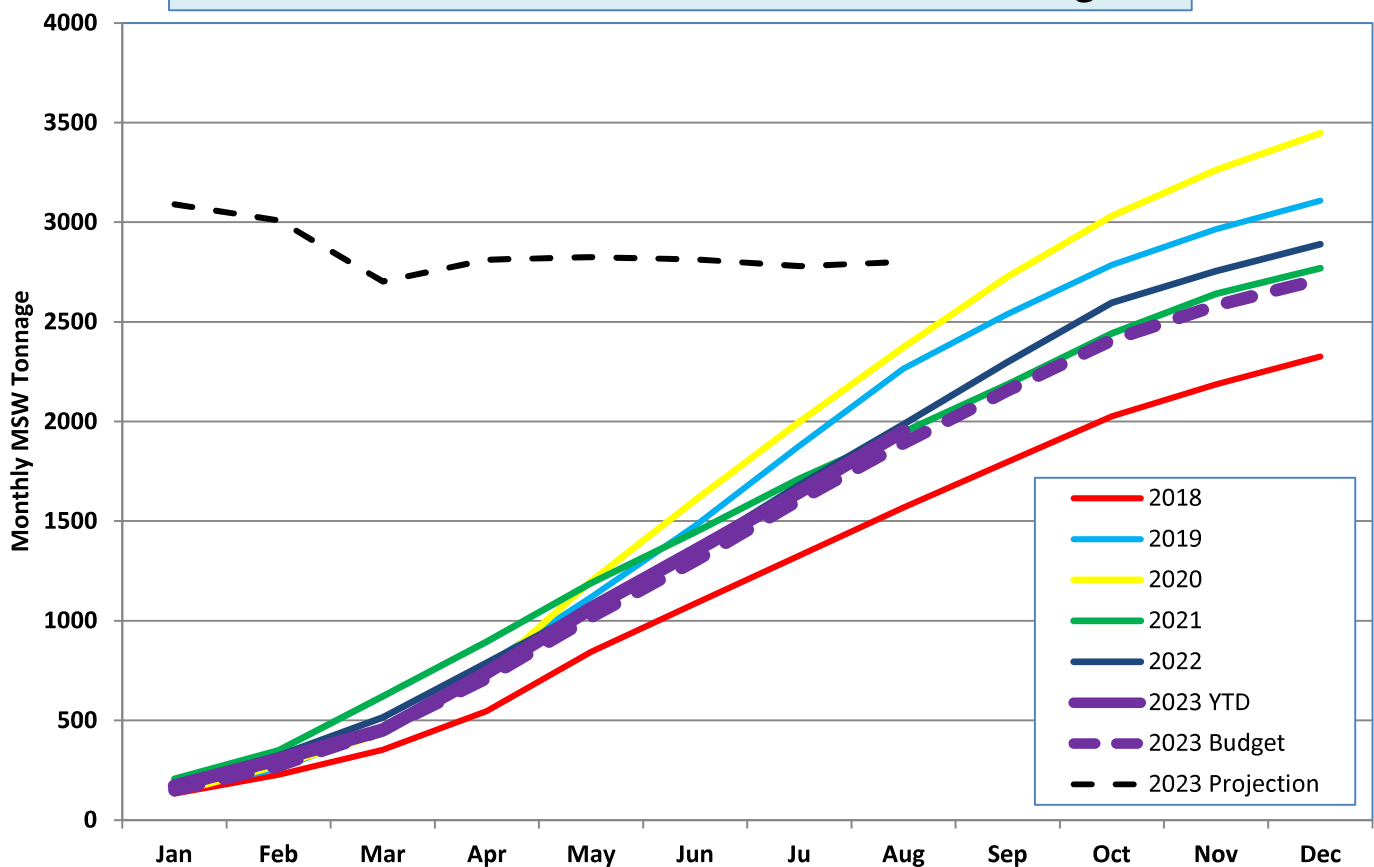
## Mountain View Regional Waste Management Commission Cremona - Cumulative YTD MSW Tonnage



## Mountain View Regional Waste Management Commission Transfer Stations - Historical Monthly MSW Tonnage

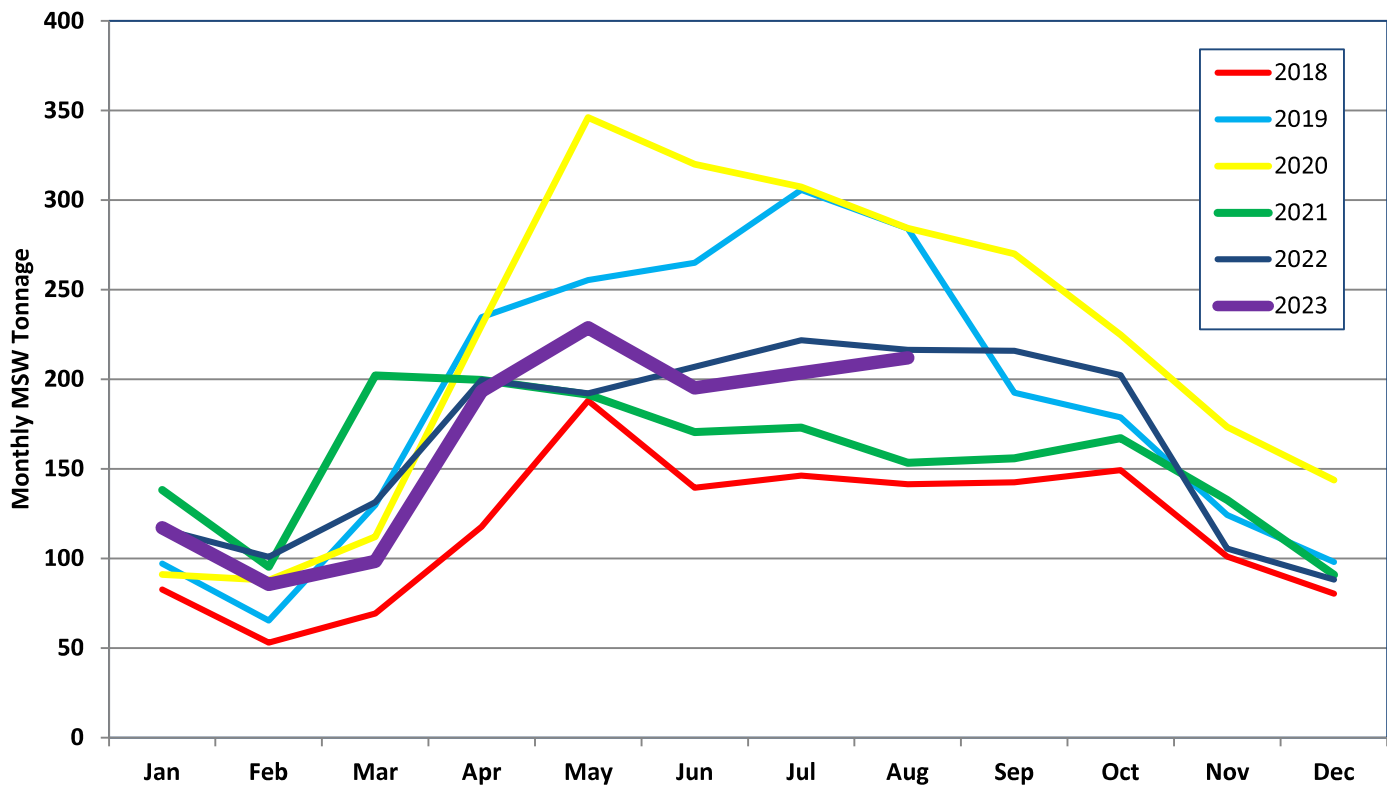


## Mountain View Regional Waste Management Commission Transfer Stations - Cumulative YTD MSW Tonnage

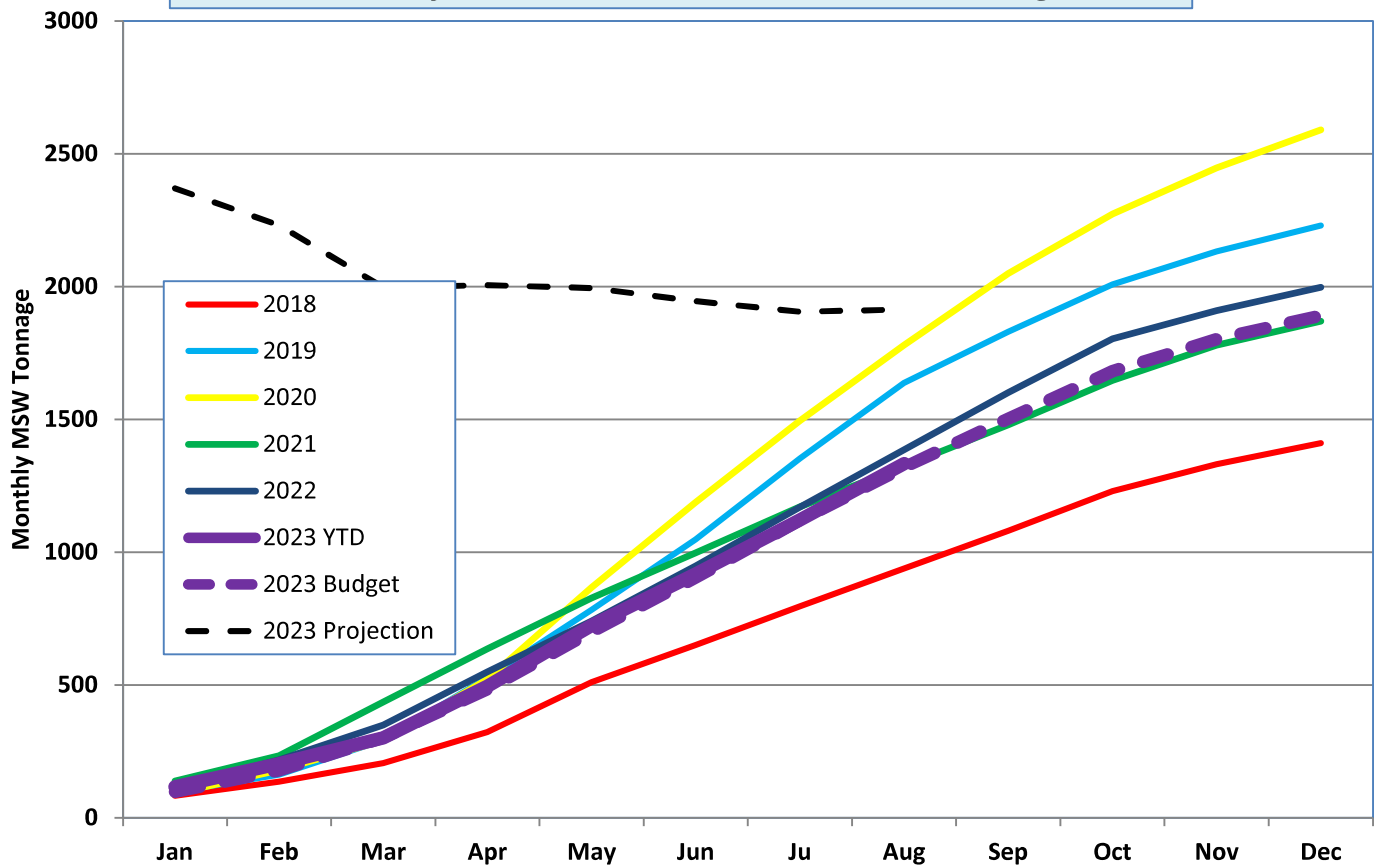




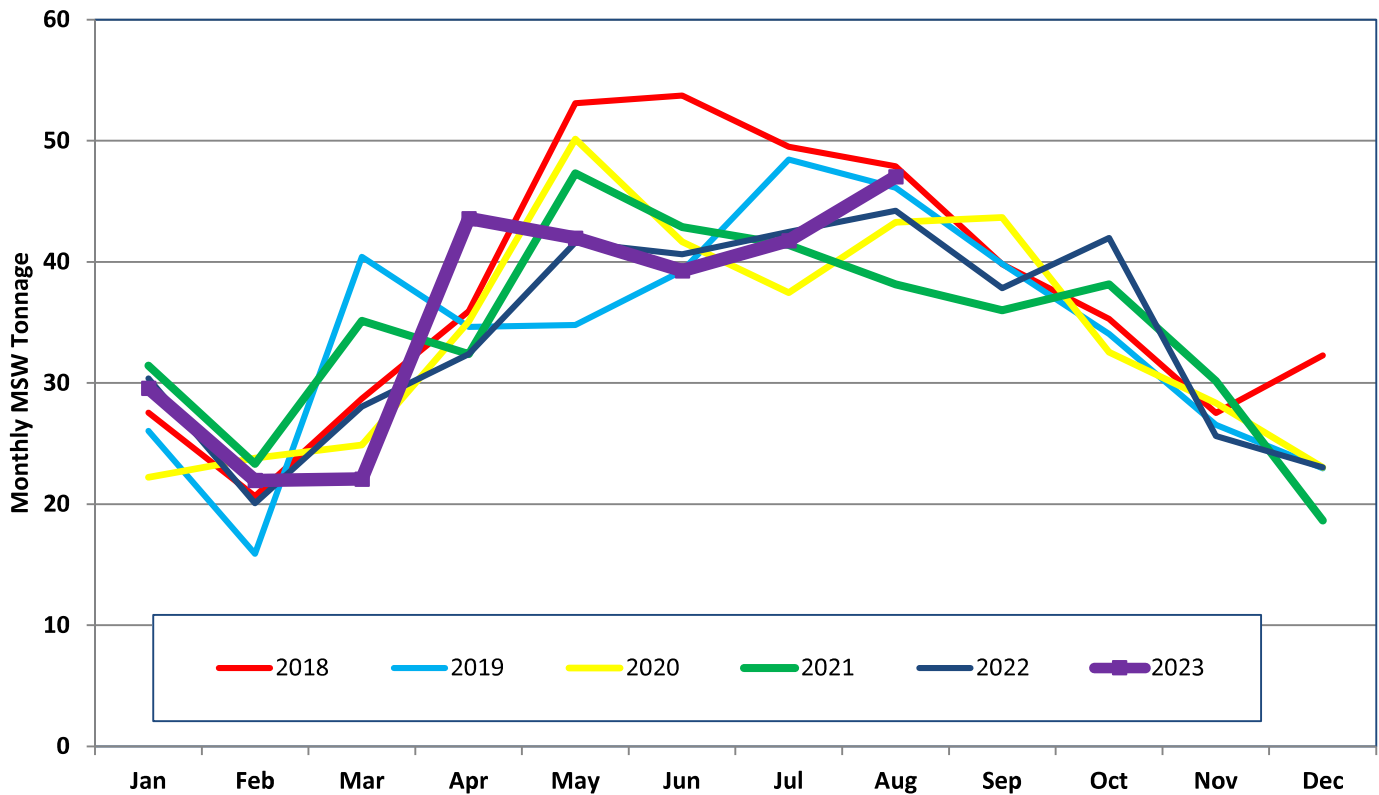
# Mountain View Regional Waste Management Commission Didsbury TS - Historical Monthly MSW Tonnage



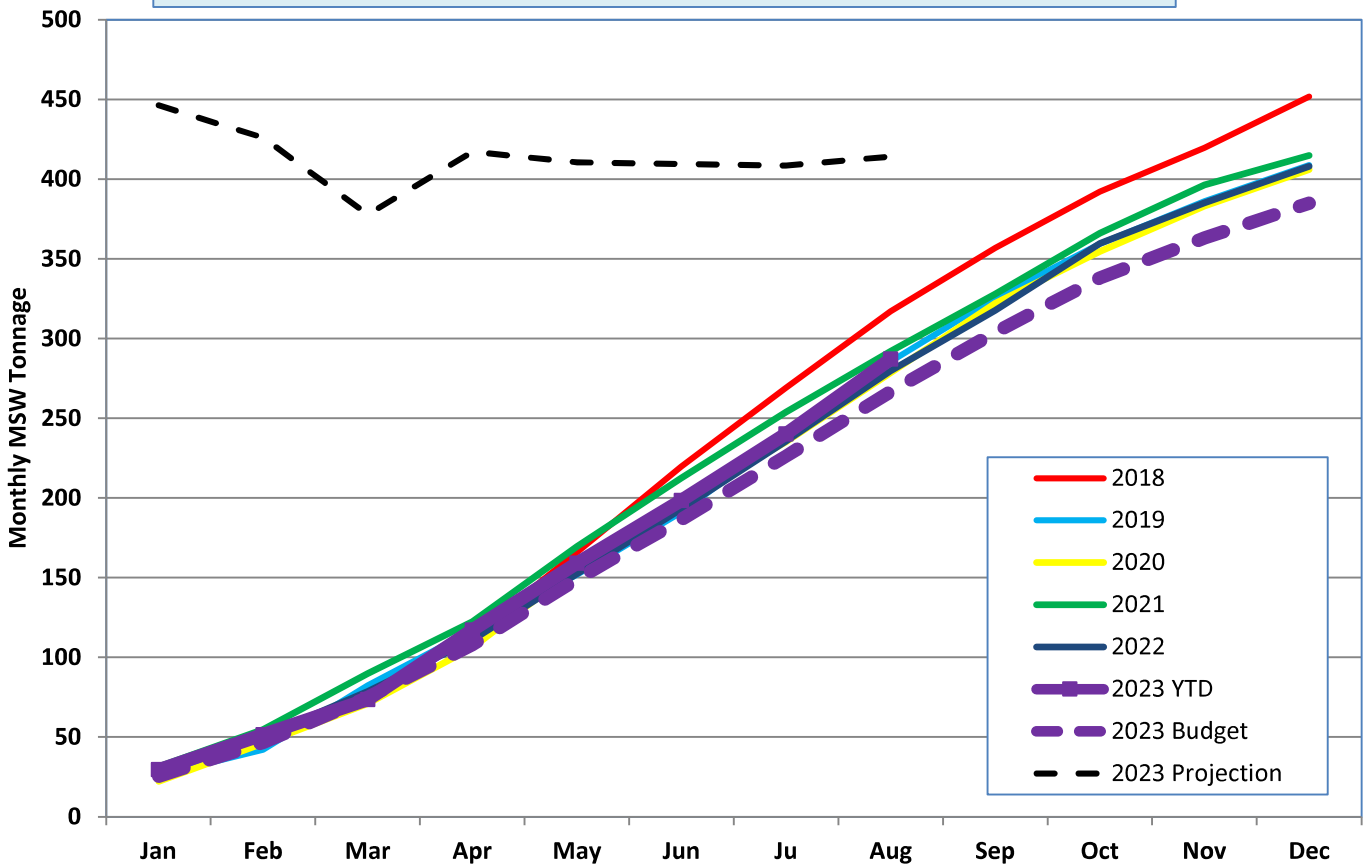
# Mountain View Regional Waste Mangement Commission Didsbury TS - Cumulative YTD MSW Tonnage



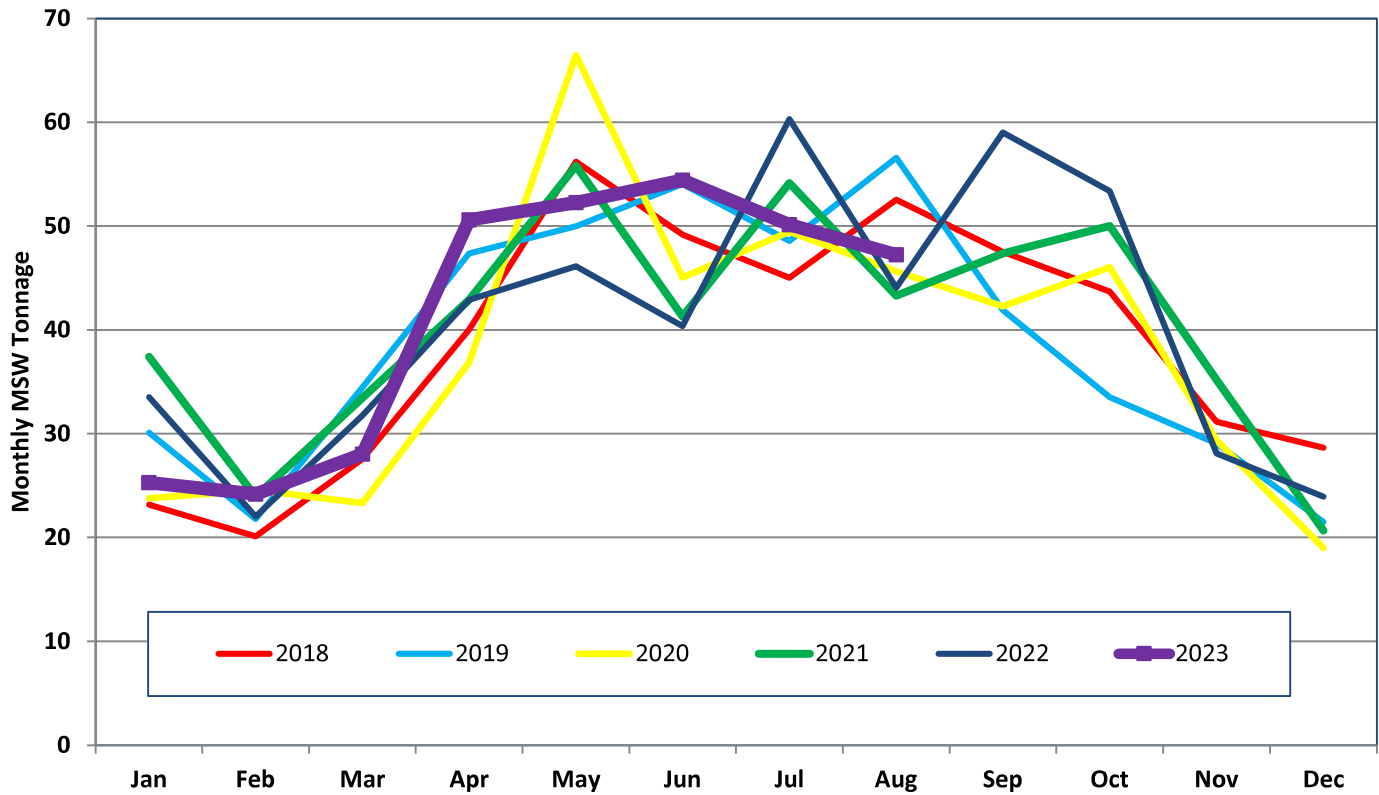
## Mountain View Regional Waste Management Commission Water Valley TS - Historical Monthly MSW Tonnage



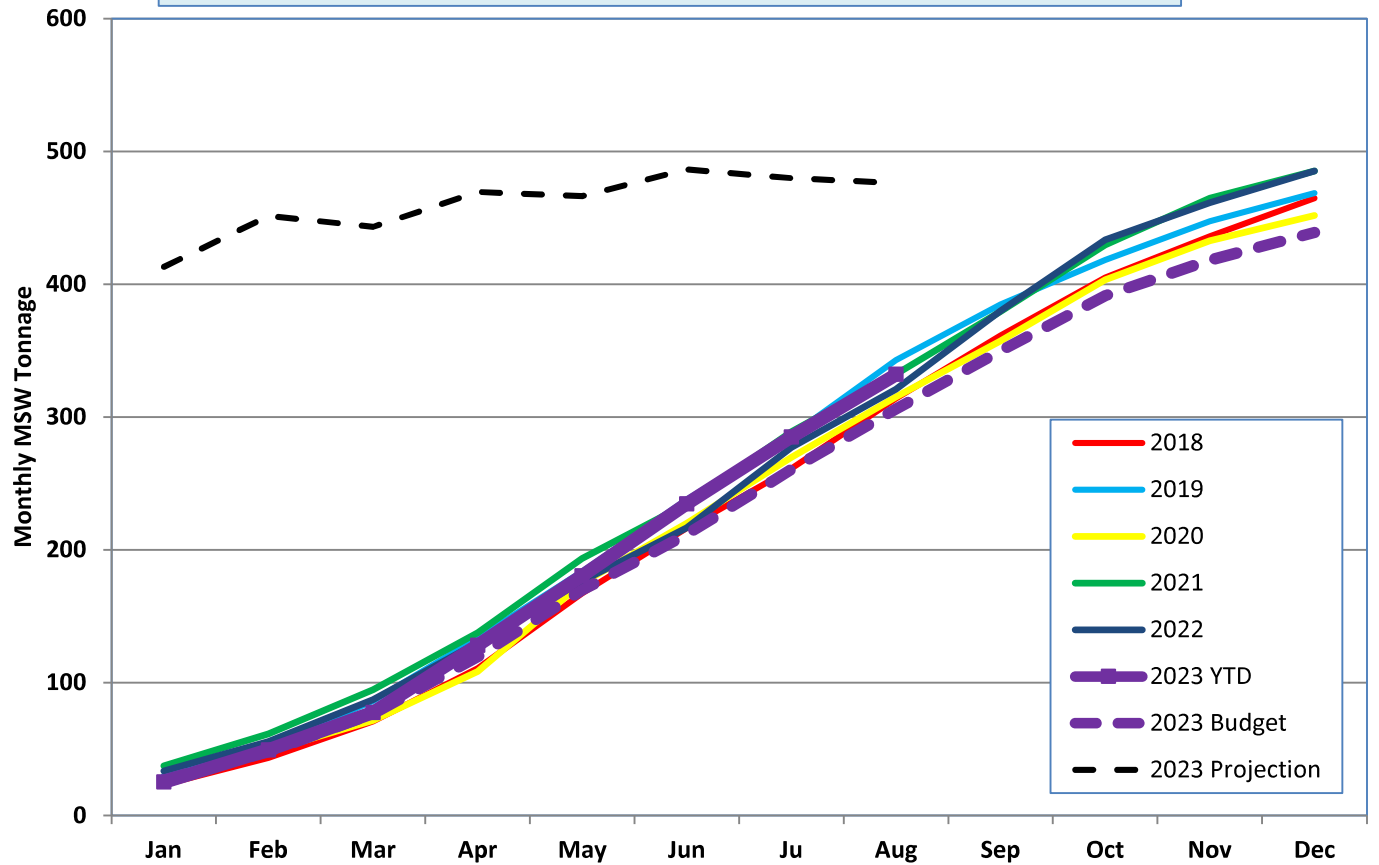
## Mountain View Regional Waste Management Commission Water Valley TS - Cumulative YTD MSW Tonnage



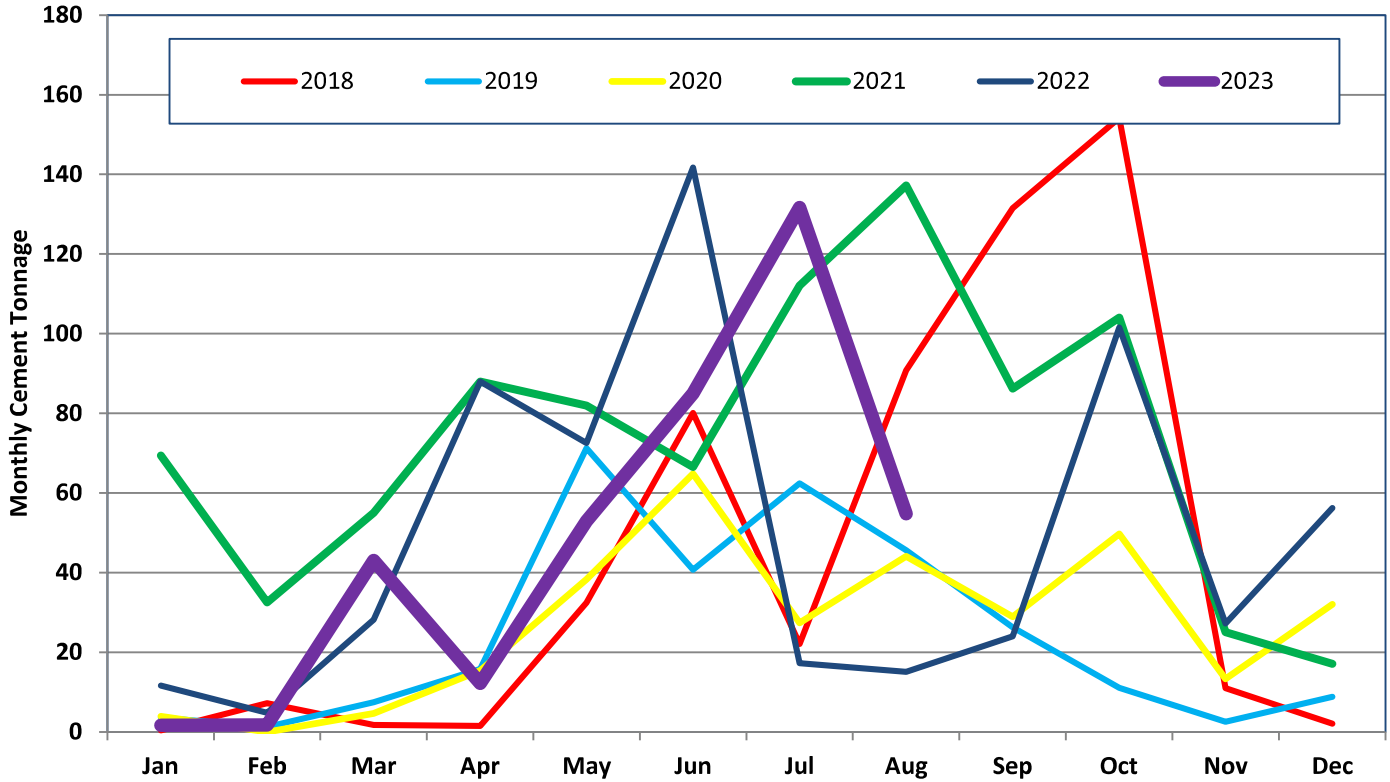
## Mountain View Regional Waste Management Commission Sundre TS - Historical Monthly MSW Tonnage



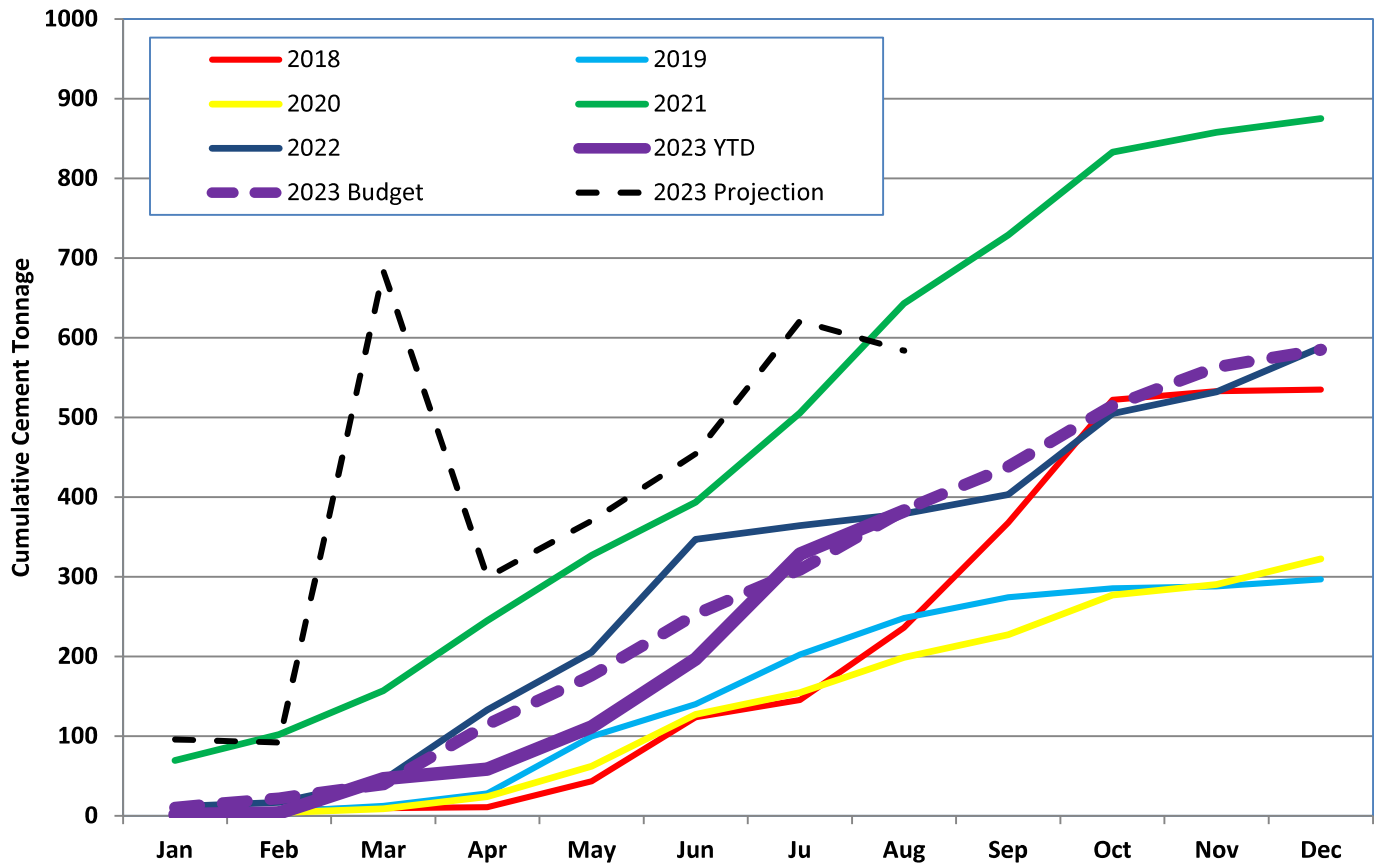
## Mountain View Regional Waste Management Commission Sundre TS - Cumulative YTD MSW Tonnage



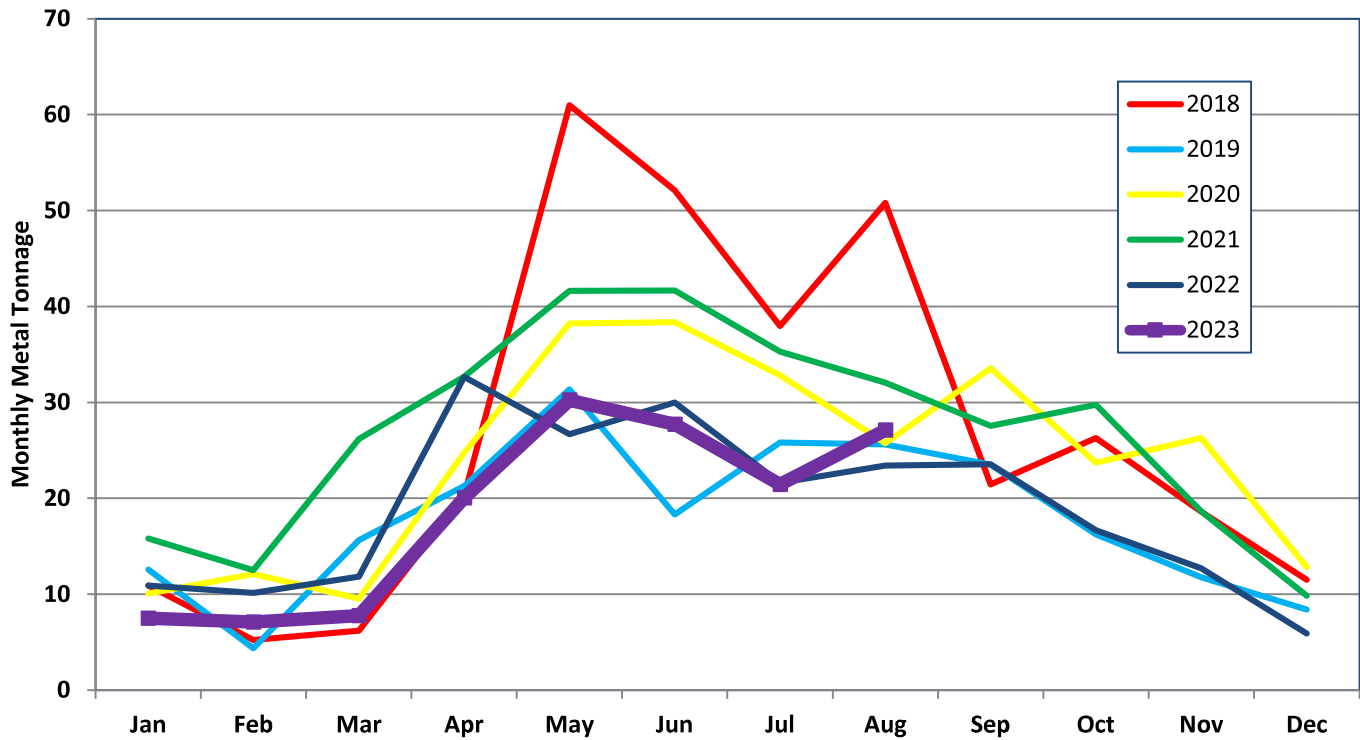
# Mountain View Regional Waste Management Commission Didsbury TS - Historical Cement Tonnage



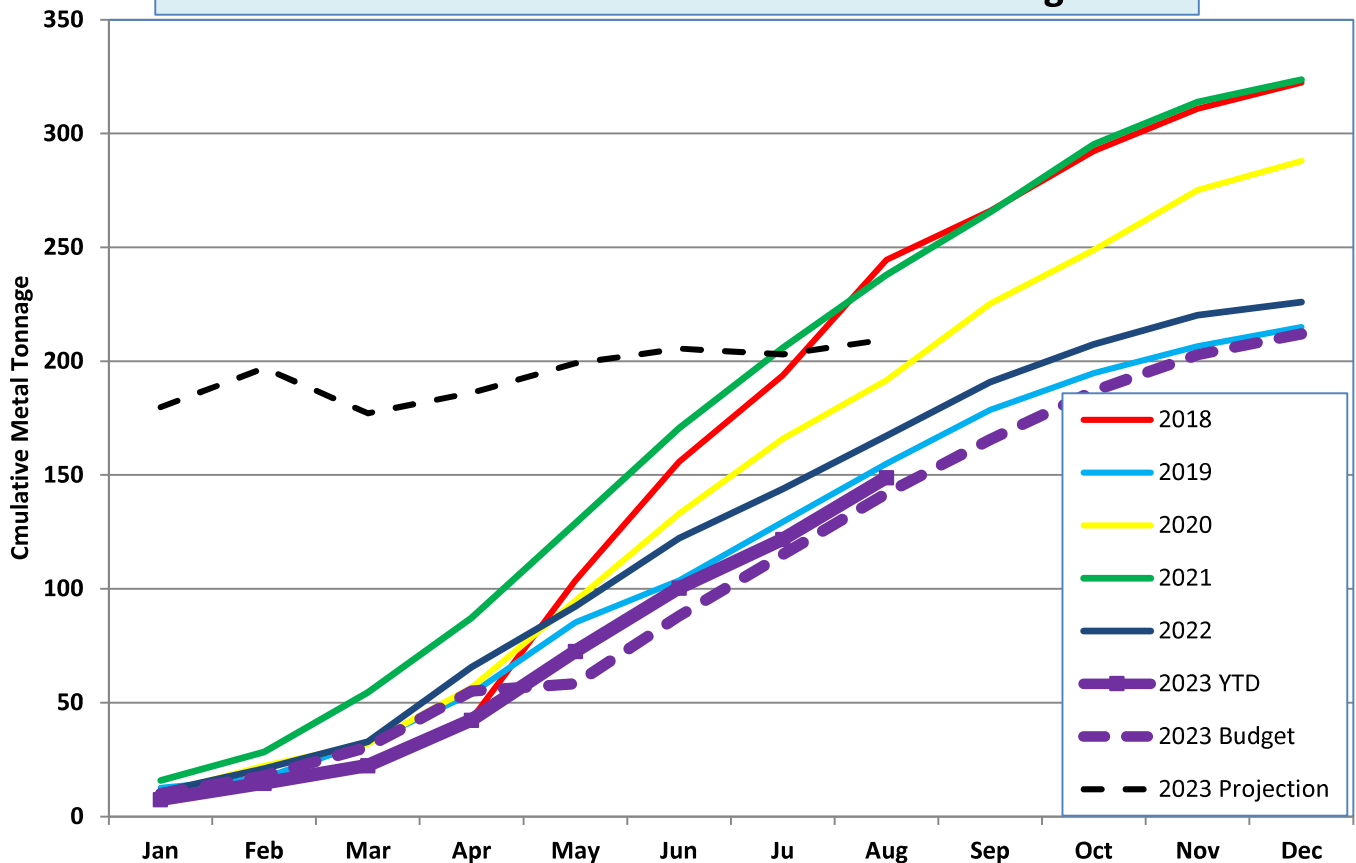
# Mountain View Regional Waste Management Commission Didsbury TS - Cumulative YTD Cement Tonnage



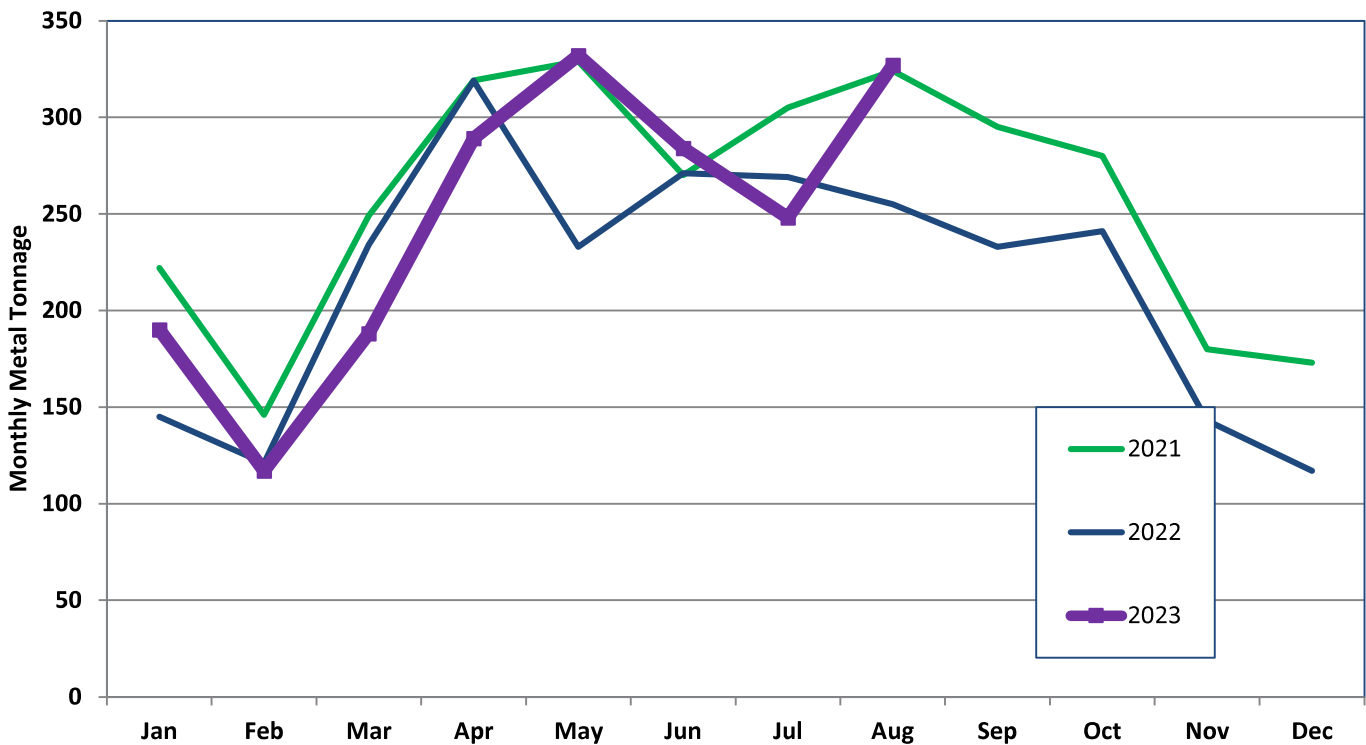
## Mountain View Regional Waste Management Commission Consolidated - Historical Monthly Metal Tonnage



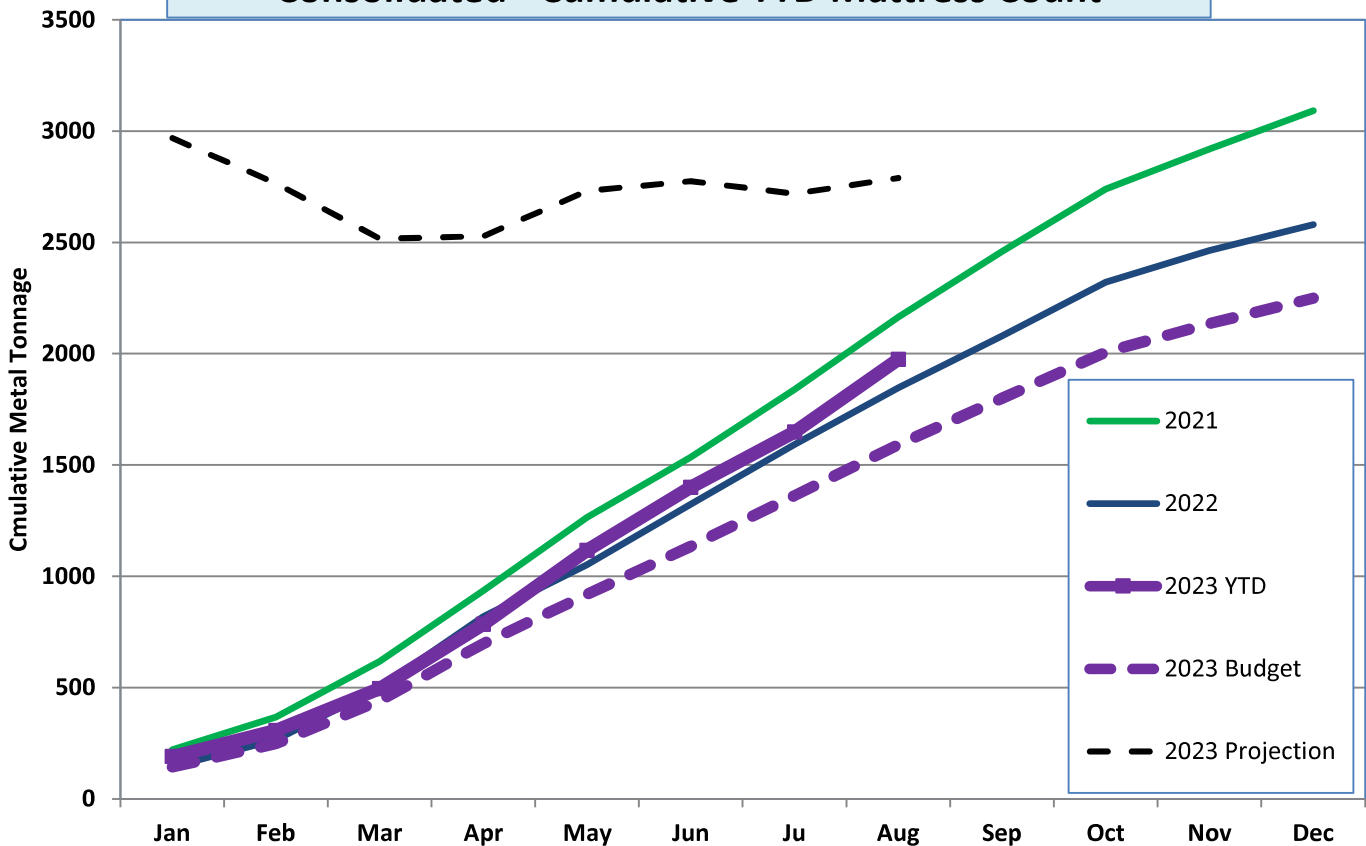
## Mountain View Regional Waste Management Commission Consolidated - Cumulative YTD Metal Tonnage



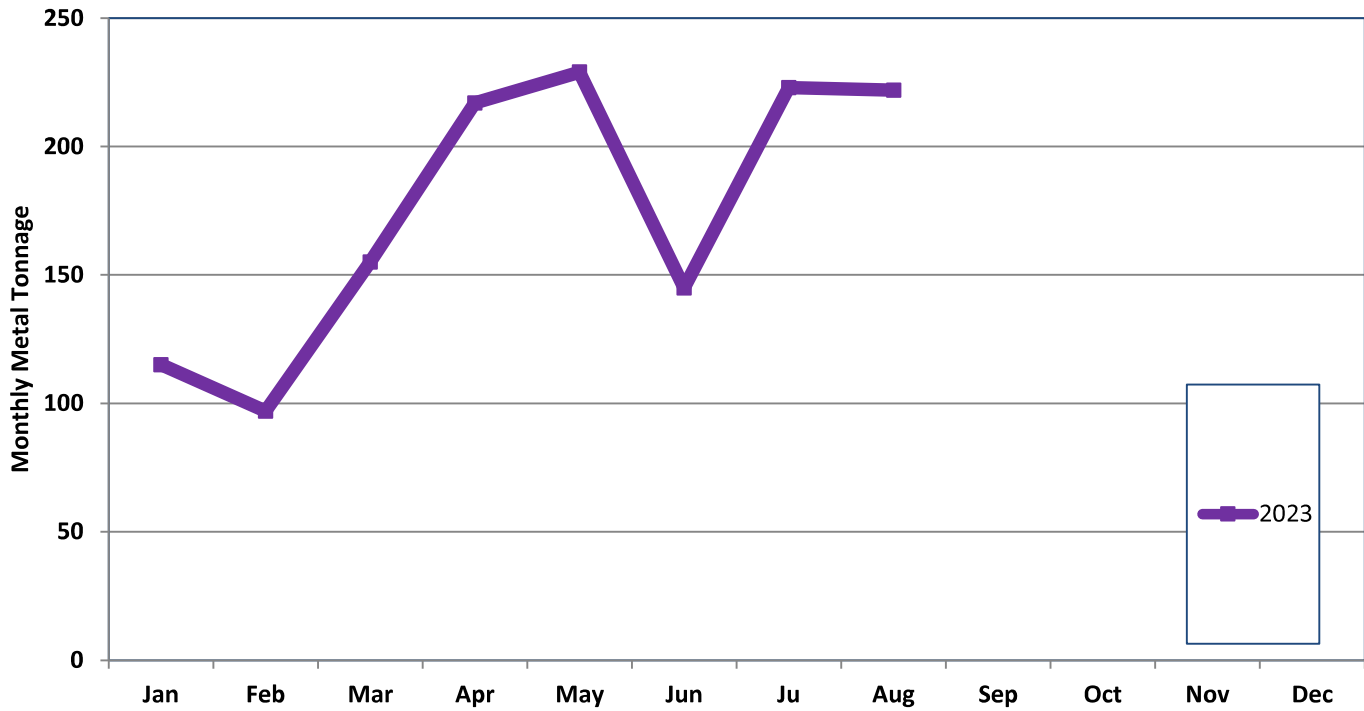
### Mountain View Regional Waste Management Commission Consolidated - Historical Monthly Mattress Count



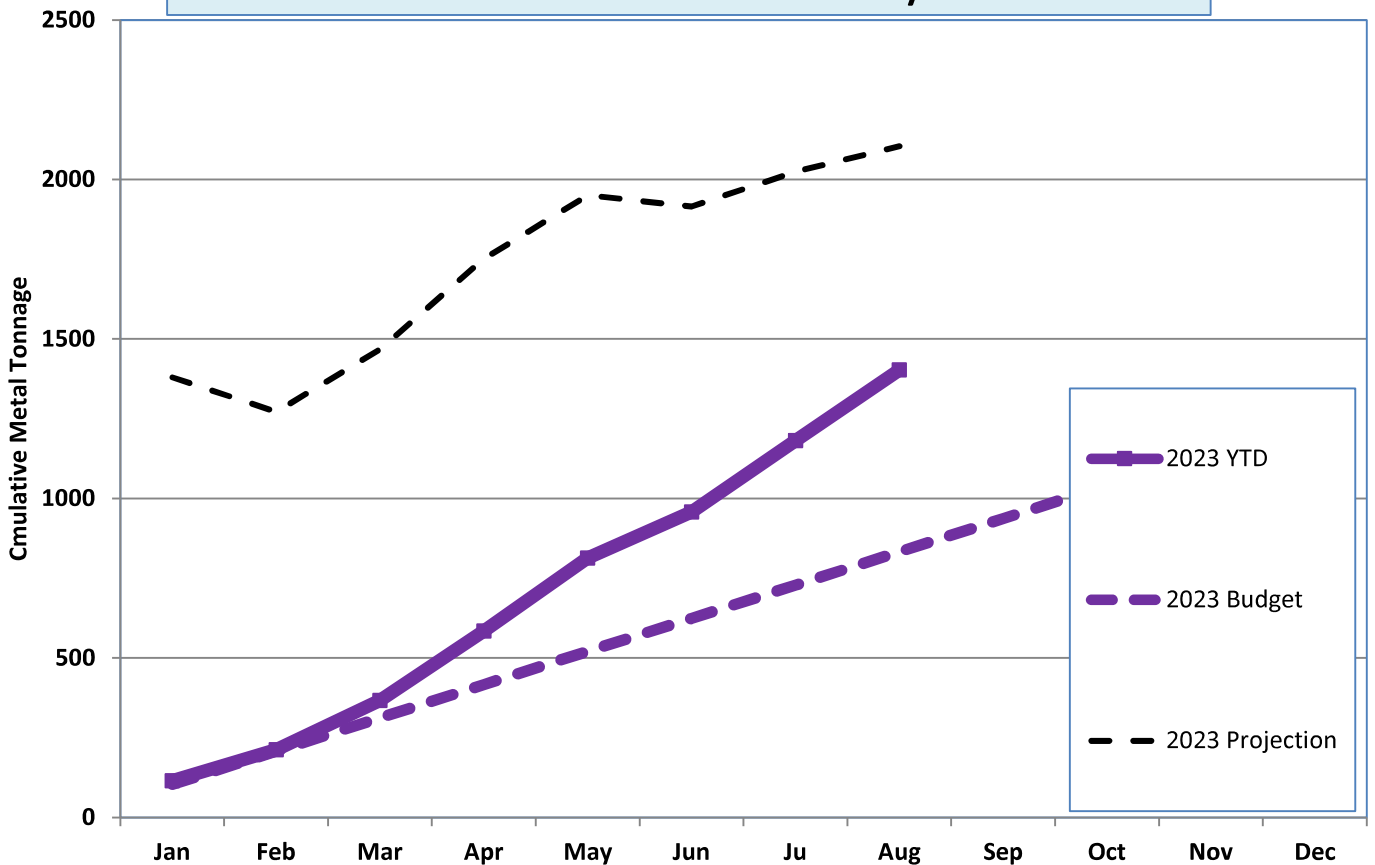
### Mountain View Regional Waste Management Commission Consolidated - Cumulative YTD Mattress Count



### Mountain View Regional Waste Management Commission Consolidated - Historical Monthly Couch/Chair Count



### Mountain View Regional Waste Management Commission Consolidated - Cumulative YTD Couch/Chair Count





# Mountain View Regional Waste Management Commission

## Request for Decision

**Meeting Date:** September 25<sup>th</sup>, 2023

**Reference:** 100/2023.05

**TITLE:** 4.3 – Financial Report as at June 31<sup>st</sup>, 2023

**RECOMMENDATION:**

**THAT the MVRWMC Board accept as information the financial report (Unaudited) for the Commission for the period ended July 31<sup>st</sup>, 2023.**

Background:

The following statement of financial results are unaudited and are management's representation of current financial position. The information presented below is therefore intended for information purposes only to give directors a snapshot of financial performance only.

**2023 Financial Highlights as at July 31<sup>st</sup>, 2023:**

- **Total revenue of \$2.34 mm is 72% of full year 2023 budget of \$3.268 mm. At 75% of YTD revenue compared to 58% expected due to strong operations results for all categories and includes full Q2-23 municipal fees but only one third of the costs.**
  - Landfill revenue is at 64% of budget generating \$1.44 mm for the period. Commercial tipping fees accounted for \$0.991 mm or 69% of total tipping fees, up slightly from prior period reports.
  - Municipal revenue from MSW receipts is \$219,212 year-to-date, or 62% of budget. Budget comparison by municipality: 65% for Olds, 61% for Sundre, 61% for Carstairs, 58% for Cremona, and 60% for Didsbury. Municipal tonnage continues to remain static with small budget variances attributed to pick-up cycles.
  - ***NOTE: Reported revenues in financial report will not match the values presented in the landfill operations report due to production month accounting versus accounting month, and account mapping to various business units that may not represent actual operations.***



- **Total expenses of \$2.01 mm were 61% of the 2023 budget of \$3.271 mm (AMENDED). Expenses for all three business units are slightly ahead of 58% expected, however this reflects the seasonality of our revenue and expense profile.**
  - Administration: \$264,999 (57%) – Allocated to business units
  - Transfer Site: \$227,911 (54%)
  - **Recycling expenses: \$263,536 (66%)**
  - **Landfill expenses: \$1,503,870 (63%)**
- **Cash flow surplus estimated to the end of July 2023 is \$316,822. This should moderate somewhat over the remainder of the year once the full-quarter of operating costs is booked, and changes to the recycling fee for service impact gross revenue in Q4-2023**
- **Administration Cost Centre:**
  - Total administration expenses YTD are \$264,999 or 57% compared to 2023 budget of \$466,383.
  - Most cost categories are at or near budget provision. Legal expenses are higher than prior years, entirely related to three employee terminations in Q2-2023. Two cases required legal assistance to successfully eliminate any long-term risk to the Commission.
  - Administrative revenue remains higher than forecast due to higher unrestricted reserve (cash account) balances and the very rapid increase in interest rates. Interest income is already at \$24,531 compared to a budget estimate of only \$2,500. This reflects the combination of higher interest rates and larger than forecast cash position.
- **Transfer Stations Cost Centre:**
  - Total MSW revenue for the transfer stations (excluding municipal fee for service) was \$120,301 or 64% of budget. Combined with the municipal fees received to date, total revenue is \$302,543 or 70% of budget.
  - Transfer site expenses YTD of \$227,911 or 54% of budget. The key cost component of contract hauling is running at 55% of budget, with all other major cost categories inline.
  - For 2023 the Transfer Stations have generated a surplus of \$74,633, including the cost of accrued amortization. Again, this is skewed by the July municipal fee revenue.
- **Recycling Cost Centre:**
  - Recycling revenue (excluding municipal fee for service) was \$72,130 or 78% of budget. A strong uptick in metals and cement are the main drivers for the revenue surplus along with the ever-surprising couches/chairs/mattresses categories.
  - Recycling expenses YTD of \$263,536 or 66% of budget. The amended budget as presented includes a reduction to Contract Services of \$157,900 to reflect the closure of the recycling centers on July 31<sup>st</sup>.
  - Recycle processing fees are slightly below budget at 51%. This is related to a combination of the amount of material received and timing of the 3<sup>rd</sup> party processing.

- Year-to-date the Recycling segment has generated \$184,453 of positive cash-flow including the cost of accrued depreciation. This surplus will moderate in Q4-23 when the final fee for service credit is booked.
- **Landfill Cost Centre:**
  - Landfill revenue was \$1.436 mm or 64% of budget. All revenue streams are close to, or slightly ahead of budget as reported in the operations report with the only exception being HC Soil.
  - Revenue from mattresses, couches and chairs continues to surprise. Year-to-date revenue of \$22,375 is 78% of budget. Average daily units received held steady at 19 pieces per operating day.
  - Landfill expenses YTD of \$1.504 mm or 63% of budget. Contract services at 62% of budget are slightly ahead of expectations. Leachate transport costs rocketed up in May-July due to the rain. The Operations leachate evaporation project is leading to lower leachate levels and flows than prior years, however we are still exposed to extensive leachate costs based on weather alone.
  - Diesel costs YTD of \$59,536 or 44% of budget reflect lower fuel costs than budgeted on a \$/litre basis. Despite the recent increase in crude oil prices, diesel prices have remained comparatively flat.
  - Year-to-date the Landfill business unit has generated a net cash-flow deficit of **\$57,737** after accounting for accrued amortization of capital assets. Most of the Commission's TCAs are at the landfill (i.e., the cells, packer, shredder, and heavy equipment).

**Attachments:**

1. July 2023 Budget Report
  - a. Summary Report
  - b. Statement of Operations
  - c. Balance Sheet
  - d. Administration
  - e. Transfer Stations
  - f. Recycling Centers
  - g. Landfill

**Prepared:** Michael Wuetherick, P.Eng., Chief Administrative Officer, MVRWMC

**MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**  
**SUMMARY (incl. ALL expenses)**  
**FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	Annual Budget	YTD Actuals	Difference	% Budget
<b>Revenue</b>				
Administration	\$ 4,000	\$ 26,531	\$ 22,531	663%
Transfer Sites	\$ 189,440	\$ 120,301	\$ (69,139)	64%
Recycling	\$ 92,007	\$ 72,130	\$ (19,877)	78%
Landfill	\$ 2,229,394	\$ 1,436,233	\$ (793,161)	64%
Gain/Loss on Disposal	\$ -	\$ -	\$ -	0%
<b>Total Revenue</b>	<b>\$ 2,514,841</b>	<b>\$ 1,655,195</b>	<b>\$ (859,646)</b>	<b>66%</b>
	Budget	Actuals	Difference	
<b>Expenses</b>				
Administration (100% Allocated)	\$ 466,383	\$ 264,999	\$ (201,384)	57%
Admin		\$ 26,531	\$ (26,531)	
Transfer Sites	\$ 423,129	\$ 227,911	\$ (195,218)	54%
Recycling	\$ 397,341	\$ 263,536	\$ (133,805)	66%
Landfill	\$ 2,378,879	\$ 1,503,870	\$ (875,009)	63%
<b>Total Expenses</b>	<b>\$ 3,199,349</b>	<b>\$ 2,021,847</b>	<b>\$ (1,204,033)</b>	<b>63%</b>
<b>Net Surplus (deficit)</b>	<b>\$ (684,508)</b>	<b>\$ (366,652)</b>	<b>\$ 317,856</b>	<b>54%</b>
<b>Municipal Fee for Service</b>				
Transfer Sites	\$ 243,120	\$ 182,242	\$ (60,878)	75%
Recycling	\$ 343,132	\$ 375,858	\$ 32,726	110%
Landfill	\$ 167,039	\$ 125,374	\$ (41,665)	75%
<b>Total Requisition</b>	<b>\$ 753,291</b>	<b>\$ 683,475</b>	<b>\$ (69,816)</b>	<b>91%</b>
 <b>Net Surplus (deficit) before Capital</b>	 <b>\$ 68,783</b>	 <b>\$ 316,822</b>	 <b>\$ 248,039</b>	

**MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**  
**STATEMENT OF OPERATIONS**  
**AND ACCUMULATED SURPLUS**  
**FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	<b>Budget 2023 \$</b>	<b>2023 YTD \$</b>	<b>Actual vs Budget</b>
<b>Revenue</b>			
Tipping Fees	2,271,463	1,509,722	66%
Fee for Service	759,541	683,475	90%
Recycling	92,007	72,130	78%
Gain of Disposal of capital assets	-	-	0%
Investment Income	4,000	26,271	657%
Other Income	141,121	47,071	33%
<b>Total Revenue</b>	<b>3,268,132</b>	<b>2,338,670</b>	<b>72%</b>
<b>Expenses</b>			
Salaries, wages and benefits	915,011	520,679	57%
Contracted and general services	1,433,770	930,053	65%
Materials, goods and utilities	199,807	90,538	45%
Landfill closure and post-closure provision	25,000	-	0%
Interest on long term debt	5,138	1,142	22%
Debenture Principle	73,841	37,406	51%
Interest on lease (Shredder)	23,734	10,941	46%
Principle on Lease (Shredder)	50,741	23,710	47%
Interest and bank charge	12,000	6,440	54%
Amortization of capital assets	531,441	385,678	73%
Loss on disposal of capital assets	-	-	
Bad debts	1,000	260	
<b>Total expenses</b>	<b>3,271,483</b>	<b>2,006,847</b>	<b>61%</b>
<b>Annual Surplus (deficit)</b>	<b>(3,351)</b>	<b>331,822</b>	
<b>Accumulated Surplus, Beginning of Year</b>	<b>2,212,464</b>	<b>2,212,464</b>	
<b>Accumulated Surplus, End of Period</b>	<b>2,209,113</b>	<b>2,544,286</b>	

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT SERVICES COMMISSION  
BALANCE SHEET  
As at JULY 31, 2023**

	2023	2022 Year End
	\$	\$
<b>Assets</b>		
<b>Financial assets</b>		
General Cash Account	934,676	522,944
Capital Reserve Account	624,646	350,929
Recycling Reserve Account	44,168	44,215
Closure/Post Closure Investment Account	894,578	894,578
Receivables	400,133	539,348
<b>Total Assets</b>	<b>2,898,201</b>	<b>2,352,014</b>
<b>Liabilities</b>		
Accounts Payable and accrued liabilities	142,181	238,583
Obligation under capital leases	509,112	542,306
Long term debt	228,543	265,272
Landfill closure and post-closure liabilities	563,085	563,085
<b>Total Liabilities</b>	<b>1,442,921</b>	<b>1,609,246</b>
<b>NET DEBT</b>	<b>1,455,280</b>	<b>742,768</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets	5,075,571	5,446,244
Inventory for consumption	10,196	-
Prepaid expenses and deposits	25,890	42,948
	<b>5,111,656</b>	<b>5,489,192</b>
<b>ACCUMULATED SURPLUS</b>	<b>6,566,935</b>	<b>6,231,961</b>

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	<b>Budget 2023</b>	<b>2023 YTD \$</b>	<b>Actual vs Budget 0%</b>
<b>ADMINISTRATION</b>			
<b>Revenue</b>			
Other Revenue - Dividends	-	-	0%
Other Revenue	-	260	0%
A/R Interest	1,500	1,439	96%
Bank Account Interest	2,500	24,833	993%
Transfer from Reserves	-	-	0%
<b>Total Revenue</b>	<b>4,000</b>	<b>26,531</b>	<b>663%</b>
<b>Expenses</b>			
Board Meeting Expense	3,500	2,775	79%
Training/Conferences	2,000	-	0%
Mileage	1,000	726	73%
Meals & Accommodation	1,200	288	24%
<b>Total Board Meeting Expense</b>	<b>7,700</b>	<b>3,790</b>	<b>49%</b>
<b>Personnel</b>			
Salaries	109,843	53,745	49%
Employee Benefits	24,465	14,021	57%
Staff Training	3,500	904	26%
<b>Total Personnel</b>	<b>137,808</b>	<b>68,669</b>	<b>50%</b>
<b>Purchased Services</b>			
Mileage	4,000	2,305	58%
Meals & Accommodation	1,500	1,091	73%
Memberships & Registrations	2,000	975	49%
Postage/Shipping	750	605	81%
Telephone	9,000	5,028	56%
Advertising	1,500	-	0%
Audit	12,500	14,645	117%
Legal	10,000	10,415	104%
Vehicle Leases	-	-	0%
Contract Services	183,000	104,945	57%
Computer Support	7,500	2,137	28%
Vehicle Maintenance	1,000	-	0%
Equipment Maintenance	500	155	0%
Internet	4,500	2,100	47%
Rent	15,000	8,000	53%
Rentals & Leases	3,000	1,159	39%
Insurance	37,124	20,032	54%
<b>Total Purchased Services</b>	<b>292,874</b>	<b>173,592</b>	<b>59%</b>
<b>Supplies</b>			
General Supplies	9,000	6,486	72%
Fuel (Gas)	500	-	0%
Staff Appreciation	3,000	171	6%
Interest Past Due Accts	-	-	0%
<b>Total Supplies</b>	<b>12,500</b>	<b>6,657</b>	<b>53%</b>
Bank Service Charges	12,000	6,440	54%
Provision for Bad Debt	1,000	260	26%
Amortization	2,501	5,591	224%
Transfer to Reserves	-	-	0%
<b>Total Expenditures</b>	<b>466,383</b>	<b>264,999</b>	<b>57%</b>
<b>Net Cost (Surplus)</b>	<b>462,383</b>	<b>238,468</b>	<b>52%</b>

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	Water Valley			Sundre			Total		Actual vs Budget 0%
	Budget 2023	2023 YTD	Budget 2023	Budget 2023	2023 YTD	Budget 2023	2023 YTD	Budget 2023	
<b>Revenue</b>									
General Scale Fees	88,493								
Class 2 MSW	-	53,647	100,947		66,654	189,440	120,301		64%
Other	-		-			-	-		
Fees Charged to Municipalities						243,120	182,242		75%
<b>Total Revenue</b>	<b>88,493</b>	<b>53,647</b>	<b>100,947</b>	<b>100,947</b>	<b>66,654</b>	<b>432,560</b>	<b>302,543</b>		<b>70%</b>
<b>Expenses</b>									
<b>Personnel</b>									
Wages	30,013	21,984	51,948		23,515	81,961	45,499		56%
Employee Benefits	4,483	4,867	4,483		2,815	8,966	7,681		86%
Mileage	-	-	-		-	-	-		
<b>Total Personnel</b>	<b>34,496</b>	<b>26,851</b>	<b>56,431</b>		<b>26,329</b>	<b>90,927</b>	<b>53,180</b>		<b>58%</b>
<b>Purchased Services</b>									
Telephone	1,500	896	1,500		896	3,000	1,791		60%
Contract Hauling	83,841	41,150	68,699		42,395	152,540	83,545		55%
Matress Processing	-		-			-			
Bin Rental						-			
Site Maintenance	1,000	1,710	1,000		240	2,000	1,950		98%
Landfill Tipping	37,321		42,573			79,894	50,794		64%
Equipment Maintenance	500	-	500		-	1,000	-		0%
Building Maintenance	500		500		-	1,000	-		0%
<b>Total Purchased Services</b>	<b>124,662</b>	<b>43,756</b>	<b>114,772</b>		<b>43,531</b>	<b>239,434</b>	<b>138,080</b>		<b>58%</b>
<b>Supplies</b>									
General Supplies	-	-	-		-	-	-		0%
MSW Adjustments						-	-		0%
Diesel			-		-	-	-		0%
Utilities	1,800	948	2,712		1,589	4,512	2,537		56%
<b>Total Supplies</b>	<b>1,800</b>	<b>948</b>	<b>2,712</b>		<b>1,589</b>	<b>4,512</b>	<b>2,537</b>		<b>56%</b>
Amortization	-	4,009	-		6,258	42,018	10,267		24%
Cost sharing of administration function						46,238	23,847		52%
<b>Total Expenditures</b>	<b>160,958</b>	<b>75,563</b>	<b>173,915</b>		<b>77,707</b>	<b>423,129</b>	<b>227,911</b>		<b>54%</b>
<b>Net Cost (Surplus)</b>	<b>72,465</b>	<b>21,916</b>	<b>72,968</b>		<b>11,053</b>	<b>(9,431)</b>	<b>(74,633)</b>		

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	<b>Budget 2023</b>	<b>2023 YTD</b>	<b>Actual vs Budget 58%</b>
<b>RECYCLING</b>			
<b>Revenue</b>			
Recycling Drywall	-	-	
Recycling Metal	18,411	10,211	55%
Recycling Cement	13,455	7,576	56%
Recycling Fridge/Freezer	18,000	11,480	64%
Recycling Batteries	5,500	2,047	37%
Recycling Electronics	12,000	6,943	58%
Recycling Paint	9,500	5,178	55%
Other Revenue (Metal Re-Sales)	15,141	28,335	187%
Transfer from Reserves	-	-	
<b>Total Revenue</b>	<b>92,007</b>	<b>72,130</b>	<b>78%</b>
<b>Purchased Services</b>			
Contract Services	231,486	193,915	84%
Shingle Recycling	-	-	0%
Processor Fees	99,569	51,106	51%
Concrete Recycling	-		
<b>Total Purchased Services</b>	<b>331,055</b>	<b>245,020</b>	<b>74%</b>
Amortization	11,301	6,592	58%
Cost sharing of administration function	23,119	11,923	52%
Transfer to Reserves	31,866	-	0%
<b>Total Expenditures</b>	<b>397,341</b>	<b>263,536</b>	<b>66%</b>
Net Cost (Surplus) before fees charged to Municipalities	305,334	191,406	63%
Fees Charged to Municipalities	343,132	375,858	110%
<b>Net Cost (Surplus)</b>	<b>(37,798)</b>	<b>(184,453)</b>	



**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
FOR THE PERIOD ENDED JULY 31, 2023 (UNAUDITED)**

	<b>Budget 2023</b>	<b>2023 YTD</b>	<b>Actual vs Budget 58%</b>
<b>DIDSBURY LANDFILL</b>			
<b>Revenue</b>			
Municipal Pickup Scale Fees			
Landfill - Class 2 MSW - Olds	119,504	77,867	65%
Landfill - Class 2 MSW - Sundre	32,107	19,436	61%
Landfill - Class 2 MSW - Didsbury	91,762	55,250	60%
Landfill - Class 2 MSW - Carstairs	101,171	61,434	61%
Landfill - Class 2 MSW - Cremona	9,021	5,225	58%
Landfill - Class 2 MSW - MVC	-	-	0%
Sundre & WV Transfer Site Tipping Fees	79,894	50,794	64%
General Scale Fees	1,465,185	991,380	68%
Landfill - Commercial Pickup			
Landfill Class 2			
Didsbury Transfer Station	183,379	120,759	66%
Hydrocarbon soils	100,000	15,744	16%
Mattresses	22,500	16,460	73%
Couches and Chairs	6,250	5,915	95%
Other (Lease)	16,121	7,276	45%
Other (callout revenue)	2,500	1,418	57%
Transfer from Reserves	-	-	0%
Transfer from Capital Reserves	-	-	0%
Land Requisition	-	-	0%
Provincial Grant	-	-	0%
<b>Total Revenue</b>	<b>2,229,394</b>	<b>1,436,233</b>	<b>64%</b>
<b>Expenses</b>			
<b>Personnel</b>			
Salaries	561,604	324,520	58%
Employee Benefits	112,472	69,283	62%
Staff Training	4,500	1,236	27%
<b>Total Personnel</b>	<b>678,576</b>	<b>395,040</b>	<b>58%</b>
<b>Purchased Services</b>			
Mileage	-	-	
Meals & Accommodation	1,500	1,270	85%
Telephone	3,500	1,901	54%
Licenses & Permits	150	-	
Contract Services	229,000	142,900	62%
Leachate Transport	125,000	134,225	107%
Consultants/Lab Testing	54,600	22,676	42%
Site Maintenance	10,000	6,865	69%
Building Maintenance	4,000	3,668	92%
Equipment Maintenance	142,157	59,855	42%
Vehicle Maintenance	-	-	0%
Rentals & Leases	500	-	0%
Vehicle Lease	-	-	0%
<b>Total Purchased Services</b>	<b>570,407</b>	<b>373,361</b>	<b>65%</b>
<b>Supplies</b>			
General Supplies	12,500	9,477	76%
Small Tools	12,500	17	0%
Diesel	135,135	59,356	44%
Gas	12,500	6,417	51%
Utilities	10,160	6,078	60%
<b>Total Supplies</b>	<b>182,795</b>	<b>81,344</b>	<b>45%</b>
Debt Service			
Debenture Principle	73,841	37,406	51%
Debenture Interest	5,138	1,142	22%
Lease Principle	50,741	23,710	47%
Lease Interest	23,734	10,941	46%
Capital Purchases	-	15,000	
Transfer to Capital Reserves	-	-	0%
Amortization	375,621	363,228	97%
Pit Closure/Post Closure	25,000		0%
Cost sharing of Administration Function	393,026	202,698	52%
<b>Total Expenditures</b>	<b>2,378,879</b>	<b>1,503,870</b>	<b>63%</b>
Net Cost (Surplus) before fees charged to	149,485	67,637	



## Mountain View Regional Waste Management Commission

### Request for Decision

---

**Meeting Date:** September 25<sup>th</sup>, 2023

**Reference:** 100/2023.05

**TITLE:** 4.4 – Allocation of Unrestricted Reserves to Shredder Lease Capital

**RECOMMENDATION:**

**THAT the MVRWMC Board authorizes Administration to transfer up to \$350,000 from unrestricted reserves to pay down a portion of the Capital Lease for the Shredder.**

Background:

The Commission purchased the Tana Shredder in 2022 financed through a combination of reserves and a capital lease through RBC Commercial lending. Given the Commission's recent track record of generating positive cashflow, the debt was structured using Banker's Acceptances ("BA's") instead of conventional longer-term financing through Alberta Capital Finance Authority ("ACFA").

The BA's features a lower interest rate than fixed rate instruments, although interest rates are adjusted monthly based on market conditions and are therefore variable rate loans. The primary advantage of BA's is unlike ACFA loans, the capital lease can be paid in part or in full after one year with no penalties. Administration is recommending an allocation of unrestricted reserves to the capital lease prior to year-end 2023. This will lower the principal amount owing, and thus the interest charges in 2024.

### Estimate of Available Capital Allocation

The current cash-account balance of the Commission's unrestricted reserves is \$1.042 mm. The following estimates outline the expected cash income streams and outlays for 2023 capital reserve contributions that will result in roughly \$650,000 at year-end **AFTER** funding reserve transfers.

**Administration is recommending a debt repayment of \$300,000 prior to year-end, which will lower the debt remaining to approximately \$265,000 based on the current principle outstanding to RBC of \$565,000.** The RBC balance summary is attached, and we still need to reconcile that amount to our booked net capital outstanding of \$506,000 after accounting for payments made this year.

<b>Forecast Changes to Unrestricted Reserves Balance</b>	
Current Unrestricted Reserves at September 22 <sup>nd</sup> , 2023	\$1,042,000
Q4 Municipal Fees	\$214,000
Recycle Business Unit Credit	(\$157,900)
2023 Budgeted Capital Reserve Contributions	(\$323,000)
2023 Capital Amortization Subsidy Transfer	(\$100,000)
CPC Capital Reserve Transfer	(\$25,000)
<b>Forecast Unrestricted at December 31<sup>st</sup>, 2023</b>	<b>\$650,100</b>
<b>Recommended Debt Repayment</b>	<b>(\$300,000)</b>
<b>Net Estimated Unrestricted at December 31<sup>st</sup>, 2023</b>	<b>\$350,100</b>

Under the terms of the lease, the Commission was not allowed to make any pre-payments in the first year of the term. In addition, a fee of \$500 is added to the costs and we also pay GST on the repayment. A copy of the RBC pre-payment terms, and current loan amount outstanding is attached.

Alternatives:

1. The Commission could defer paying down the debt to attract the investment income on the surplus unrestricted reserves. Current GIC rates are close to the interest rate of the capital lease, and with the potential for a drop in interest rates the cost of borrowing may go down in 2024.
2. The Commission could pay a smaller amount of its choice, which would increase the forecast net estimated reserves at year-end. Administration's recommendation of \$300,000 leaves a reasonable amount of liquid assets (i.e., \$350,000) to fund any unexpected cashflow problems that could occur over the next 2-3 months.
3. The Commission could allocate a combination of unrestricted reserves and capital reserves towards early re-payment of the loan amount.
4. The Commission could discharge the entire loan, however the net unrestricted reserves would drop to less than \$100,000. Administration does not recommend running the working capital balance this low.

Attachments:

1. RBC Lending Term Sheet
2. RBC Estimate of Capital Lease balance as at September 22<sup>nd</sup>, 2023.

Prepared: Michael Wuetherick, P.Eng.,  
Chief Administrative Officer, MVRWMC



Rev 06/2017

**Appendix "A"**  
**(Prepayments)**

---

**To Leasing Schedule No. 972642946-201000067519 dated on the 11th day of May 2022 between Royal Bank of Canada ("Lessor") and MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION ("Lessee")**

**PREPAYMENT APPENDIX:**

Lessee is permitted to prepay lease contract after 12 months from the Commencement Date of Term.

Prepayment is subject to:

1. Lease is in full force and effect and no Event of Default has occurred which has not been cured prior to the prepayment date.
2. Lessee shall provide RBC with 30 days prior written notice of its intention to prepay.
3. Lease remains on a floating rate, if converted to a fixed rate standard charges apply.
4. Prepayment will be calculated based on RBC's Net Receivable plus A \$500.00 admin fee AND TAXES
5. Annual Prepayment of min \$100,000 plus tax

Initialed by

**ROYAL BANK OF CANADA**

---

Eugene Basolini  
Head, Equipment Finance Solution Centre

Initialed by

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION**

  
  
Michael Wootton, CAO



5575 North Service Road  
Suite 300  
Burlington, ON L7L-6M1

09/01/2023

MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT  
Box 2130 2034-19 Avenue  
Didsbury, AB T0M 0W0

Re: Early Buy-out Lease – 972642946 – 201000067519

Thank you for your request for the early buyout figures on your lease  
Effective **September 11, 2023** to **September 10, 2023** they are as follows:

Selling Price:	\$565,741.25
GST/HST #10524 8165 RT0001	\$28,287.06
PST	\$0.00
<b>TOTAL</b>	<b>\$594,028.31</b>

These figures are based on all payments being up-to-date. Should you choose to take advantage of the early buyout option, you may do so by simply providing written authorization to process a direct debit from your account or forward a cheque. The payout amount is subject to change if the bank discovers any errors or omissions in the calculations of the amount owing.

If you have any further questions or require additional information, please call me at 1-800-301-4354

We appreciate your business and thank you for choosing RBC Leasing.

Yours truly,

Client Services  
Royal Bank of Canada – Leasing  
Equipment Finance Solution Centre



# Mountain View Regional Waste Management Commission

## Request for Decision

**Meeting Date:** September 25<sup>th</sup>, 2023

**Reference:** 100/2023.05

**TITLE:** 4.5 – FINAL 2024 Operating and Capital Budget

**RECOMMENDATION:**

**THAT the MVRWMC Board adopt the 2024 operating and capital budget as information.**

**Budget Executive Summary:**

The following budget information reflects management's updates and revisions to the preliminary budget forecasts presented at the July 24<sup>th</sup>, 2023 regular board meeting. The updates include modest revisions to revenue from tonnage received and minor adjustments to operating costs using actual data up to the end of July.

As a result of this process essentially all the key input parameters change slightly, however only a few parameters on their own significantly change the overall budget projection. The following changes to assumptions and projections account for most of the changes compared to the preliminary budget:

1. A provision for Hydrocarbon soil receipts of 5000 tonnes(unrisked) and 1250 tonnes (risked) increased landfill revenue by \$62,500.
2. Capital lease costs related to the Shredder are reduced by 50% to account for proposed early repayment of the outstanding principal balance. Total lease debt servicing costs are reduced by an estimated \$26,706.
3. Recycle business unit revenue increases by roughly \$19,400 on a combination of metals, couches, chairs, and mattresses that were upwardly revised based on YTD results.
4. Termination of the recycle hauling for 2024 is the most significant cost driver behind the sizeable decrease in municipal fee for services.

The following items are the highlights of the proposed 2024 budget.

**1. Maintain landfill tipping fees at current rates.**

- MSW rates for Members and Commercial customers to stay at \$97/tonne.
- Transfer station tipping fee maintained at \$230.00/tonne.

**2. Revise tipping fees for recycle products.**

- Reduce metals tipping to \$50.00/tonne, down 35% from \$76.00/tonne.
- Cement tipping fee maintained at \$23.00/tonne.
- Mattress fees maintained at \$10.00/unit.
- Couches/Chairs fees maintained at \$5.00/unit.

**3. Forecast total revenue of \$3.04 mm generated from tipping fees and municipal fees for service.**

- Projected revenue of \$2.63 mm (87% of revenue derived from sale of services)
- Total municipal fee of \$0.404 mm (13% of revenue derived from fee requisitions)
- **Per capital fee of \$11.46, representing a 47% decrease compared to 2023 levels of \$24.64 per capita, and down 13% from the preliminary budget estimate of \$13.22.**

**4. Forecast total operating expenses of \$3.04 mm including operating costs and reserve contributions.**

- Overall operating costs (including amortization charge) are down by \$99,697 year over year, reflecting the combined impact of lower operating costs for the recycling business unit and higher amortization costs of landfill equipment.
- The \$100,000 “rate-stabilization” from unrestricted reserves in the 2023 budget has been removed for the 2024 budget.

**5. Forecast Reserve Fund Continuity – 3-year plan.**

- Capital budget increased to \$355,000 to acquire Tractor and water hauling attachments (\$275,000), and replacement of the F350 Flat deck truck (\$80,000).
- **Net capital reserves at the end of 2024 are forecast to be approximately \$1.22 mm.**
- **Forecast Recycle reserves balance of \$50,000 by the end of 2024.**
- CPC funds to increase by \$25,000 per year to a forecasted year-end 2024 reserve balance of \$975,000.

**Revenue - Landfill Tonnage Forecast**

Management has forecast the budget on a risk-adjusted basis of 15,925 tonnes of Commercial sales in 2024 compared to 17,154 forecasted in 2023 and the 3-year average of 15,957 tonnes. The budgeted commercial target is the average of the past three years, and a load factor of 98% down from the 95% assumption used in prior budgets. The 5-year average for Commercial sales is 15,877 which compares favorably to the proposed risked Commercial forecast. Commercial sales account for 65% of landfill related revenue.

Municipal tonnage overall is forecast to be relatively flat at 3,798 tonnes collectively. Most members are seeing a slight reduction in tonnage, with the only exception being Olds where tonnage increased materially in 2023 compared to prior years. Again the 3-year moving average provides a prudent forecast. Overall, the municipal MSW revenue accounts for 15% of landfill related revenue.





MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION						
SUMMARY (incl. ALL expenses)						
	2023 BUDGET	2023 FORECAST	2024 BUDGET	2025 BUDGET	2026 BUDGET	
<b>Expenses</b>						
Administration (100% Allocated)	\$ 466,382	\$ 429,299	\$ 480,733	\$ 495,165	\$ 509,827	
Transfer Sites	\$ 423,710	\$ 405,320	\$ 430,052	\$ 441,465	\$ 455,781	
Recycling	\$ 555,241	\$ 450,526	\$ 157,777	\$ 162,171	\$ 166,689	
Landfill	\$ 2,156,980	\$ 2,073,308	\$ 2,448,405	\$ 2,495,439	\$ 2,525,100	
<b>Total Expenses</b>	<b>\$ 3,135,931</b>	<b>\$ 2,929,154</b>	<b>\$ 3,036,233</b>	<b>\$ 3,099,076</b>	<b>\$ 3,147,569</b>	

Total expenses are forecast to increase by 3.6% compared to 2023 budget forecast, with inflation and a material increase to the landfill amortization charge partially offsetting reduced recycling fees due to close of the regional recycling sites.

Landfill operations expenses are forecast to increase 18% compared to 2023 forecast reflecting increased due to inflation, as well dropping the prior year's "subsidy" of the capital amortization charge of \$100,000 in the 2023 budget. **Administration recommends returning to fully funding amortization charges from user fees rather than carrying forward the \$100,000 allocation from unrestricted reserves. Last year's subsidy was used to smooth the rates and avoid a significant increase to members. With the sizeable drop-in municipal fees in 2024, the subsidy is no longer warranted.**

Transfer Stations operations costs are forecast to increase by 6.1% primarily due to inflation of labour and contract hauling services.

**Recycling operations expenses are forecast to decrease 72% or \$397,465 due to removal of the recycling contract hauling and suspension of recycling reserve contributions.** The recycling reserve fund was set up to ensure funds were available to process shingles and cement. Now that we have our own shredder, these services are mostly done by staff and Commission equipment. Therefore, a provision to finance contractors to provide this service is no longer needed.

The following discussion points are highlighted for review and acceptance by the board in preparation of the 2023 budget. The discussion is limited to categories with material changes and the assumptions or recommendations to justify the provision:

**1. 2024 Personnel Salaries, Benefits and Training Provision:**

- Employee salaries reflect impact of step-changes, and a cost-of-living allowance increase of 5.1% based on the year-over-year Alberta CPI index.
- Continuation of the Employee Incentive Program ("EIP") which is based on 10% of earnings excluding overtime. The budgeted EIP pool for 2024 is \$66,819 or \$1.89 per capita.

**2. Landfill Business Unit Expenses**

- Total purchased/contract services increase by 4.9% to \$598,250 in 2024 reflecting changes in contract services, maintenance, and estimated leachate hauling/processing costs.
- Supply costs including fuel (gas and diesel) are forecast to be steady at \$144,800. Diesel costs are based on \$1.50/Litre which could end up being materially different than forecast.

- Combined Debt servicing costs were adjusted to 50% of the expected debt servicing costs to reflect the early repayment of a portion of the outstanding loan value. As the residual loan is subject to variable interest rates, it is difficult to predict the debt costs with precision.
- The Transfer to Capital Reserves based on equipment amortization is forecast to increase to \$499,656 or 257% higher than the 2023 allocation. This reflects the combination of full-year amortization of the shredder and elimination of the \$100,000 rate stabilization provision. The 2024 budget amortization provision is consistent with capital depreciation policy, and closely matches the expected financial depreciation.
- **The Landfill municipal fee of \$103,997 or \$2.95 per capita is based on the 3-year forecast to smooth out the fee to members.** Landfill municipal fee in 2023 was \$117,701 or \$3.38 per capita which included the stabilization subsidy.
- Administration recommends maintaining the annual \$25,000 provision for CPC fund despite the reality that the Commission is well funded relative to the accrued landfill consumption. A smaller annual contribution will help to stabilize the landfill municipal fee over time and avoid large increases in future years to catch-up.

### 3. Transfer Station Business Unit

- Transfer station total operating expenses are forecast at \$430,052 (6.1% increase over 2023) because of inflation and reflecting of forecasted higher tonnage than 2023. We may see a slight increase in transfer station tonnage due to more recycled materials finding their way into the waste stream. However, these products don't tend to add much weight but can increase volume.
- **The recommended Transfer Station municipal fee of \$230,345 or \$6.53 per capita is based on the 3-year forecast to smooth out the fee to members.** The transfer station municipal fee in 2023 was \$240,078 or \$6.90 per capita.

### 4. Recycle Business Unit

- Recycle expenses are budgeted at \$157,777 (72% below 2023 budget) as the change in level of service significantly lowers the costs of this business unit.
- As presented, the "recycling" segment now essentially reflects the costs of handling construction and household hazardous waste streams only.
- **The Recycling municipal fee of \$69,668 or \$1.98 per capita is based on the 3-year forecast to smooth out the fee to members.** The transfer station municipal fee in 2023 was \$498,965 or \$14.35 per capita.

### 5. Tangible Capital Asset Policy – Amortization Charge directed to Capital Reserves

- Consolidated "Amortization" expense to be recovered from rates for reserves contributions of \$555,476 for 2024 compared to \$223,363 (net of subsidy) allocated to reserves in 2023. The increase is a result of increased amortization of the new packer (\$97,500 per year) and the shredder (\$107,500 per year) plus amortization of other assets including the landfill cells, bin truck and other equipment.



Management's revised 3-year capital forecast as outlined below:

MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT (								
CAPITAL								
Budget 2024								
				2022	2023	2024	2025	2026
				Budget	Budget	Budget	Budget	Budget
CAPITAL								
	Replace Water Valley Scale House			46,000.00				
	Replace T-37 (F350 Flatdeck)					80,000.00	-	
	Replace T-31 (3500 Chev Ryan)				-			
	Replace E-44 (Utility Tractor)				-	275,000.00	-	
	Carlson Landfill GPS System				-			
	Acquire Tana Packer				-			
	E-41 JD Small mower			7,500.00	-			
	Tana Shredder 440T Shark			1,075,000.00	-			
	Subtotal			1,128,500.00	-			
Plus	Transfers							
Total Capital				1,128,500.00	-	355,000.00	-	-

## 2024 Capital Budget Financing – Reserves Continuity

### 1. Capital Reserves Fund

Forecast Capital Reserve Fund balance as at December 31<sup>st</sup>, 2023 will be approximately \$945,000. Forecasted reserves will grow quickly at a rate of over \$530,000 per year based on amortized capital as the full provision for the cell, packer, shredder, and other major equipment depreciates.

		2023	2024	2025
		Budget	Budget	Budget
CAPITAL RESERVE				
Opening Balance (at Jan 1st)		\$ 619,184	\$ 942,547	\$ 1,143,023
	2023	\$ -		
	2024		\$ (355,000)	\$ -
Plus	Transfers (From Amortization net of Debt)	\$ 323,363	\$ 555,476	\$ 525,888
Plus	Issuance of new Debt	\$ -	\$ -	\$ -
Plus	Transfer from Unrestricted Reserves	\$ -	\$ -	\$ -
Ending Capital Reserve		\$ 942,547	\$ 1,143,023	\$ 1,668,911

### 2. Recycling Reserves Fund

Forecast Recycle Reserve Fund balance as at December 31<sup>st</sup>, 2023 forecast to be \$59,350. The recycling reserve funds are used to pay for processing HHW products, oils, grease etc. and are budgeted to match revenue from these products. Any residual reserve funds can be allocated to processing of cement, metals, and other products on a as needed basis.

		2023	2024	2025
		Budget	Budget	Budget
		2023	2024	2024
		Budget	Budget	Budget
<b>RECYCLING RESERVE</b>				
Opening Balance		\$ 28,858	\$ 59,350	\$ 82,802
Less				
	Shingle grind			
	Cement			
	Shredder acquisition			
Plus	Recycle revenue transfer to reserves	\$ 30,492	\$ 23,452	\$ 24,880
Ending	RECYCLING RESERVE	\$ 59,350	\$ 82,802	\$ 107,681

### 3. Closure-Post-Closure Reserves Fund

Forecast Closure Post-Closure Fund balance as at December 31<sup>st</sup>, 2023 is forecast to be \$954,000. Administration's recommendation is to maintain a nominal \$25,000 annual contribution to spread the remaining obligation over a longer time period. The CPC obligations are updated annually as part of the year-end financials and Administration recalculates the minimum requirements each year.

		2023	2024	2024
		Budget	Budget	Budget
<b>CLOSURE POST CLOSURE (CPC) RESERVE</b>				
Opening Balance		\$ 929,066	\$ 954,066	\$ 979,066
Less				
Plus	Transfers	\$ 25,000	\$ 25,000	\$ 25,000
Ending CPC Reserve		\$ 954,066	\$ 979,066	\$ 1,004,066

Sensitivity to low, medium, and high case tipping fees are as follows:

	2023 Budget	2024 Budget	Yr/Yr Change
<b>Tipping Fee Schedule</b>			
Landfill Tip (\$/tonne)	\$97	\$97	0%
Transfer Station Tip (\$/tonne)	\$230	\$230	0%
HC Contaminated Soil (\$/tonne)	\$50	\$50	0%
Metal (\$/tonne)	\$72	\$50	-31%
Concrete (\$/tonne)	\$23	\$23	0%
<b>Municipal Fee for Service</b>			
Landfill requisition	\$3.38	\$2.95	-28%
Transfer station requisition	\$6.91	\$6.53	-5%
Recycling requisition	\$14.35	\$1.98	-86%
Total per capital requisition	\$24.64	\$11.46	-53%

Attachments:

- |   |                                      |
|---|--------------------------------------|
| 1. 2024 Summary by segment              | 7. Amortization forecast             |
| 2. 2024 Fees and tonnage forecast.      | 8. Capital Summary and Loan Schedule |
| 3. Admin operating statement            | 9. Reserves Continuity Report        |
| 4. Landfill operating statement         | 10. Municipal Expense Summary Report |
| 5. Transfer Station operating statement | 11. 2024 Fee Schedule                |
| 6. Recycle operating statement          |                                      |

Prepared: Michael Wuetherick, P.Eng., Chief Administrative Officer, MVRWMC

**MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**  
**2018**

	<b>2023 BUDGET</b>	<b>2023 FORECAST</b>	<b>2024 BUDGET</b>	<b>2025 BUDGET</b>	<b>2026 BUDGET</b>
<b>Revenue</b>					
Administration	\$ 4,000	\$ 45,482	\$ 20,250	\$ 20,858	\$ 21,483
Transfer Sites	\$ 189,440	\$ 206,230	\$ 205,850	\$ 212,026	\$ 218,386
Recycling	\$ 92,007	\$ 123,034	\$ 89,803	\$ 92,497	\$ 95,272
Landfill	\$ 2,229,394	\$ 2,400,964	\$ 2,315,966	\$ 2,384,961	\$ 2,456,027
<b>Total Revenue</b>	<b>\$ 2,514,841</b>	<b>\$ 2,775,710</b>	<b>\$ 2,631,869</b>	<b>\$ 2,710,342</b>	<b>\$ 2,791,168</b>
<b>Expenses</b>					
Administration (100% Allocated)	\$ 466,382	\$ 429,299	\$ 480,733	\$ 495,165	\$ 509,827
Transfer Sites	\$ 423,710	\$ 405,320	\$ 430,052	\$ 441,465	\$ 455,781
Recycling	\$ 555,241	\$ 450,526	\$ 157,777	\$ 162,171	\$ 166,689
Landfill	\$ 2,156,980	\$ 2,073,308	\$ 2,448,405	\$ 2,495,439	\$ 2,525,100
<b>Total Expenses</b>	<b>\$ 3,135,931</b>	<b>\$ 2,929,154</b>	<b>\$ 3,036,233</b>	<b>\$ 3,099,076</b>	<b>\$ 3,147,569</b>
<b>Net Surplus (deficit)</b>	<b>\$ (621,090)</b>	<b>\$ (153,444)</b>	<b>\$ (404,364)</b>	<b>\$ (388,734)</b>	<b>\$ (356,401)</b>
<b>Municipal Fee for Service</b>					
Transfer Sites	\$ 240,078	\$ 240,078	\$ 230,345	\$ 230,345	\$ 230,345
Recycling	\$ 498,965	\$ 498,965	\$ 69,668	\$ 69,668	\$ 69,668
Landfill	\$ 117,701	\$ 117,701	\$ 103,997	\$ 103,997	\$ 103,997
Total Requisition	<b>\$ 856,744</b>	<b>\$ 856,744</b>	<b>\$ 404,010</b>	<b>\$ 404,010</b>	<b>\$ 404,010</b>
Net Surplus (deficit) before Capital	<b>\$ 235,654</b>	<b>\$ 703,300</b>	<b>\$ (354)</b>	<b>\$ 15,276</b>	<b>\$ 47,609</b>
<b>All-in Municipal Fee for Service</b>	<b>\$ 24.64</b>		<b>\$ 11.46</b>	<b>\$ 11.46</b>	<b>\$ 11.46</b>



**MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**  
**Projected Tonnage from Operating Segments**

	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Projection	3-Year SMA	Spark Line	2024 Risk Adjusted Volume		2024 Tip Fee (\$/tonne)	2024 Risk Adjusted Gross Revenue
												Target	COS		
<b>Landfill Class II MSW</b>															
<b>Commercial Tipping (Uncontracted)</b>	10,310	7,633	7,409	9,371	13,974	17,002	15,262	15,425	17,154	15,947		16,250	98%	\$ 97.00	\$ 1,544,725
<b>Contracted Outside Municipal Tipping</b>															
Municipal Tipping - Olds	1,195	1,327	1,287	1,260	1,278	1,305	1,306	1,274	1,448	1,343		1,345	100%	\$ 97.00	\$ 130,485
Municipal Tipping - Sundre	418	358	322	342	334	365	345	336	328	336		335	100%	\$ 97.00	\$ 32,495
Municipal Tipping - Cremona	110	80	84	86	90	100	93	90	93	92		93	100%	\$ 97.00	\$ 9,021
Municipal Tipping - Didsbury	904	861	868	872	870	1,040	943	930	1,025	966		945	100%	\$ 97.00	\$ 91,665
Municipal Tipping - Carstairs	823	815	903	924	920	1,120	1,073	1,067	1,091	1,077		1,080	100%	\$ 97.00	\$ 104,760
<b>Total Municipal Tipping</b>	<b>3,450</b>	<b>3,442</b>	<b>3,463</b>	<b>3,484</b>	<b>3,492</b>	<b>3,930</b>	<b>3,760</b>	<b>3,697</b>	<b>3,985</b>	<b>3,814</b>		<b>3,798</b>		\$	<b>368,406</b>
<b>Class II Transfer Site MSW</b>															
Didsbury Transfer	1,674	1,692	1,478	1,411	2,230	2,590	1,870	1,997	1,914	1,927		1,925	95%	\$ 97.00	\$ 177,389
Water Valley Transfer Site	377	422	415	452	409	406	415	408	414	412		410	100%	\$ 230.00	\$ 94,300
Sundre Transfer Site	427	511	457	465	469	452	485	485	476	482		485	100%	\$	\$ 111,550
<b>Total Transfer Station Tipping</b>	<b>2,478</b>	<b>2,626</b>	<b>2,350</b>	<b>2,328</b>	<b>3,108</b>	<b>3,448</b>	<b>2,770</b>	<b>2,890</b>	<b>2,804</b>	<b>2,821</b>		<b>2,820</b>		\$	<b>383,239</b>
<b>Total Class II MSW Received at Landfill</b>	<b>16,238</b>	<b>13,700</b>	<b>13,221</b>	<b>15,183</b>	<b>20,574</b>	<b>24,380</b>	<b>21,792</b>	<b>22,012</b>	<b>23,943</b>	<b>23,032</b>		<b>22,868</b>		\$	<b>2,296,370</b>
<b>Hydrocarbon Contaminated Soil</b>															
Contracted HC Contaminated Soil	57,205	49,086	25,120	4,128	83	-	7,607	344	630	2,145		5,000	25%	\$ 50.00	\$ 62,500
<b>Revenue Generating Recyclables</b>															
Cement	426	461	622	535	297	322	875	585	584	681		580	85%	\$ 23.00	\$ 11,339
Metals	372	292	321	310	215	288	324	226	210	253		255	95%	\$ 50.00	\$ 12,113
Mattresses	-	-	-	-	-	-	3,092	2,581	2,791	2,821		2,820	90%	\$ 10.00	\$ 25,380
Couches/Chairs	-	-	-	-	-	-	-	-	2,105	702		1,900	90%	\$ 5.00	\$ 8,550
														\$	<b>57,382</b>
														\$	<b>2,416,251</b>
														\$	<b>103,997</b>
														\$	<b>230,345</b>
														\$	<b>69,668</b>
														\$	<b>404,010</b>
														\$	<b>2,820,261</b>

MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
BUDGET 2024

ADMINISTRATION

	2023 BUDGET	2023 FORECAST	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE
<b>Revenue</b>					
A/R Interest	1,500	2,467	1,500	1,545	1,591
Bank and Investment Interest	2,500	42,570	18,750	19,313	19,892
Dividends					
Rentals					
Other Revenue		445			
Gain / Loss on Disposal					
<b>Total Revenue</b>	<b>4,000</b>	<b>45,482</b>	<b>20,250</b>	<b>20,858</b>	<b>21,483</b>
<b>Expenses</b>					
Board Meeting Expense	3,500	4,757	1,500	1,545	1,591
Training/Conferences	2,000	0	1,000	1,030	1,061
Mileage	1,000	1,245	500	515	530
Meals & Accommodation	1,200	494	1,000	1,030	1,061
<b>Total Board Meeting Expense</b>	<b>7,700</b>	<b>6,496</b>	<b>4,000</b>	<b>4,120</b>	<b>4,243</b>
<b>Personnel</b>					
Salaries & EIP	109,843	92,134	122,438	127,335	131,155
Employee Benefits	24,465	24,036	27,270	28,088	28,931
Staff Training	3,500	1,549	3,500	3,605	3,713
<b>Total Personnel</b>	<b>137,808</b>	<b>117,719</b>	<b>153,208</b>	<b>159,028</b>	<b>163,799</b>
<b>Purchased Services</b>					
Mileage	4,000	3,952	4,000	4,120	4,244
Meals & Accommodation	1,500	1,871	1,000	1,030	1,061
Memberships & Registrations	2,000	1,671	2,500	2,575	2,652
Postage	750	1,037	750	773	796
Telephone	9,000	8,619	9,000	9,270	9,548
Advertising	1,500	0	1,500	1,545	1,591
Audit	12,500	14,645	13,000	12,250	12,500
Legal	10,000	10,415	10,000	10,300	10,609
Vehicle Leases	0	0	0	-	-
Contract Services	183,000	179,906	183,000	188,490	194,145
Computer Support	7,500	3,664	7,500	7,725	7,957
Vehicle Maintenance	1,000	0	0	-	-
Equipment Maintenance	500	266	500	515	530
Internet	4,500	3,599	4,000	4,120	4,244
Rent	15,000	13,714	18,000	18,540	19,096
Rentals & Leases	3,000	1,986	3,000	3,090	3,183
Insurance	37,124	34,341	37,775	38,908	40,075
<b>Total Purchased Services</b>	<b>292,874</b>	<b>279,686</b>	<b>295,525</b>	<b>303,251</b>	<b>312,231</b>
<b>Supplies</b>					
General Supplies	9,000	11,119	9,000	9,270	9,548
Fuel (Gas)	500	0	500	515	530
Staff Appreciation	3,000	293	3,000	3,090	3,183
Interest Past Due Accts	0	0			
<b>Total Supplies</b>	<b>12,500</b>	<b>11,412</b>	<b>12,500</b>	<b>12,875</b>	<b>13,261</b>
Bank Service Charges	12,000	11,040	12,000	12,360	12,731
Provision for Bad Debt	1,000	446	1,000	1,030	1,061
Amortization	2,500	2,500	2,500	2,501	2,501
Transfer to Reserves					
<b>Total Expenditures</b>	<b>466,382</b>	<b>429,299</b>	<b>480,733</b>	<b>495,165</b>	<b>509,827</b>
<b>Net Cost (Surplus)</b>	<b>462,382</b>	<b>383,817</b>	<b>460,483</b>	<b>474,307</b>	<b>488,344</b>
*Cost Sharing of Administration					
Landfill	85% 393,025	326,244	391,411	403,161	415,092
Transfer Stations	10% 46,238	38,382	46,048	47,431	48,834
Recycling	5% 23,119	19,191	23,024	23,715	24,417
	<b>462,382</b>	<b>383,817</b>	<b>460,483</b>	<b>474,307</b>	<b>488,343</b>

MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES

Water Valley

Sundre

Total

	2023 BUDGET	2023 FORECAST	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE	2023 BUDGET	2023 FORECAST	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE	2023 BUDGET	2023 FORECAST	2024 BUDGET	2025 ESTIMATE	2026 ESTIMATE
<b>Revenue</b>															
General Scale Fees	88,493	91,966	94,300	97,129	100,043		114,264	111,550	114,897	118,343	189,440	206,230	205,850	212,026	218,386
Class 2 MSW															
<b>Total Revenue before municipal charges</b>	<b>88,065</b>	<b>91,966</b>	<b>94,300</b>	<b>97,129</b>	<b>100,043</b>		<b>114,264</b>	<b>111,550</b>	<b>114,897</b>	<b>118,343</b>	<b>189,440</b>	<b>206,230</b>	<b>205,850</b>	<b>212,026</b>	<b>218,386</b>
<b>Expenses</b>															
<b>Personnel</b>															
Wages	30,013	37,687	32,308	33,600	35,448		40,311	48,431	50,368	53,138					
Employee Benefits	4,483	8,343	4,861	5,055	5,333		4,826	4,861	5,055	5,333	8,966	13,169	9,721	10,110	10,666
Mileage	-														
<b>Total Personnel</b>	<b>34,496</b>	<b>46,030</b>	<b>37,169</b>	<b>38,655</b>	<b>40,781</b>		<b>45,137</b>	<b>53,292</b>	<b>55,423</b>	<b>58,471</b>	<b>90,327</b>	<b>91,167</b>	<b>90,460</b>	<b>94,078</b>	<b>99,252</b>
<b>Purchased Services</b>															
Telephone	1,500	1,536	1,750	1,803	1,857		1,536	1,750	1,803	1,857	3,000	3,072	3,500	3,605	3,713
Contract hauling	83,841	70,543	74,282	76,510	78,805		72,677	76,529	78,825	81,190	152,540	143,220	150,811	155,335	159,995
Mattress processing	-														
Bin rental	-														
Contract Services	83,841	70,543	74,282	76,510	78,805		72,677	76,529	78,825	81,190	152,540	143,220	150,811	155,335	159,995
Site Maintenance	1,000	2,931	1,500	1,545	1,591		411	1,500	1,545	1,591	2,000	3,343	3,000	3,090	3,183
Landfill Tipping	37,321		39,770	40,963	42,192			47,045	48,456	49,910	79,894	79,176	86,815	89,419	92,102
Equipment Maintenance	500	-	500	515	530		-	500	515	530	1,000	-	1,000	1,030	1,061
Building Maintenance	500		500					500	515	530	1,000		1,000	515	530
<b>Total Purchased Services</b>	<b>124,662</b>	<b>75,010</b>	<b>118,302</b>	<b>121,336</b>	<b>124,976</b>		<b>74,625</b>	<b>127,824</b>	<b>131,659</b>	<b>135,609</b>	<b>239,434</b>	<b>228,811</b>	<b>246,226</b>	<b>252,994</b>	<b>260,564</b>
<b>Supplies</b>															
General Supplies	-	-	-	-	-		-	-	-	-	-	-	-	-	-
MSW Adjustments	-	-	-	-	-		-	-	-	-	-	-	-	-	-
Diesel	-	-	-	-	-		-	-	-	-	-	-	-	-	-
Utilities	1,500	1,625	1,800	1,854	1,910		2,724	3,000	3,090	3,183	4,500	4,349	5,300	4,944	5,092
<b>Total Supplies</b>	<b>1,500</b>	<b>1,625</b>	<b>1,800</b>	<b>1,854</b>	<b>1,910</b>		<b>2,724</b>	<b>3,000</b>	<b>3,090</b>	<b>3,183</b>	<b>4,500</b>	<b>4,349</b>	<b>5,300</b>	<b>4,944</b>	<b>5,092</b>
Amortization	-	-	-	-	-		-	-	-	-	42,611	42,611	42,018	42,018	42,018
Cost sharing of administration function	-	-	-	-	-		-	-	-	-	46,238	38,382	46,048	47,431	48,834
<b>Total Expenditures</b>	<b>160,658</b>	<b>122,666</b>	<b>157,270</b>	<b>161,845</b>	<b>167,666</b>		<b>122,486</b>	<b>184,116</b>	<b>190,172</b>	<b>197,262</b>	<b>423,710</b>	<b>405,320</b>	<b>430,052</b>	<b>441,465</b>	<b>455,781</b>
<b>Net Cost (Surplus) before fees charges to municipalities</b>	<b>72,693</b>	<b>30,699</b>	<b>62,970</b>	<b>64,716</b>	<b>67,623</b>		<b>8,222</b>	<b>72,666</b>	<b>75,275</b>	<b>78,919</b>	<b>234,270</b>	<b>199,090</b>	<b>224,202</b>	<b>229,440</b>	<b>237,394</b>
<b>Fees charges to municipalities</b>															
<b>Net Cost (Surplus)</b>											<b>240,078</b>	<b>240,078</b>	<b>230,345</b>	<b>230,345</b>	<b>230,345</b>
											<b>(5,008)</b>	<b>(40,988)</b>	<b>(6,143)</b>	<b>(905)</b>	<b>7,049</b>
Muni fee per capita											\$ 6.90	\$ 6.90	\$ 6.53	\$ 6.53	\$ 6.53

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
BUDGET 2024**

<b>DIDSBURY LANDFILL</b>	<b>2023 BUDGET</b>	<b>2023 FORECAST</b>	<b>2024 BUDGET</b>	<b>2025 ESTIMATE</b>	<b>2026 ESTIMATE</b>
<b>Revenue</b>					
Municipal Pickup Scale Fees					
Landfill - Class 2 MSW - Olds	119,504	140,442	130,465	134,379	138,410
Landfill - Class 2 MSW - Sundre	32,107	31,820	32,495	33,470	34,474
Landfill - Class 2 MSW - Didsbury	91,762	99,449	91,665	94,415	97,247
Landfill - Class 2 MSW - Carstairs	101,171	105,787	104,760	107,903	111,140
Landfill - Class 2 MSW - Cremona	9,021	9,067	9,021	9,292	9,570
Landfill - Class 2 MSW - MVC	-	-	-	-	-
Didsbury Transfer Site Revenue	183,379	185,700	177,389	182,710	188,192
Sundre & WV Transfer Site Tipping Fees	79,894	79,928	86,815	89,419	92,102
Commercial Scale Fees	1,465,185	1,663,952	1,544,725	1,591,067	1,638,799
Landfill Residential MSW Class 2	-	-	-	-	-
Outside Municipal Scale Fees	-	-	-	-	-
Hydrocarbon soils	100,000	31,487	62,500	64,375	66,306
Mattresses	22,500	27,906	25,380	26,141	26,926
Furniture (Couches and Chairs)	6,250	10,523	6,250	6,438	6,631
Other (insurance claim)	-	-	-	-	-
Other (Lease)	16,121	12,473	16,121	16,121	16,121
Other (callout revenue)	2,500	2,430	3,000	3,090	3,183
Transfer from Reserves	-	-	-	-	-
Transfer from Capital Reserves	-	-	-	-	-
Land Requisition	-	-	-	-	-
<b>Total Revenue before municipal charge</b>	<b>2,229,394</b>	<b>2,400,964</b>	<b>2,315,966</b>	<b>2,384,961</b>	<b>2,456,027</b>
<b>Expenses</b>					
<b>Personnel</b>					
Salaries & EIP	561,604	556,320	531,828	553,101	583,522
Employee Benefits	112,472	118,771	105,530	109,751	115,787
Staff Training	4,500	2,119	4,500	4,635	4,774
<b>Total Personnel</b>	<b>678,576</b>	<b>677,210</b>	<b>641,858</b>	<b>667,487</b>	<b>704,083</b>
<b>Purchased Services</b>					
Mileage	-	-	-	-	-
Meals & Accommodation	1,500	2,178	1,500	1,545	1,591
Telephone	3,500	3,259	3,500	3,605	3,713
Licenses & Permits	150	-	150	155	160
Contract Services	229,000	244,971	253,000	260,590	268,408
Leachate Transport	125,000	134,225	125,000	128,750	132,613
Consultants/Lab Testing	54,600	38,874	54,600	39,600	40,788
Site Maintenance	10,000	11,769	10,000	10,300	10,609
Building Maintenance	4,000	6,289	10,000	10,300	10,609
Equipment Maintenance	142,157	102,609	140,000	144,200	148,526
Vehicle Maintenance	-	-	-	-	-
Rentals & Leases	500	-	500	515	530
Vehicle Lease	-	-	-	-	-
<b>Total Purchased Services</b>	<b>570,407</b>	<b>544,174</b>	<b>598,250</b>	<b>599,560</b>	<b>617,547</b>
<b>Supplies</b>					
General Supplies	12,500	16,246	12,500	12,875	13,261
Small Tools	12,500	29	12,500	12,875	13,261
Diesel	135,135	101,752	132,300	136,269	140,357
Gas	12,500	11,000	12,500	12,875	13,261
Utilities	10,160	10,420	10,941	11,269	11,607
<b>Total Supplies</b>	<b>182,795</b>	<b>139,447</b>	<b>180,741</b>	<b>186,163</b>	<b>191,747</b>
Debenture Principle	72,328	72,328	75,386	76,963	39,082
Debenture Interest	6,651	6,651	3,593	2,016	407
Lease Principle(Shredder)	29,990	29,990	26,707	54,749	56,119
Lease Interest(Shredder)	4,453	4,453	5,804	10,272	8,902
Capital Purchases	-	-	-	-	-
Transfer to Capital Reserves	-	-	-	-	-
Amortization	193,755	247,811	499,656	470,068	467,121
Pit Closure/Post Closure	25,000	25,000	25,000	25,000	25,000
Cost sharing of Administration Function	393,025	326,244	391,411	403,161	415,092
<b>Total Expenditures</b>	<b>2,156,980</b>	<b>2,073,308</b>	<b>2,448,405</b>	<b>2,495,439</b>	<b>2,525,100</b>
<b>Net Cost (Surplus) before Fees Charged to Municipalities</b>	<b>(72,414)</b>	<b>(327,656)</b>	<b>132,439</b>	<b>\$ 110,478</b>	<b>69,073</b>
Transfer from Reserves					
<b>Fees Charged to Municipalities</b>	<b>117,701</b>	<b>117,701</b>	<b>103,997</b>	<b>103,997</b>	<b>103,997</b>
<b>Net Cost (Surplus)</b>	<b>(190,115)</b>	<b>(445,357)</b>	<b>28,442</b>	<b>6,481</b>	<b>(34,924)</b>
<b>Per Capital Muni Fee</b>	<b>\$ 3.38</b>		<b>\$ 2.95</b>	<b>\$ 2.95</b>	<b>\$ 2.95</b>

**MOUNTAIN VIEW REGIONAL WASTE  
MANAGEMENT COMMISSION  
STATEMENT OF REVENUE & EXPENDITURES  
BUDGET 2023**

<b>RECYCLING</b>	<b>2023 BUDGET</b>	<b>2023 FORECAST</b>	<b>2024 BUDGET</b>	<b>2025 ESTIMATE</b>	<b>2026 ESTIMATE</b>
<b>Revenue</b>					
RECYCLING-METAL	18,411	17,504	12,113	12,476	12,850
RECYCLING-CEMENT	13,455	12,988	11,339	11,679	12,030
RECYCLING - FRIDGE/FREEZER	18,000	19,680	18,000	18,540	19,096
RECYCLING-BATTERIES	5,500	3,509	5,000	5,150	5,305
RECYCLING - ELECTRONIC	12,000	11,902	15,000	15,450	15,914
RECYCLING - PAINT	9,500	8,876	12,000	12,360	12,731
RECYCLING - METAL RESALE	15,141	48,575	16,352	16,842	17,348
<b>Total Revenue before municipal c</b>	<b>92,007</b>	<b>123,034</b>	<b>89,803</b>	<b>92,497</b>	<b>95,272</b>
<b>Purchased Services</b>					
Contract Services	389,386	332,425	5,000	5,150	5,305
Processor Fees	99,569	87,609	95,000	97,850	100,786
Concrete Recycling	-	-	-		
<b>Total Purchased Services</b>	<b>488,955</b>	<b>420,034</b>	<b>100,000</b>	<b>103,000</b>	<b>106,091</b>
Amortization	11,301	11,301	11,301	11,301	11,301
Cost sharing of administration functio	23,119	19,191	23,024	23,715	24,417
Transfer to Reserves	31,866	30,492	23,452	24,155	24,880
<b>Total Expenditures</b>	<b>555,241</b>	<b>450,526</b>	<b>157,777</b>	<b>162,171</b>	<b>166,689</b>
<b>Net Cost (Surplus) before Fees Charged to Mnicipalities</b>	<b>463,234</b>	<b>327,492</b>	<b>67,973</b>	<b>69,674</b>	<b>71,416</b>
<b>Recycle processing funded by res</b>	<b>-</b>	<b>(46,500)</b>	<b>-</b>		
	<b>463,234</b>	<b>280,992</b>	<b>67,973</b>	<b>69,674</b>	<b>71,416</b>
<b>Fees Charged to Municipalities</b>	<b>498,965</b>	<b>498,965</b>	<b>69,668</b>	<b>69,668</b>	<b>69,668</b>
<b>Net Cost (Surplus)</b>	<b>(35,731)</b>	<b>(217,973)</b>	<b>(1,695)</b>	<b>6</b>	<b>1,748</b>
<b>muni fee per capita</b>	<b>\$ 14.35</b>		<b>\$ 1.98</b>	<b>\$ 1.98</b>	<b>\$ 1.98</b>

**MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT COMMISSION**  
**AMORTIZATION**  
**Budget 2024**

	2022	2023	2024	2025	2026
	Budget	Budget	Budget	Budget	Budget
Administration	\$ 2,501	\$ 2,501	\$ 2,501	\$ 2,501	\$ 2,501
Landfill	\$ 388,793	\$ 339,871	\$ 600,203	\$ 600,203	\$ 600,203
Transfer Stations	\$ 42,611	\$ 42,018	\$ 42,018	\$ 42,018	\$ 42,018
Recycling	\$ 11,301	\$ 11,301	\$ 11,301	\$ 11,301	\$ 11,301
<b>Total Recorded Ammortization as per GAAP Stand</b>	<b>\$ 445,206</b>	<b>\$ 395,691</b>	<b>\$ 656,023</b>	<b>\$ 656,023</b>	<b>\$ 656,023</b>
<b>As per TCA Policy</b>					
Less Debenture Bomag compactor	\$ 70,846	\$ 72,328	\$ 73,841	\$ 75,386	\$ 76,963
Less Landfill cell development	\$ 124,192	-	-	-	-
less Tana Shredder Financing			\$ 26,707	\$ 54,749	\$ 56,119
<b>Funded Ammortization as per policy</b>	<b>\$ 250,168</b>	<b>\$ 323,363</b>	<b>\$ 555,476</b>	<b>\$ 525,888</b>	<b>\$ 522,941</b>

\*Note - please refer to Fixed Asset Capitalization policy in regards to ammortization funding

MOUNTAIN VIEW REGIONAL WASTE MANAGEMENT  
CAPITAL  
Budget 2024

CAPITAL	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget
Replace Water Valley Scale House	46,000.00				
Replace T-37 (F350 Flatdeck)			80,000.00	-	
Replace T-31 (3500 Chev Ryan)		-			
Replace E-44 (Utility Tractor)		-	275,000.00	-	
Carlson Landfill GPS System		-			
Acquire Tana Packer		-			
E-41 JD Small mower	7,500.00	-			
Tana Shredder 440T Shark	1,075,000.00	-			
Subtotal	1,128,500.00	-			
Plus Transfers					
Total Capital	1,128,500.00	-	355,000.00	-	-

	2021	% Total	2016
Olds	9,209	26.00%	9,184
Sundre	2,672	8.00%	2,729
Cremona	437	1.00%	444
Didsbury	5,070	14.00%	5,268
Carstairs	4,898	14.00%	4,077
MV County	12,981	37.00%	13,074
<b>Total Region</b>	<b>35,267</b>		<b>34,776</b>

2023 Approved Budget						
Landfill Tipping Fee (\$/tonne)	Municipal Contribution Summary					
	Per Capital Municipal Fee	Olds	Sundre	Cremona	Didsbury	Carstairs
	\$ 97.00					
	\$ 24.64					
Transfer Site	\$ 240,078	\$ 63,402	\$ 18,840	\$ 3,065	\$ 36,368	\$ 28,146
Recycling	\$ 498,965	\$ 131,772	\$ 39,156	\$ 6,371	\$ 75,585	\$ 58,497
Landfill	\$ 117,701	\$ 31,084	\$ 9,236	\$ 1,503	\$ 17,830	\$ 13,799
<b>Municipal Fee for Services</b>	<b>\$ 856,744</b>	<b>\$ 226,258</b>	<b>\$ 67,232</b>	<b>\$ 10,938</b>	<b>\$ 129,783</b>	<b>\$ 100,441</b>
<b>Landfill Cost MSW Class II</b>	<b>\$ 353,565</b>	<b>\$ 119,504</b>	<b>\$ 32,107</b>	<b>\$ 9,021</b>	<b>\$ 91,762</b>	<b>\$ 101,171</b>
<b>Total Cost of Waste Services</b>	<b>\$ 1,210,309</b>	<b>\$ 345,762</b>	<b>\$ 99,339</b>	<b>\$ 19,959</b>	<b>\$ 221,545</b>	<b>\$ 201,612</b>
<b>All-in Per Capita</b>	<b>\$ 34.32</b>					
						<b>\$ 322,092</b>

2024 Preliminary Budget						
Landfill Tipping Fee (\$/tonne)	Municipal Contribution Summary					
	Per Capital Municipal Fee	Olds	Sundre	Cremona	Didsbury	Carstairs
	\$ 97.00					
	\$ 11.46					
Transfer Site	\$ 230,345	\$ 60,148	\$ 17,452	\$ 2,854	\$ 33,115	\$ 31,991
Recycling	\$ 69,668	\$ 18,192	\$ 5,278	\$ 863	\$ 10,016	\$ 9,676
Landfill	\$ 103,997	\$ 27,156	\$ 7,879	\$ 1,289	\$ 14,951	\$ 14,443
<b>Total Municipal Fee</b>	<b>\$ 404,010</b>	<b>\$ 105,496</b>	<b>\$ 30,610</b>	<b>\$ 5,006</b>	<b>\$ 58,081</b>	<b>\$ 56,110</b>
<b>Landfill Cost MSW Class II</b>	<b>\$ 368,406</b>	<b>\$ 130,465</b>	<b>\$ 32,495</b>	<b>\$ 9,021</b>	<b>\$ 91,665</b>	<b>\$ 104,760</b>
<b>Total Cost of Waste Services</b>	<b>\$ 772,416</b>	<b>\$ 235,961</b>	<b>\$ 63,105</b>	<b>\$ 14,027</b>	<b>\$ 149,746</b>	<b>\$ 160,870</b>
<b>All-in Per Capita</b>	<b>\$ 21.90</b>					
						<b>\$ 148,707</b>

<b>Net Change compared to 2023</b>	<b>\$ (437,893)</b>	<b>\$ (109,801)</b>	<b>\$ (36,234)</b>	<b>\$ (5,932)</b>	<b>\$ (71,799)</b>	<b>\$ (40,742)</b>	<b>\$ (173,385)</b>
------------------------------------	---------------------	---------------------	--------------------	-------------------	--------------------	--------------------	---------------------



**Mountain View Regional Waste Management Commission**

**2024 Fee Structure**

**Fees to Operate:** Per Capita

Transfer Station	\$6.53
Recycling/Diversion	\$1.98
Landfill	<u>\$2.95</u>
<b>Total Municipal Fee</b>	<b>\$11.46</b>

**Tipping Fee per Tonne:**

	minimum charge	Residential	Commercial	Sites
Transfer Station (Sorted)	\$5.00	\$230.00	\$300.00	Water Valley & Sundre
Transfer Station (Mixed)		\$350.00	\$350.00	Water Valley & Sundre
Landfill (Sorted)	\$5.00	\$97.00	\$97.00	Didsbury
Landfill (Unsorted)		\$147.00	\$147.00	Didsbury
Mattresses/Box Springs (Any size)		\$10/unit	\$10/unit	Didsbury
Couches/Chairs (Upholstered)		\$5/unit	\$5/unit	Didsbury

**Recyclables per Tonne:**

	Residential	Commercial
Scrap Metal	\$50.00	\$50.00
Fridge/Freezer/Water Cooler/Air Conditioner	\$28.00/unit	\$28.00/unit

**Only Accepted at Didsbury Landfill**

Concrete	\$23.00	(Limit of 5,000 Tonnes for the year)
Contaminated Soil	\$50.00	

A late fee payment of 1.5% will be added monthly to the invoice after 60 days



## Mountain View Regional Waste Management Commission

### CAO Report to the Board

**Meeting Date:** September 25<sup>th</sup>, 2023

**Reference:** 100/2023.05

**TITLE:** 5.1 – CAO Report

**RECOMMENDATION:**

**THAT the MVRWMC Board accept as information the CAO report for the period from July 18<sup>th</sup>, 2023 – through September 21<sup>st</sup>, 2023.**

#### Administration Initiatives

1. Following the July board meeting, Administration revised the “Recycling Pamphlet” and circulate to the board and all Commission sites. Staff have been providing the pamphlet to customers since the closure of the recycling centres in August. There has not been a large public response, however there are certainly some complaints being made to ground staff on site. The biggest issue is that ratepayers who historically brought recyclables to the recycling stations are now being charged the minimum \$5 per load cost to dispose of these materials that used to be free to customers. Over time, we expect that people will begin including recycling materials in their MSW loads.
2. Administrations completed the updates for the RMA insurance policies and applications for coverage. The Environment Liability carrier has changed again which required significant data on the design of the landfill, historical use, and annual reports to be compiled for review. RMA has not provided any response to the submissions to date. Premiums are expected to increase modestly for all insurance products which has been accounted for in the 2024 budget.
3. Administration discussed the early payout options with RBC on the shredder lease. As discussed in section 4.4, Administration is confident that some of the current working capital surplus can be allocated to early debt repayment.
4. Administration has begun the process of initiating the Asset Retirement Obligation (“ARO”) requirements for the 2023 financial statement disclosure. Administration intends to engage Parkland Geotech to conduct a high-lever site assessment of the Didsbury, Sundre and Water Valley sites. The ARO assessments identify the costs to return the land to brownfield status when the Commission’s activities are over. This includes removal and disposal of buildings, land reclamation